

# Contents

## IBA staff

In addition to the Association's senior officers, many staff from the IBA offices will be attending the conference and would be happy to talk to delegates about any aspect of the Association's work.

*Executive Director*

**Mark Ellis**

*Deputy Executive Director*

**Tim Hughes**

*Director, Middle East Office*

**Abeer Jarrar**

*Head of Legal Practice Division*

**Ronnie Hart**

*Head of Public and Professional Interest Division*

**Jenny Clugston**

*Head of Conferences*

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*Press Officer*

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*Human Rights Institute Co-Directors*

**Fiona Wilson** and **Phillip Tahmindjis**

*Head of Advertising and Sponsorship*

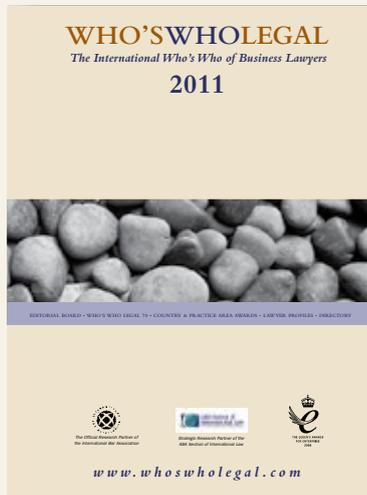
**Andrew Webster-Dunn**

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**IBA 2011 Annual Conference will be held under the patronage of His Highness Sheikh Mohammed bin Rashid Al Maktoum, Vice-President and Prime Minister of the UAE and Ruler of Dubai.**

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ABA Section of International Law



# Introduction by the President of the International Bar Association



As the new President of the IBA it is an honour for me to cordially invite you to the International Bar Association's 2011 Annual Conference in Dubai, the very first to be held in the Middle East. It is especially pleasing, and important, that we are in the Middle East this year, at such an exciting time of change and opportunity for the region, giving all our delegates the opportunity to gain real insights into the changing relationships between the region and the wider world. I have no doubt that our vast network of legal professionals from all over the world will have a wonderful experience here in the United Arab Emirates, with its exotic landscape and architecture.

In this post-global financial crisis age, the legal profession faces enormous changes in the environment in which it operates, chief among which is the globalisation of legal services and the principles of law.

As the largest and most universal bar association in the world, the IBA has a responsibility to adapt to these changing times effectively and swiftly if it is to continue to represent the global voice of the legal profession. These issues and many other issues will be addressed in numerous programmes taking place at this conference, along with countless other subjects that are at the heart of what it means to be a lawyer today.

This year sees four outstanding showcase sessions that will appeal to each and every one of you. The IBA showcase session will focus on how new media is affecting government control of information, which is a highly topical subject for the region right now. The Public and Professional Interest Division showcase will discuss the independence of the judiciary. The Legal Practice Division showcase will this year report on legal privilege and the Human Rights Institute showcase programme will examine the implications for human rights of the current political changes in the Middle East.

The now annual Rule of Law Symposium, which will be held on Friday 4 November, will once again proffer a variety of high-profile speakers and its theme at the Dubai conference will be the issue of financial growth at the expense of the rule of law and democracy.

I urge those of you who are not already members of the IBA to join up now. Not only does it mean a discounted registration fee for the annual conference as well as for the countless specialist conferences the Association holds throughout the year, but there truly is no better 'family' in terms of mutual professional development and networking opportunities. We also need your support to continue all our good work in the areas of human rights and the rule of law around the world. I feel very strongly that we must all work together to bring about peace and a safer, happier world for the people of the world via the tools and skills that our chosen profession has given us.

A handwritten signature in black ink, appearing to read 'Akira Kawamura'.

**Akira Kawamura**  
*President, International Bar Association*

# The IBA Annual Conference

The International Bar Association's Annual Conference is the premier opportunity for legal professionals the world over to meet, share experience, develop business and learn from one another.

*'The best forum for enjoyable networking I've ever come across.'*

The conference has been bringing together practitioners of every level, from virtually every jurisdiction in the world for over 50 years. Last year's conference in Vancouver saw thousands of private practitioners, in-house counsel, human rights advocates, judges, bar leaders, business leaders, and government representatives gather in British Columbia for the Association's unique blend of professional development, international networking and life-long relationship building.

*'I don't know any other gathering where you have the opportunity to expose yourself to so much information about so many issues.'*



## The programme

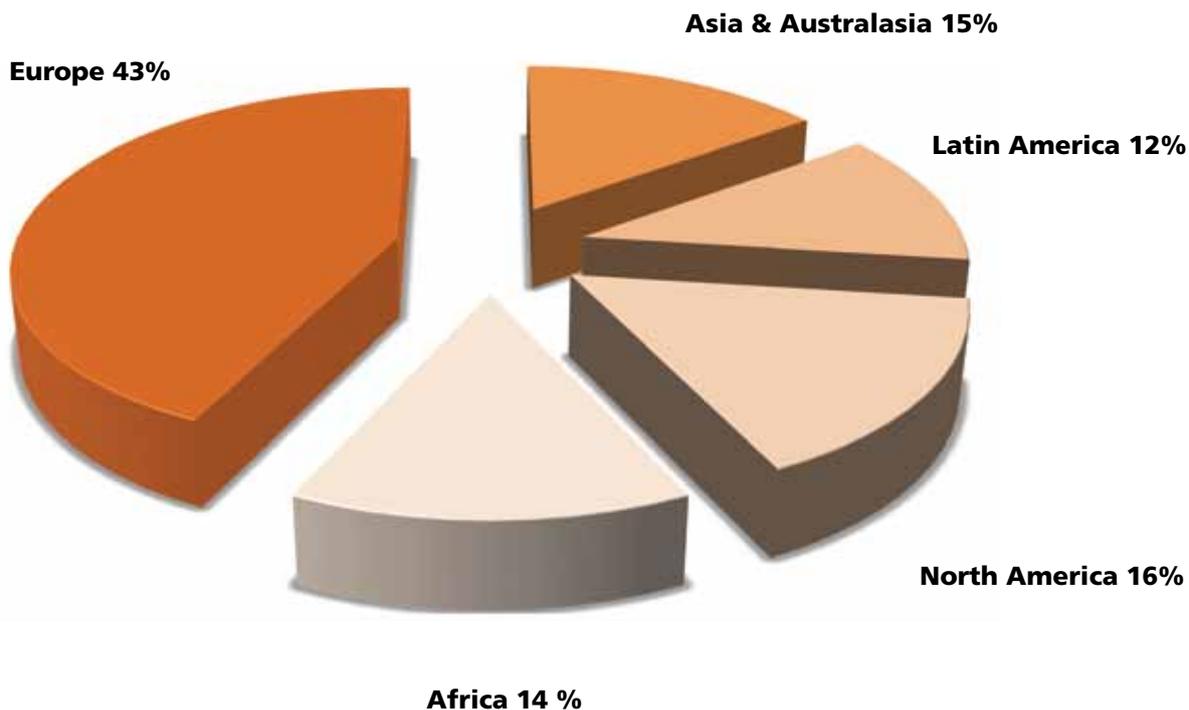
Open to both members and non-members of the IBA, this year's event will feature – as always – a wide array of substantive sessions, workshops and panels, addressing issues ranging from arbitration to M&A law, from human rights to the ethics of the legal profession. You can find further insight into the 200-plus conference sessions from the viewpoint of the Chairs of the IBA Divisions, on pages 6 and 7 of this brochure, with full preliminary details of the programme on pages 25–73.

Up to **25 CPD/CLE hours are available** for those attending the whole week of the conference, with certificates of attendance available from the registration desk and the IBA Membership Booth.

*'The IBA is the definitive networking opportunity for any business law firm that is or aspires to be a global player.'*

Sponsorship opportunities are available at this conference, e-mail:  
**andrew.webster-dunn@int-bar.org**

## Average Regional Attendance IBA Annual Conference 2007-2010



### Networking and business development

Not only an excellent opportunity for professional and personal development, IBA conferences offer unparalleled international networking and business development opportunities. **Last year's event was attended by more than 4,500 delegates and guests from over 3,000 organisations, businesses, law firms and legal service providers representing 118 different international jurisdictions.**



*'You find so many delegates, from so many countries... it allows you to be exposed to almost every country in the world.'*

### The social programme

In addition to the substantive programme, Dubai 2011 promises all attendees and their guests an unforgettable opportunity to take in the sights, sounds and diversity of Dubai.

Kicking off with the traditional Opening Ceremony at the DICEC and Welcome Party at the Al Sahara, and ending with the spectacular Closing Party at the Madinat Jumeirah, the week of the conference will see up to 100 dinners, receptions and parties take place in venues all across Dubai and beyond. Preliminary social programme details can be found on pages 75-77 of this brochure, with full committee function details being released later in 2011 to all members and delegates.

Further information on recommended tours and accommodation in the area during the week of the conference can be found in the Tours and Accommodation Brochure at [www.ibanet.org](http://www.ibanet.org).



# Message from the Chair of the Legal Practice Division



**'Lasting friendships, a network of worldwide legal resources, cutting edge legal scholarship – all these benefits are derived from my membership of the International Bar Association's Legal Practice Division.'**

*Jon Grouf, Partner, Duane Morris LLP*

I am delighted that my first message as the Chair of the Legal Practice Division is to invite you to join us in Dubai, in the important and dynamic Arab region. The Legal Practice Division (LPD) will once again offer you the opportunity to choose to participate in over 140 sessions presented by over 45 LPD committees and regional fora, covering all substantive areas of legal practice. Our thought-provoking sessions will provide valuable expertise in a wide array of substantive topics and will draw on leading experts in their fields to present perspectives from jurisdictions throughout the world. The sessions will focus both on topics of current relevance generally, as well as those with particular relevance to the Middle East region.

At the start of the week, the LPD, collaborating with the Rule of Law Action Group and the Human Rights Institute, will lead the presentation of our IBA Showcase, titled 'Putting the genie back in the bottle: how new media is affecting government control of information' addressing the timely topic of how new media is affecting the ability of governments in various jurisdictions to control information and their response to the role played by social media in the dissemination of information to the public. Throughout the week, various LPD committees will address the challenging legal issues posed by global interconnectivity for businesses operating across multiple jurisdictions. Consistent with this theme, the LPD Showcase titled 'In-house counsel: legal professional privilege' will address the availability of the attorney-client privilege for in-house legal professionals. This showcase will focus on the practical implications for both in-house and outside counsel advising multinational clients, and feature interactive debates highlighting potential strategies to strengthen the attorney-client privilege globally. The LPD continues to lead the activity of the IBA Task Force on the Financial Crisis, and building on the work to date, will present a session on the key mechanisms and legal issues that need to be addressed to effectively deal with global financial institutions in distress.

I also invite you to attend our annual LPD lunch, where we will continue our tradition of presenting a keynote speaker to inspire and challenge us.

Finally, I invite you to take advantage of the opportunity offered by our conference venue to participate in our social programmes and enjoy the special character of Dubai.

**Sylvia Khatcherian**  
Chair, Legal Practice Division

## About the Legal Practice Division (LPD)

The LPD comprises more than 55 committees and fora, listed on pages 13–21 of this brochure, which cover all specialist areas of substantive legal practice as well as focusing on regional matters and the interests of corporate counsel. LPD committees are grouped into 18 sections with common interests.

To make heard the global voice of the legal profession, committees of the LPD regularly submit comments on pending legislation and regulation schemes and reforms all over the world, affecting many different practice areas. Working groups monitor activity by key regulators and identify opportunities for comment, particularly where there is potential international or cross-border impact, or where a new scheme is being piloted. They also work together with various intergovernmental world organisations to contribute the legal profession's viewpoint.

Committees also work together on projects to benefit their practitioners: guidelines for best practice; model rules and checklists; training proposals; and databases to collate and share information. Many sections and committees hold specialist conferences throughout the year, and produce publications for their members.

More information on the LPD and all its activities is available at [www.ibanet.org/Committees/Divisions/Legal\\_Practice/home.aspx](http://www.ibanet.org/Committees/Divisions/Legal_Practice/home.aspx)

# Message from the Chair of the Public and Professional Interest Division



**“The IBA is highly regarded throughout the world and is firmly grounded on the rule of law, democracy and human rights. Providing incredible opportunities for networking and practice development for private practitioners and corporate counsel, the IBA is a ‘must join’.”**

*Alan M Kindred, Counsellor-at-law*

I am delighted to write this message to you as I begin my two-year term as Chair of the Public and Professional Interest Division (PPID). The PPID recognises that being a lawyer is more than just an occupation. In fact, this is the tenet that lies at the very core of the Division and its activities. Our committees and other entities will once again present a wide range of topical and inspiring sessions in Dubai and I am confident that it will be a programme that every lawyer will be able to relate to and learn from, regardless of his or her area of practice. The subjects addressed this year include advocacy, the challenges and opportunities facing women in modern day Islamic societies, global outsourcing, the changing face of the delivery model for legal services, corruption risks in the Middle East as well as the Division’s traditional focus on pro bono and professional ethics, among many others.

The committees are gathering together a multitude of eminent speakers for their programmes and as always, the IBA’s Annual Conference will also offer you the chance to meet and network with lawyers from a wide array of backgrounds and jurisdictions.

The PPID’s committees and other entities focus on countless areas of interest; from professional ethics to human rights, war crimes to young lawyers, women lawyers to corporate responsibility. The Bar Issues Commission, which also falls under the PPID umbrella, is a leading avenue for law societies and bar associations from every corner of the world to discuss matters that are of interest on a global scale and to assist each other through guidance and support.

Our showcase programme, which will be held on Thursday 3 November, titled ‘Independent judges: free people’, will this year focus on the independence of the judiciary. I strongly encourage you to attend this session, which will undoubtedly be an engrossing one. The showcase will be immediately followed by the PPID’s annual luncheon, at which we will welcome a prominent speaker to address the revolutionary unfolding events in the region. So please do join us for that also!

As well as all of the substantive programmes that will be on offer, Dubai has countless spectacular and exciting venues, which I hope you will enjoy to the full. I very much look forward to welcoming you there.

**Peter D Maynard**  
*Chair, Public and Professional Interest Division*

## About the Public and Professional Interest Division (PPID)

The PPID contains 17 committees and other entities, including the Human Rights Institute and the Bar Issues Commission, which are listed on pages 21–23 of this brochure. Between them they provide a wide range of member bodies, providing resources and activities focused on professional and public interest work.

The PPID’s objectives are to promote an interchange of information and views among member organisations of the Association and its individual members about the public and professional interests of the legal profession throughout the world; and to support and promote those activities, the rule of law and the defence of human rights.

Areas in which the PPID committees and other entities have been particularly active in recent times are in anti-money laundering, anti-corruption, pro bono and access to justice, and increasing the IBA’s connection with intergovernmental world organisations.

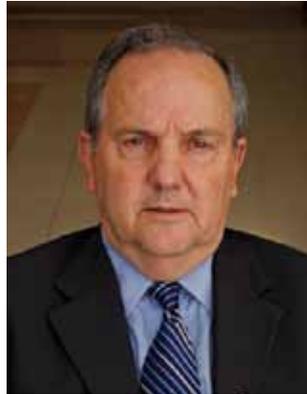
More information on the PPID and all its activities is available at:

[www.ibanet.org/Committees/Divisions/Public\\_Professional\\_Interest\\_Div/home.aspx](http://www.ibanet.org/Committees/Divisions/Public_Professional_Interest_Div/home.aspx)

# Message from the Co-Chairs of the Human Rights Institute



Sternford Moyo



Juan Méndez

Welcome to Dubai from the International Bar Association's Human Rights Institute (HRI).

This year, as ever, the HRI will be hosting a number of sessions on contemporary and keynote human rights issues, relating to the global legal profession.

The HRI's leading session will consider recent political events in the Middle East and will examine the implications for human rights. The HRI will also hold sessions on the International Criminal Court List Counsel; the human rights of foreign and migrant workers; and the death penalty – can it ever be justified?

In addition to this the HRI will collaborate with the Bar Issues Commission, to discuss the importance of the independence of bar associations; the Lesbian, Gay, Bisexual and Transgender Issues Working Group and the Discrimination Law Committee, to consider extraterritorial application of human rights; the Mining Law Committee, looking at human rights and safety; and the Media Law Committee, to discuss government censorship.

On the Friday, at the Rule of Law Symposium, we will present the winner of the IBA Human Rights Award, which recognises outstanding achievement by a lawyer making a substantial contribution to the promotion, protection and advancement of human rights.

The HRI invites you to join us and engage with leading experts in the field, discussing these contemporary and wide-ranging human rights issues.

We look forward to seeing you in Dubai!

**'My association with the IBA has been invaluable. I would not be able to be a human rights lawyer without its support structures.'**

*Beatrice Mtetwa, Human Rights Lawyer, Zimbabwe*

**Sternford Moyo**  
Co-Chair, Human Rights Institute

**Juan Méndez**  
Co-Chair, Human Rights Institute

## The Human Rights Institute (HRI)

Established in 1995, the Human Rights Institute (HRI) is a leading voice in the promotion of the rule of law worldwide. The HRI works to promote, enforce and protect human rights under a just rule of law, believing in the fundamental right of the world's citizens to have disputes determined by an independent judiciary and for lawyers to be able to practise freely and without interference.

The HRI undertakes a variety of projects, to lobby for change, build capacities with bar associations and law societies and to highlight issues of international concern. The HRI also leads the way in human rights training for judges, lawyers and parliaments.

The HRI's work is conducted thanks to grants and donations, and relies largely on individuals who become members by contributing just £35 a year. To find out more about becoming a member or supporting a project, visit: [www.ibanet.org/IBAHRI.aspx](http://www.ibanet.org/IBAHRI.aspx), or email [hri@int-bar.org](mailto:hri@int-bar.org)

# Conference Host Committee and Dubai Government Steering Committee

## Conference Host Committee

### Chair

Essam Al Tamimi  
*Al Tamimi & Company*  
Dubai

Simon Roderick

*Allen & Overy*  
Dubai

### Vice-Chairs

Habib Al Mulla  
*Habib Al Mulla & Company*  
Dubai

Graham Lovett

*Clifford Chance*  
Dubai

Joseph Huse

*Freshfields Bruckhaus Deringer*  
Dubai

Sadiq Jafar

*Hadef & Partners*  
Dubai

Neil Brimson

*Herbert Smith*  
Dubai

Amjad Ali Khan

*Afridi & Angell*  
Dubai

Campbell Steedman

*Norton Rose*  
Dubai

Mohammed R Al-Suwaidi

*Al Suwaidi & Company*  
Dubai

Tim Field

*Simmons & Simmons*  
Abu Dhabi

Jimmy Haoula

*Bin Shabib & Associates*  
Dubai

Mark E Bisch

*Fulbright & Joworski*  
Dubai

Ali Al Aidarous

*Ali Al Aidarous International*  
*Legal Practice*  
Dubai

Ben Gillespie

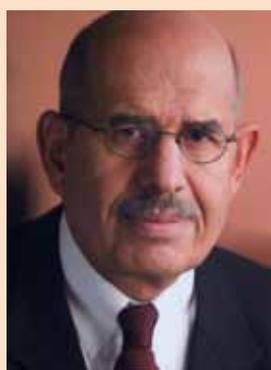
*Clyde & Co*  
Dubai

## Dubai Government Steering Committee

The IBA would also like to extend special thanks to the members of the Dubai Government Steering Committee for their support in hosting the IBA 2011 Annual Conference in Dubai, UAE.

- Dubai Chamber of Commerce & Industry
- Government of Dubai Legal Affairs Department
- Dubai World Trade Centre (DWTC)
- Department of Tourism and Commerce Marketing (DTCM)
- General Directorate of Residency and Foreigners Affairs
- Dubai Airports
- Roads and Transport Authority (RTA)
- Dubai Government Media Office
- Dubai International Financial Centre (DIFC)
- Dubai Police

## Opening Ceremony Keynote Speaker - Sunday 30 October



### Dr. ElBaradei

Nobel laureate, seasoned diplomat and international lawyer, Dr. Mohamed ElBaradei has a long and distinguished career in the service of peace and international law. Dr. ElBaradei served three terms as Director General of the International Atomic Energy Agency (IAEA), an autonomous intergovernmental organization under the auspices of the United Nations. During his tenure, Dr. ElBaradei pioneered safety and compliance measures to strengthen the existing nuclear non-proliferation regime. He has been a staunch advocate of nuclear disarmament, and at the same time has promoted open and fair standards to guide the peaceful use of nuclear technology for development, particularly to redress poverty and inequality in the global south.

In 1998, when Saddam Hussein expelled international weapons inspectors from Iraq, Dr. ElBaradei was convinced that Iraq's nuclear weapons program had been destroyed, even if the status of its chemical and biological weapons remained unclear. When IAEA inspectors returned to Iraq in 2002, they found no plausible evidence of a revived nuclear weapons program. When President George W. Bush asserted that Iraq was buying uranium in Africa, IAEA investigators identified evidence of this claim as a forgery, and Dr. ElBaradei, in a memorable address to the U.N. Security Council, challenged claims of Iraq's nuclear capability. Subsequent developments proved Dr. ElBaradei's assessment to be correct.

Dr. ElBaradei's reputation is that of a man committed to diplomacy, fair standards and transparency. His outspoken opposition to double standards – which occasionally has led to tensions with the U.S., particularly over the issue of Iran's nuclear program – has earned him the respect of the international community. In October 2005, Dr. ElBaradei and the IAEA were jointly awarded the Nobel Peace Prize for their efforts "to prevent nuclear energy from being used for military purposes and to ensure that nuclear energy for peaceful purposes is used in the safest possible way." The Norwegian Nobel Committee commended the "incalculable importance" of the IAEA and of Dr. ElBaradei's bold and unflinching commitment to a nuclear non-proliferation regime.

In 2011, Dr. ElBaradei emerged as a high-profile opposition figure in the Egyptian protests that culminated in Hosni Mubarak's resignation. He continues to be a voice for change in Egypt's march toward democracy, calling for open dialogue, transparent legal standards and respect for human rights. Dr. ElBaradei recently wrote: "The rebirth of Egypt represents the hope of a new era in which Arab society, Muslim culture and the Middle East are no longer viewed through the lens of war and radicalism, but as contributors to the forward march of humanity, modernized by advanced science and technology, enriched by our diversity of art and culture and united by shared universal values."

# About the IBA

The International Bar Association (IBA), established in 1947, is the world's leading organisation of international legal practitioners, bar associations and law societies. The IBA influences the development of international law reform and shapes the future of the legal profession throughout the world. It has a membership of over 40,000 individual legal professionals and 197 bar associations and law societies spanning all continents. Grouped into two divisions – the Legal Practice Division and the Public and Professional Interest Division – the IBA covers all practice areas and professional interests. It provides members with professional development and networking opportunities, as well as access to leading experts and up-to-date legal information.

## Bar Issues Commission

The IBA's Bar Issues Commission provides an invaluable forum for IBA member organisations to discuss all matters relating to law at an international level.

## Human Rights Institute

The Human Rights Institute (HRI) works across the Association to promote, protect and enforce human rights under a just rule of law, and to preserve the independence of the judiciary and the legal profession worldwide.

## IBA ICC Programme

The IBA ICC Programme monitors fair trial and defence related issues at the ICC and encourages the legal community to engage with the work of the Court. Programme information is disseminated through regular reports, expert discussions, workshops and other events. Based at the Peace Palace in The Hague the IBA's ICC Programme consults and interacts with Court officials, civil society organisations, academics and international lawyers.

## Other IBA institutions

Other institutions established with the assistance of the IBA include the Southern Africa Litigation Centre and the International Legal Assistance Consortium.

### Join the IBA today and save money on Dubai 2011!

Join the IBA now and you will receive a substantial discount on Dubai 2011 registration fees, by registering at our member rate.

To become a member and register for the conference online simply go to [www.ibanet.org](http://www.ibanet.org).

Alternatively, fill out the enclosed conference registration form and print out the membership application form from the website, then send them together with payment to the IBA.

If you are unable to attend the conference this time, and are not a member at present we hope you will still take up the invitation to join the IBA.

## Our members

IBA members include law firms, bar associations, law societies and individual legal professionals. We cover all continents, with members based in over 195 countries, from every major firm in each jurisdiction.

In addition, we have over 1,000 corporate counsel members representing hundreds of multinational corporations, including Coca-Cola, IBM, Exxon Mobil and AT&T.

*"The IBA is, quite simply, a gathering of the best lawyers in the world engaged in private international law. Why wouldn't a lawyer working in this field want to be among them?"*

*Phillip F Zeidman, DLA Piper*

## Reasons to join the IBA

- Enjoy access to a network of the world's top lawyers, judges and corporate counsel, including partners from the world's leading firms and counsel from virtually all leading corporations.
- Generate new business and discover the best firms and lawyers to do business with from around the world.
- Discuss hot issues and keep up to date with the latest developments by attending our wide range of conferences – earn your quota of CPD/CLE points.
- Learn about key developments, new legislation and real-world issues lawyers encounter on a daily basis through our series of magazines and journals.
- Have your voice heard – be part of the debate on international law reform and make your own contribution to the advancement of cross-border law reform.
- Show your support for the rule of law and human rights around the world.
- Develop your knowledge and skills, interact with different cultures and make friendships that will last a lifetime.

## IBA membership benefits

- Listing in, and access to, the IBA membership directory
- Unparalleled networking opportunities
- Discounted IBA conference registration fees
- Online legal library and media content
- Monthly e-news bulletin
- Legal magazines, journals and newsletters
- Discounts on IBA books and products
- Member rewards special offers programme



## About Dubai

Long established as the trading and commercial hub of the Middle East, Dubai, the second largest of the seven Emirates, combines the excitement of a bustling commercial centre with the wide open spaces of a luxurious resort. Located at the crossroads of Asia, Europe and Africa, and offering facilities of the highest international standards combined with the charm and adventure of Arabia, Dubai is sure to be another premier destination for the IBA Annual Conference 2011.

## The Dubai Convention and Exhibition Centre (DICEC)

The Dubai Convention and Exhibition Centre (DICEC), is enviably positioned between new and old Dubai. To one side the city's glittering new skyline of hotels, freehold properties, business districts, shopping malls and entertainment resorts. To the other side is the older part of Dubai with its souqs, landscaped parks and vibrant retail and residential districts. Dubai's historic creek, wildlife bird sanctuary, zoo, museum, heritage sites, beaches, championship golf courses, and marina are also in the vicinity.

A ten-minute drive from the Dubai International Airport, DICEC is at the heart of Dubai's Business District. Conveniently located along the arterial Sheikh Zayed Road, the complex adjoins the high speed metro's DWTC station.



## Climate, weather and clothing

Dubai has a sub-tropical, arid climate. Sunny, blue skies can be expected most of the year. Rainfall is infrequent and irregular, falling mainly in winter. Temperatures range from a low of about 10.5°C/50°F to a high of 48°C/118°F. During the month of November the temperature averages at around 25°C/77°F.

Lightweight summer clothing is suitable for most of the year, but sweaters or jackets may be needed for the winter months, especially in the evenings. Compared with some parts of the Middle East, Dubai has a very relaxed dress code. However, care should be taken not to give offence by wearing clothing that may be considered revealing. At the pool or on the beaches, trunks, swimsuits and bikinis are quite acceptable.

## Culture and entertainment



Dubai's culture is rooted in Islam, providing an inspiration that touches all aspects of everyday life. Virtually every neighbourhood has its own mosque, where the faithful congregate for prayer five times every day. One of the largest

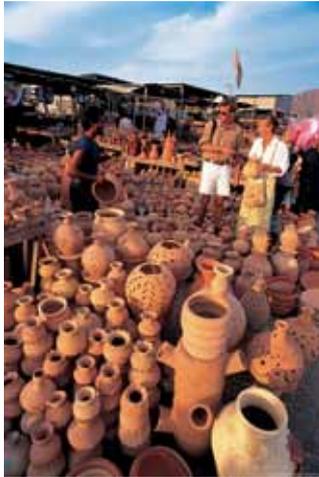
and most beautiful – Jumeirah Mosque – is a spectacular example of modern Islamic architecture.

Dubai has a lively nightlife. Hotel bars range from sophisticated cocktail lounges to typically informal British and Irish pubs and Western-style lounges. Most of them serve food and many feature live entertainment.

Dubai's reputation as a shopper's paradise extends to many aspects of the city's bustling commercial life. The emirate is teeming with shopping malls and each mall reveals a different theme and experience. The sprawling expanse of the malls, the innovative architecture, the designer boutiques, top brands, vast product range and an endless choice of restaurants and cafes allow visitors the option of passing an entire day within the premises of a single shopping complex. Existing alongside the modern shopping malls are

the traditional markets, also known as the souks. With their historic structures still in place and restored to meet the demands of the present day, Dubai's different souks may vary in their offerings and character, but are all alive with the buzz of trade and the spirit of a strong and traditional past.

### Shopping/business hours



The weekend has traditionally been Thursday afternoon and Friday, but some organisations now close on Friday and Saturday, working through Thursday afternoon instead. Government offices are open from 0730 – 1430 (Sunday – Thursday and closed on Friday and Saturday).

Normal Dubai hours are from 0900 – 1300 and 1600 – 2100 or later. Some boutiques in the residential areas do not open until 0930 or 1000. Shopping malls tend to open from 1000 – 2200. Most supermarkets stay open until

late at night seven days a week, while some remain open 24 hours. Shops close for prayers on Fridays from 1130 – 1330. Shopping malls and most shops are open on Friday evenings until late.

### Food and drink

Standards of international cuisine in Dubai are high and the choice is diverse. Top class restaurants in the city's hotels offer Arabian, French, Italian, Spanish, Greek, Mexican, Russian, British, German, Chinese, Japanese, Thai, Indian, Filipino and Korean cuisine to name just a few.

Hotels offer a remarkably diverse range of food and beverage outlets, partly because they serve not only their own guests but also attract large numbers of local residents. Their restaurants cover everything from coffee shops to fine dining and speciality outlets and the standard of service is on a par with the best in the world. The night-life is equally varied, with many bars, pubs, discos and nightclubs open until the small hours.

Outside the hotels, small eating places are to be found in all parts of the city including Deira, Bur Dubai, Satwa, Jumeirah and Dubai Marina. While restaurants located outside hotel and club premises are not permitted to serve alcohol, all are air-conditioned, clean and are often culinary adventures in their own right.

### Getting around



Taxis are the most common way of getting around. Metered cabs from Dubai Transport Corporation, recognised by their cream colour, are efficient and have well-trained and courteous drivers. For fares please visit the Road Transport Authority website [www.rta.ae](http://www.rta.ae) Driving in the UAE is on the right-hand side.

An interesting way to travel between Dubai and Deira is by water taxi across the Creek. In 2007, the RTA launched fully air conditioned water buses to enhance Dubai's water transport.



# Section and committee information

## Legal Practice Division

### Antitrust and Trade Law Section 26

*Council Liaison Officer*

**Ronan Harty** *Davis Polk & Wardwell, New York, USA*

The Antitrust and Trade Law Section is among the largest sections in the Legal Practice Division with over 1,400 members.

#### Antitrust 26

*Co-Chairs*

**Neil Campbell** *McMillan, Toronto, Ontario, Canada*

**Gregory McCurdy** *Microsoft Corporation, New York, USA*

The Antitrust Committee provides an international forum for the exchange of the most current thinking in the field of antitrust law.

#### Global Forum for Competition and Trade Policy

The Global Forum for Competition and Trade Policy consists of a group of experts representing the key interests of economists, lawyers, academics, practitioners and national and international policy-makers who are committed to expanding the global discussion of the ramifications of competition policy for global trade and investment.

#### Trade and Customs Law 26

*Chair*

**Daniel Moulis** *Moulis Legal, Canberra, Australian Capital Territory, Australia*

The Trade and Customs Law Committee is a forum for international practitioners, corporate counsel, academics and government officials to convene, exchange ideas and promote discussion of issues across the spectrum of international trade and customs law.

### Corporate Law Section 26-27

*Council Liaison Officers*

**Jaime Carey** *Carey y Cia, Santiago, Chile; Assistant Treasurer, Legal Practice Division*

**Jon Grouf** *Duane Morris, New York, USA*

The Corporate Law Section has over 3,000 members from around the world.

#### Closely Held and Growing Business Enterprises 26

*Chair*

**Robert Falvey** *Minter Ellison Rudd Watts, Auckland, New Zealand*

The Closely Held and Growing Business Enterprises Committee addresses issues of ownership, management and financing of startups, owner managed, closely held and family businesses and their legal advisers, and organisations with ambitions for growth.

#### Corporate and M&A Law 26-27

*Co-Chairs*

**Per Berglöf** *Advokatfirman Delphi, Stockholm, Sweden*

**Alan M Klein** *Simpson Thacher & Bartlett, New York, USA*

The Corporate and M&A Law Committee is the principal committee within the IBA that covers issues relating to mergers and acquisitions. The committee reviews developments relating to corporate governance, privatisations, joint ventures, as well as multinationals, listed corporations, private family companies, partnerships and business trusts.

### Criminal Law Section 27

*Council Liaison Officer*

**Almudena Arpón de Mendivil** *Gómez-Acebo & Pombo Abogados, Madrid, Spain; IBA Treasurer*

The Criminal Law Section has nearly 700 members from around the world.

#### Business Crime 27

*Co-Chairs*

**Marc Henzelin** *Lalive, Geneva, Switzerland*

**Michael O'Kane** *Peters & Peters, London, England*

The Business Crime Committee's primary objective is to promote awareness within the business community and among transactional lawyers of the growing significance of legal compliance.

#### Criminal Law 27

*Co-Chairs*

**Dan Conaway** *Conaway & Strickler, New York, USA*

**Saba Naqshbandi** *3 Raymond Buildings, London, England*

The Criminal Law Committee provides a forum for members from many countries and criminal justice systems to meet regularly, communicate, exchange views, and monitor developments in substantive and procedural criminal law.

### Dispute Resolution Section 27-28

*Council Liaison Officers*

**Sally Harpole** *Sally Harpole & Co, Hong Kong SAR*

**Guido Santiago Tawil** *M&M Bomchil, Buenos Aires, Argentina*

The Dispute Resolution Section has over 3,850 members from around the world.

#### Arbitration 27-28

*Co-Chairs*

**Mark W Friedman** *Debevoise & Plimpton, New York, USA*

**Judith Gill** *Allen & Overy, London, England*

The Arbitration Committee focuses on laws, practice and procedures relating to the arbitration of transnational disputes, as well as alternate dispute resolution methods.

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**Consumer Litigation 28 International Construction Projects 29***Chair***Tara A Archer** *Higgs & Johnson, Nassau, Bahamas*

The aim of the Consumer Litigation Committee is to consider international aspects of liability and the consumer's rights.

**Litigation 28***Co-Chairs***Michael L Novicoff** *Liner Grode Stein, Los Angeles, California, USA***Antonio Bravo Taberné** *T C Abogados, Madrid, Spain*

The Litigation Committee focuses on the legal, practical and procedural issues involved in conducting litigation. Differences and developments in individual jurisdictions are compared. The issues arising in international litigation receive particular attention, including issues such as jurisdiction, choice of law and the role of international judicial assistance in dispute resolution.

**Mediation 28***Chair***Babak Barin** *BCF, Montreal, Quebec, Canada*

The Mediation Committee focuses on laws, practices and procedures relating to the mediation, conciliation and negotiation of transnational disputes, as well as other alternate dispute resolution (ADR) processes.

**Negligence and Damages 28***Chair***Edmund Hinkson** *Charlton Chambers, Bridgetown, Barbados*

The Negligence and Damages Committee has the objective of providing practical information from a range of jurisdictions to personal injury and other litigation lawyers worldwide.

**Energy, Environment, Natural Resources and Infrastructure Law Section (SEERIL) 28-30***Council Liaison Officer***Arent van Wassenae** *Allen & Overy, Amsterdam, the Netherlands; Chair, Energy, Environment, Natural Resources and Infrastructure Law Section (SEERIL)*

The Section on Energy, Environment, Natural Resources and Infrastructure Law (SEERIL) has a membership of over 2,300 lawyers in private practice, oil and mining companies, international organisations, government and academia. The section coordinates the activities of six committees that aim to advance the development and understanding of the law affecting oil and gas, mining, power, water, international construction projects and environment, health and safety law.

**Environment, Health and Safety Law 29***Chair***Eugene E Smary** *Warner Norcross & Judd, Grand Rapids, Michigan, USA*

The objective of the committee is to promote knowledge and awareness in all areas of environmental, health and safety law and related issues, as well as the interrelationships between them.

*Co-Chairs***Roberto Hernández-García** *Comad, Mexico City, Mexico***Mark A Lane** *Pinsent Masons, London, England*

This committee is for lawyers interested in construction law and in exchanging experiences from construction projects around the world. All aspects and types of construction and engineering projects are dealt with, from traditional building and civil engineering contracts to state-of-the art project finance infrastructure projects.

**Mining Law 29***Co-Chair***Luis Carlos Rodrigo** *Rodrigo Elias & Medrano Abogados, Lima, Peru**Co-Chair; Model Mining Development Project (MMDA)***Peter Leon** *Webber Wentzel, Johannesburg, South Africa*

The objective of the Mining Law Committee is to promote an interchange of information and views and to advance knowledge among individual members of the section and others as to laws, practices and procedures affecting all activities concerning minerals and mining throughout the world.

**Oil and Gas Law 29***Chair***Jean-André Díaz** *Total, Paris, France*

The Oil and Gas Law Committee focuses on issues such as: exploration and production for all forms of hydrocarbons; onshore and offshore oil and gas; joint operating agreements and other usual contracts used by the industry; financing and insurance; comparative tax regimes; state participation and national oil companies; natural gas transportation and distribution; LNG chain; and hydrocarbons regulatory bodies and agencies.

**Power Law 29***Chair***Juan Francisco MacKenna** *Carey y Cia, Santiago, Chile*

The mission of the Power Law Committee is to provide a forum where energy lawyers with different legal backgrounds from around the world can interact and learn from one another in a setting encouraging collegiality and the friendly exchange of ideas. The committee explores various topics to provide its membership with practical and useful advice to better serve clients, and to offer the opportunity for collaboration, networking and friendships among its members.

**Water Law 30***Chair***Pia L Nielsen** *LETT, Copenhagen, Denmark*

The Water Law Committee looks at the following issues: quantity and quality rights in international rivers; national water allocation systems; national water quality protection systems; water resource related aspects of natural resource development; hydroelectric development; water transfers; alternate dispute resolution mechanisms; and institutional issues in water resources development and distribution.

**Financial Services Section 30-31***Council Liaison Officers***Lisa Curran** *Allen & Overy, Rome, Italy***Hendrik Haag** *Hengeler Mueller, Frankfurt am Main, Germany*

The Financial Services Section is one of the largest sections in the Legal Practice Division, comprising over 3,500 members.

# AL MIDFA & ASSOCIATES

## Advocates & Legal Consultants

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The company was founded by Sami Al Midfa & Khalid Abdel Wahab in 1997 with an aim to provide a multitude of legal services under one roof. Mr Khalid became a member of the IBA in 2008. He became a member of ICC UAE in 2010.

We have absolute confidence in our ability to fulfill our obligations to our clients. Our experience as a team gives us a unique opportunity to undertake all aspects of Legal Advice & Advocacy in U.A.E.

Our aim is to achieve full satisfaction for our clients. With professional expertise offered at competitive prices our clients are sure to get the best of our services at all times.

Our clients also enjoy the benefit of being able to reach out to foreign jurisdiction through our established network across the globe with highly reputed law firms.

### Aviation Law

On our deep understanding of the nature of the air law and relevant international agreements, we are equipped with the necessary effective tools to provide unique legal service in these particular skies.

### Property

Amongst many, the following are the main legal services provided by our property division;

1. Drafting / reviewing residential and commercial property sale purchase agreements.
2. Giving legal advice on any property matter.
3. Maintenance of Escrow Account.
4. Formation of offshore companies.
5. Lease deeds.

### Civil Code

Our conception of laws in the U.A.E. and deep comprehension of all their stipulations is our point of strength, which enables us to provide novel legal services and devise innovative solutions to many of our clients' disputes.

### Criminal Code

We are confident that our deep-rooted experience and qualified technical cadre enable us to lend a helping hand to our clients in all types of cases and procedures, of whatever nature, whether before courts, Public Prosecution or Police departments

### Personal Matters

The broad-based cosmopolitan community of the U.A.E. brought about voluminous legal queries on the rules governing the relationships among foreigners residing within the United Arab Emirates, including one's relationship to his/her spouse, children and colleagues. Of all these queries come as top priority the **marriage, divorce, child custody and inheritance matters**.

Without comparison, we succeeded in bringing to light a number of legal precedents and first time rulings paving the way for establishing novel legal rules and principles. They are the fruits of the exclusive legal services we provide and distinctive efforts we exert- in firm belief - to our valued clients.

### Intellectual Property

Based on our understanding of the importance of intellectual Property and copyrights, mandated us to get equipped with all the tools and armed with the qualified professionals to cater to all our clients' needs in this domain. We not only have all the said rights duly registered, but also undertake all the procedures necessary to protecting such rights, preventing any infringement or recovering any violated rights.

### Corporate Domain

In the corporate world, we have the experience and professional capability to cater to our clients as under:

1. Undertaking the formalities and procedures for incorporation of companies and establishments, locally, within the free zones or offshore.
2. Drafting Memorandum of Association, Articles of Association, corporate agreements or any other relevant documents.
3. Pursuing and defending corporate rights before courts of all nature or categories.
4. Liquidation of companies
5. Arbitration.

### Marine

Legal service is offered including but not limited to the following areas in the maritime law field:

- Drafting / Reviewing Maritime Contracts & Charter Party Agreements
- Consultation on contractual disputes
- Ship building, Ship Sale & Purchase - Ship Arrest and Release
- Bills of Lading issues - Marine Insurance - Collision - Pollution - Liens

**Banking Law 30 Discrimination Law 31***Co-Chairs***Michel Molitor** *Molitor Avocats à la Cour, Luxembourg***Tarja Wist** *Waselius & Wist, Helsinki, Finland*

The Banking Law Committee provides a worldwide forum for banking lawyers and other legal professionals within the banking community to address all sorts of practical and legal issues arising in commercial and regulatory activities in this context.

**Capital Markets Forum 30***Co-Chairs***René Bösch** *Homburger, Zurich, Switzerland***Petra Zijp** *NautaDutilh, Amsterdam, the Netherlands*

The Capital Markets Forum is a private sector initiative set up to monitor and assist in the orderly development of capital markets, while recognising the importance of the legal role in providing a framework for market forces, and in settling the parameters of fair behaviour.

**Insurance 30***Chair***Margaret Campbell** *Reed Smith, London, England*

Insurance is present in every facet of commercial, industrial and private life. The committee aims to provide information about developments in insurance and reinsurance law and markets throughout the world, as well as specialist knowledge to assist in the efficient solution of practical insurance problems. New insurance products are also brought to the attention of members.

**Investment Funds 30-31***Co-Chairs***Kirstene Bailie** *Field Fisher Waterhouse, London, England***Felipe Cousiño** *Alessandri & Cia, Santiago, Chile*

The Investment Funds Committee provides a forum for its members to consider current developments in the global investment funds industry, including regulatory developments, product structuring and distribution, and other issues relating to investment management.

**Securities Law 31***Co-Chairs***Derk Lemstra** *Stibbe, Amsterdam, the Netherlands***Jonathan Ross** *Bell Gully, Auckland, New Zealand*

The main goal of the Securities Law Committee is to bring together securities lawyers from a broad range of countries to follow, discuss and shape public policy in a world of rapidly globalising capital markets. The focus of the committee is the intersection of national capital markets with each other in a world of cross-border transactions. Key areas of focus are developments in underwriting and distribution of all types of capital markets products, the securities laws as they impact cross-border mergers and acquisitions, the regulation of market players such as investment banks, brokers and exchanges, securities laws as they impact public companies, and a close watch on cross-border and international regulatory developments.

*Chair***David A Lowe** *Rudy Exelrod Zieff & Lowe, San Francisco, California, USA*

The committee is concerned with discrimination and gender equality issues that arise in the profession and under the general law. The committee members are made up of private practitioners, academics and in-house counsel who assist in the promotion of discrimination and gender equality issues.

**Employment and Industrial Relations Law 31***Chair***Pascale Lagesse** *Bredin Prat, Paris, France*

The aims of the committee are to develop and exchange knowledge of employment and industrial relations law and practice.

**IBA Global Employment Institute 31***Chair***Salvador del Rey** *Cuatrecasas Gonçalves Pereira, Barcelona, Spain*

The purpose of the committee is to assist multinationals and worldwide institutions in developing a global and strategic approach to the main legal issues in the human resources and human capital fields. It will provide a unique employment, discrimination and immigration law contribution on a diverse range of global issues. Their work is designed to enhance the management, performance and productivity of those organisations and to achieve best practice in their human capital and management functions in a strategic perspective.

**Immigration and Nationality Law 31***Chair***Enrique Arellano** *Enrique Arellano Rincon Abogados, Mexico City, Mexico*

The Immigration and Nationality Law Committee is concerned with all aspects of immigration and nationality law on a worldwide basis, including business-related immigration, family reunion policies, refugees and compassionate cases.

**Insolvency, Restructuring and Creditors'****Rights Section (SIRC)****33-34***Council Liaison Officer***Carsten Ceutz** *Bech-Bruun, Copenhagen, Denmark**Co-Chairs***Judith Elkin** *Haynes and Boone, New York, USA***David Jenny** *VISCHER, Basel, Switzerland*

The Insolvency, Restructuring and Creditors' Rights Section (SIRC) has over 900 members. The section is the most prominent international association of lawyers interested in insolvency and creditors' rights law and serves as an Official Observer to the UNCITRAL Working Group on Insolvency Law, which it has assisted in developing the UNCITRAL Model Cross-Border Insolvency Law. It is currently working with the organisation to identify areas for harmonisation of domestic insolvency laws aimed at ensuring certainty and effectiveness in cross-border trade and other financial transactions.

**Human Resources Section 31***Council Liaison Officers***Christopher Rees** *Herbert Smith, London, England***Dirk Jan Rutgers** *DLA Piper, Amsterdam, the Netherlands*

The Human Resources Section has over 850 members from around the world.

## Intellectual Property, Communications and Technology Section 34-35

*Council Liaison Officers*

**Almudena Arpón de Mendivil** *Gómez-Acebo & Pombo Abogados, Madrid, Spain; IBA Treasurer*

**Peter Bartlett** *Minter Ellison, Melbourne, Victoria, Australia*

With nearly 2,000 members, the Intellectual Property, Communications and Technology Section is one of the largest sections in the Legal Practice Division.

### Art, Cultural Institutions and Heritage Law 34

*Chair*

**Massimo Sterpi** *Studio Legale Jacobacci Sterpi Francetti Regoli de Haas & Associati, Rome, Italy*

The committee is concerned with all aspects of law as it relates to art, artists and cultural heritage in the broadest context. This extends from archaeology and the protection of ancient monuments to national heritage and public and private collections to the art trade and contemporary art. 'Art law' is an interdisciplinary field involving tax (individual estates and charities), commercial transactions, intellectual property in all aspects and private and public international law.

### Communications Law 34

*Co-Chairs*

**Alexandre Verheyden** *Jones Day, Brussels, Belgium*

**Christopher Watson** *CMS Cameron McKenna, London, England*

The Communications Law Committee is a leading global forum for legal practitioners with specialist expertise or interest in the communications sector. The committee offers members access to a worldwide network of leading practitioners, in-house counsel and regulators active in telecommunications and media markets. The scope of the committee's work covers network, service and content-related developments across all delivery platforms. This provides members with access to practical global perspectives on the array of technological, commercial and policy issues that confront communications lawyers, their companies and clients.

### Intellectual Property and Entertainment Law 34

*Co-Chairs*

**Gonzalo Ulloa** *Gómez-Acebo & Pombo Abogados, Madrid, Spain*

**Rosemary Wallis** *Baldwins, Auckland, New Zealand*

This committee focuses on intellectual property and entertainment law. The term 'intellectual property', as it is commonly referred to today, includes a diverse range of areas of law. The main areas are patents, trademarks, copyright, trade secrets and unfair competition. Allied to these are a number of related areas including data protection, database protection, privacy, design rights and domain names. In the entertainment law area, the key focus is on the creation, provision and delivery of content in relation to print, films, broadcasts, cable programmes, musical works and sound recordings. There is also involvement with media law including defamation and privacy and authors' rights in a more general sense.

### Media Law 34

*Chair*

**Kelli Sager** *Davis Wright Tremaine, Los Angeles, California, USA*

The committee is dedicated to gathering and disseminating knowledge in all areas of law related to the media industry. This encompasses both content and communication issues.

### Space Law 34

*Chair*

**Karl Eisermann** *European Space Agency, Paris, France*

The committee provides a forum for lawyers to address the increasing number of practical legal issues arising in commercial and regulatory activities in this specialised area of domestic and international law.

### Technology Law 35

*Co-Chairs*

**Vagn Thorup** *Kromann Reumert, Copenhagen, Denmark*

**Bart van Reeken** *De Brauw Blackstone Westbroek, Amsterdam, the Netherlands*

The Technology Law Committee brings together lawyers practising aspects of the law particularly relevant to modern technologies. They have in common that they deal with developing bodies of law coming to grips with the new questions posed by new technologies. The mandate of this committee is broad and includes virtually any kind of technology.

## International Sales, Franchising and Product Law Section 35

*Council Liaison Officer*

**Lynda J Zadra-Symes** *Knobbe Martens Olson & Bear, Irvine, California, USA*

The International Sales, Franchising and Product Law Section has over 1,300 members from around the world.

### International Franchising 35

*Chair*

**John R F Baer** *Greensfelder Hemker & Gale, Chicago, Illinois, USA*

The International Franchising Committee focuses on the law and business of international franchising. Committee interests include competition law principles, cross-border sales and licensing issues, the business forms employed, and trademark and intellectual property protections required to assure franchising success.

### International Sales 35

*Co-Chairs*

**Amir Singh Pasrich** *International Law Affiliates, New Delhi, India*

**Bruce Thelen** *Dickinson Wright, Detroit, Michigan, USA*

The International Sales Committee examines legal issues fundamental to the growth and development of international commerce, including international sales contracts, agency and distribution, cross-border acquisitions, warranties and financing of international sales.

### Product Law and Advertising 35

*Chair*

**Colin Loveday** *Clayton Utz, Sydney, New South Wales, Australia*

The committee covers a broad range of topics and problems, which are of increasing importance to the international lawyer in both national and transnational work in the field of product law and advertising.

## Law and Individual Rights Section 35-36

*Council Liaison Officers*

**Michael Greene** *A & L Goodbody, Dublin, Ireland; Vice-Chair, Legal Practice Division*

**Klaus Reichert** *Law Library/Brick Court Chambers, Dublin, Ireland*

The Law and Individual Rights Section has a membership of over 700.

### Family Law 35

*Chair*

**Jaqueline Julyan SC** *Durban Bar, Durban, South Africa*

The committee focuses on developments of international significance in all aspects of family law, including marriage, divorce, inheritance, human rights in the family, adoption, and international child abduction.

### Human Rights Law 35-36

*Co-Chairs*

**Robert Hesketh** *The Office of Human Rights Proceedings, Auckland, New Zealand*

**Opuada Willie-Pepple** *Pepple & Pepple, Port Harcourt, Nigeria*

The committee is concerned with all human rights matters relevant to legal practice. The committee directs its attention to both national laws and to international human rights instruments, the position of lawyers themselves and the protection of the rights of others.

### Indigenous Peoples 36

*Chair*

**Steven Cooper** *Ahlstrom Wright Oliver & Cooper, Sherwood Park, Alberta, Canada*

The Indigenous Peoples Committee looks at questions of development as it affects both land and people. It approaches the subject from the legal perspective of the people and the land affected rather than that of developers or proponents of projects, governments or business in general.

### Medicine and the Law 36

*Chair*

**Neil Kirby** *Werksmans Attorneys, Johannesburg, South Africa*

The Medicine and the Law Committee is concerned with all aspects of medicine and law including health law on a worldwide basis.

## Leisure Industries Section 36

*Council Liaison Officer*

**Klaus Reichert** *Law Library/Brick Court Chambers, Dublin, Ireland*

*Chair*

**John M Vernon** *The Vernon Law Group, Dallas, Texas, USA*

The Leisure Industries Section comprises approximately 250 international lawyers practising in the fields of travel, tourism, hospitality, sports and gaming law. The section started as the Travel Law Section and addressed the needs of travel law practitioners serving the travel industries. It grew to merge with the Tourism and Sports and Gaming sections, expanding in its scope to provide a specialist network of professionals in the leisure industries. The section recognises that lawyers who work in the leisure industries often practise in one of the more traditional legal fields, and provides a focused forum on issues that emerge due to the greater amount of leisure time available and the increased internationalisation of sports and gaming.

## Maritime and Aviation Law Section 36

*Council Liaison Officer*

**Desmond Williams** *Werksmans Attorneys, Johannesburg, South Africa*

The Maritime and Aviation Law Section has over 900 members.

### Aviation Law 36

*Chair*

**Patrick Farrell** *Norton Rose, London, England*

The Aviation Law Committee is concerned with several major areas of law. Aircraft transactions and financing are always a major interest. The committee also follows developments of international law with respect to airlines in both economic and tort areas, and also focuses on competition issues related to aviation.

### Maritime and Transport Law 36

*Chair*

**Gregory W Poulos** *Cox Wootton Griffin Hansen & Poulos, San Francisco, California, USA*

The committee has a tradition of being the platform where leading maritime law professionals meet, create connections and discuss the most current legal issues in the field of maritime and transport law. The committee works for and supports the unification of maritime and transport law on a worldwide basis, and enables members to increase knowledge of maritime and transport issues throughout the world; improve client advice; meet fellow practitioners face-to-face; and become well known to other competent specialists.

## Public Law Section 36

*Council Liaison Officer*

**Luz Nagle** *Stetson University College of Law, St Petersburg, Florida, USA*

*Chair*

**Bernard Bekink** *University of Pretoria, Pretoria, South Africa*

The Public Law Section has over 300 members and provides a worldwide forum where all topics of public law are discussed and ideas are exchanged and developed. Its members are active worldwide in furthering the debate relating to governmental policy and the implementation and regulation of administrative action. In doing this, the committee makes a respected contribution to issues in the fields of judicial review and constitutional law. The committee strives to examine future trends in this area, anticipate new issues and examine new relationships between governments and the private sector. An ongoing theme is how the civil law and common law systems compare when dealing with these issues. By its very nature, the committee draws on lawyers who may come from different areas of practice, but whose work involves administrative law issues, whether in a litigation context or not.

## Real Estate Section

37

*Council Liaison Officer*

**Luis Moreno** *Haynes and Boone, Mexico City, Mexico*

*Chair*

**Martin Holler** *Giese & Partner, Prague, Czech Republic*

The Real Estate Committee is the only truly international forum for lawyers interested in real estate law and comprises nearly 800 members. The recent globalisation of the real estate industry has fundamentally changed the committee's focus. While real estate assets are traditionally governed by national rules, real estate transactions have long ceased to be a purely national matter. Today, the ownership of properties is traded among investors around the globe. Increasing internationalisation of all aspects of real estate law has also changed the types of lawyers involved. In this evolving context, committee provides a unique and valuable forum for lawyers from different countries and different legal backgrounds to address all sorts of practical and legal issues, exchange views and meet during conferences.

## Taxation Section

37

*Council Liaison Officers*

**Edgar H Paltzer** *Niederer Kraft & Frey, Zurich, Switzerland*

**Carola van den Bruinhorst** *Loyens & Loeff, Amsterdam, the Netherlands*

The Taxation Section has over 1,300 members around the world.

### Individual Tax and Private Client

37

*Chair*

**Leigh-Alexandra Basha** *Holland & Knight, McLean, Virginia, USA*

This committee is concerned with not only what the law is but how it might develop internationally in: inheritance rights and succession rules; will making; lifetime giving; trusts; creditor claims against trusts and estates; and regulatory compliance affecting trusts.

### Taxes

37

*Co-Chairs*

**Peter Blessing** *Shearman & Sterling, New York, USA*

**Albert Collado** *J&A Garrigues, Barcelona, Spain*

The Taxes Committee offers its members access to the highest quality technical, practical and professional tax expertise to understand and find solutions to international tax issues and concerns, encourages interface between international tax specialists, and promotes the building of networks among tax lawyers worldwide. The committee is divided informally into four practice group areas – income taxes, other taxes, tax litigation and employee benefits.

## IBA Fora

32-33

### African Regional Forum

32

*Council Liaison Officers*

**Jacob Arko Saah** *Saah and Company, Accra, Ghana*

**Desmond Williams** *Werksmans Attorneys, Johannesburg, South Africa*

*Chair*

**Ashwin Hirjee Trikamjee** *Garlicke & Bousefield, Umhlanga, South Africa*

The problems facing African lawyers are different from those affecting lawyers in other regions. To this end, the African Regional Forum was created to identify and address these challenges.

### Arab Regional Forum

32

*Council Liaison Officers*

**Hassan Arab** *Al Tamimi & Company, Dubai, United Arab Emirates*

**Sylvia Khatcherian** *Morgan Stanley, New York, USA; Chair, Legal Practice Division*

*Chair*

**Fady Kardous** *Kardous Law Office, Damascus, Syrian Arab Republic*

This forum provides a network for lawyers who work in or have an interest in the Arab region, to establish contact and exchange information. A particular focus of interest is the continuing economic importance of the region, including reconstruction and investment projects.

### Asia Pacific Regional Forum

32-33

*Council Liaison Officers*

**Peter Bartlett** *Minter Ellison, Melbourne, Victoria, Australia*

**Chung Hwan Choi** *Korean Bar Association, Seoul, South Korea*

*Chair*

**Jeffrey A Blount** *Fulbright & Jaworski, Hong Kong SAR*

In addition to offering an unrivalled opportunity to establish contact among lawyers within and outside the region, and with acknowledged experts on different areas of law, specialist forum activities provide an unparalleled opportunity to keep abreast of legal business developments in the Asia Pacific region.

### Corporate Counsel Forum

33

*Council Liaison Officers*

**Pii Ketvel** *Marcol Capital Europe, Luxembourg*

**Sylvia Khatcherian** *Morgan Stanley, New York, USA; Chair, Legal Practice Division*

*Co-Chairs*

**Thomas Hickey** *Hess Corporation, New York, USA*

**Catherine Muldoon** *BDP International Inc, Philadelphia, Pennsylvania, USA*

The Corporate Counsel Forum is the pre-eminent forum for discussion, education and spokespersonship for corporate counsel within the IBA. Through its conference sessions and publications, it looks at the most topical issues for corporate counsel in all legal fields, as the responsibilities and complexities of the role continue to increase.

### European Regional Forum

33

*Council Liaison Officers*

**Hendrik Haag** *Hengeler Mueller, Frankfurt am Main, Germany*

**Pii Ketvel** *Marcol Capital Europe, Luxembourg*

*Co-Chairs*

**Gianmatteo Nunziante** *Nunziante Magrone, Rome, Italy*

**Vassily Rudomino** *Law Firm ALRUD, Moscow, Russian Federation*

The forum develops and strengthens the existence of the IBA within the whole of Europe by promoting the goals of the IBA to members, non-members and others, disseminating professional know-how, and assisting the committees and other constituencies of the IBA to increase their presence in the different sub-regions of Europe, including parts of North Africa and the Middle East.

The goals of the forum include addressing current and long-term needs of professional organisations and individual members within the geographical reach of the forum, as well as increasing membership and participation in the IBA and integrating them within the organisation. The forum will also facilitate cross-border activity between lawyers and bars in different European countries. The forum has a particular focus on cross-disciplinary activities.

**Latin American Regional Forum****33***Council Liaison Officers***Daniel Del Rio** *Basham Ringe y Correa, Mexico City, Mexico***Guido Tawil** *M&M Bomchil, Buenos Aires, Argentina**Chair***Eduardo M Sanguinetti** *Sanguinetti Fodere Bragard, Montevideo, Uruguay***Claudio Undurraga** *Prieto y Cia, Santiago, Chile*

The Latin American Regional Forum covers all countries in Latin America as well as Mexico, Puerto Rico and Spanish-speaking areas of the Caribbean, and provides a focus for all activities in the region.

**North American Regional Forum****33***Council Liaison Officers***Jon Grouf** *Duane Morris, New York, USA***Lynda J Zadra-Symes** *Knobbe Martens Olson & Bear, Irvine, California, USA**Co-Chairs***Pierre Bienvenu** *Ogilvy Renault, Montreal, Quebec, Canada***Laura Christa** *Christa & Jackson, Los Angeles, California, USA*

The North American Forum covers Canada, Mexico, Puerto Rico, the United States and English-speaking areas of the Caribbean. The aim of the North American Forum is two-fold: to spread knowledge about legal practice within North America; and to expand the international perspective of lawyers practising in North America.

# Public and Professional Interest Division

**Academic and Professional Development****38***Council Liaison Officer***Julia Onslow-Cole** *PricewaterhouseCoopers Legal, London, England**Co-Chairs***Tony King** *Clifford Chance, London, England***Kay Maxwell** *University of Wollongong Faculty of Law, Sydney, New South Wales, Australia*

The Academic and Professional Development Committee aims to represent the interests of law teachers (academic and professional) as well as professional developers.

**Anti-Corruption****38***Council Liaison Officer***Margery Nicoll** *Law Council of Australia, Canberra, Australian Capital Territory, Australia**Chair***Nicola Bonucci** *Organisation for Economic Cooperation and Development (OECD), Paris, France*

The Anti-Corruption Committee focuses on the effect of new anti-corruption laws around the world. The advent of several anti-corruption conventions has brought about the enactment of new anti-corruption laws in scores of countries. Aggressive enforcement, including extraterritorial enforcement of national laws and a wide range of anti-corruption initiatives, has brought this issue to the forefront worldwide.

**Bar Issues Commission****38***Council Liaison Officers***James Klotz** *Miller Thomson, Toronto, Ontario, Canada***Horacio Bernardes Neto** *Xavier Bernardes Bragança, São Paulo, Brazil***Margery Nicoll***Chair***James Klotz**

The Bar Issues Commission (BIC) supports the activities and interests of the IBA's member organisations by providing a forum for discussion on issues of common interest. Through its Policy Committee, the BIC proposes resolutions and guidelines for approval by the IBA Council that are of relevance to member organisations. The BIC holds an annual conference in May of each year, presents a roundtable discussion at the annual conference, has resource pages on the IBA website and provides e-bulletins for its members.

**Corporate Social Responsibility****38***Council Liaison Officer***Oluwatoyin Ajoke Bashorun** *Churchfields Solicitors, Lagos, Nigeria**Co-Chairs***Craig Phillips** *Allens Arthur Robinson, Melbourne, Victoria, Australia***Kenneth Thompson II** *LexisNexis, Miamisburg, Ohio, USA*

Corporate social responsibility (CSR) is variously defined but is generally accepted to denote responsibly grounded business decision-making that considers its impact on people, communities and the environment. The increasing emphasis on CSR has particular importance for lawyers both as advisers to their clients and, in the case of law firms, as enterprises in their own right. The committee's remit therefore includes both an examination of the many CSR-related issues on which business clients may seek legal advice from an in-house counsel or external lawyer and the issues that confront lawyers and law firms in relation to their key stakeholders; partners, staff, clients, their professional regulator and the community in which they practice.

**Forum for Barristers and Advocates 39***Council Liaison Officer***Jacqueline Leong QC** *Hong Kong Bar Association, Hong Kong SAR**Co-Chairs***Chantal-Aimée Doerries QC** *Bar Council of England and Wales, London, England***Paul Sreenan SC** *General Council of the Bar of Ireland, Dublin, Ireland*

The Forum for Barristers and Advocates represents those bar associations whose members practise as independent referral practitioners in jurisdictions where the legal profession is divided. It was formed by the bar leaders in these jurisdictions to give a voice within the IBA to the principles of independent advocacy. The forum has played a particular role in addressing the importance to the rule of law of the independence of advocates and the judiciary, the need for ethical conduct and training and education.

**Human Rights Institute (HRI) 39***Council Liaison Officers***Sternford Moyo** *Scanlen & Holderness, Harare, Zimbabwe; Council Member, Public and Professional Interest Division; Council Member, Human Rights Institute***Martin Šolc** *Kocián Šolc Balaščík, Prague, Czech Republic**Co-Chairs***Juan E Méndez** *UN Special Rapporteur on Torture, former President of the International Centre for Transnational Justice and Inter-American Commission of Human Rights, Argentina; Council Member, Public and Professional Interest Division, Argentina***Sternford Moyo**

Established in 1995, the IBA's Human Rights Institute (HRI) is a leading voice in the promotion, protection and enforcement of human rights under a just rule of law. The HRI undertakes a variety of projects to build capacity, lobby for change and highlight issues of international concern to the public, the media and the legal community. This includes training and workshops, fact-finding missions and trial observations, targeted media and advocacy campaigns and providing long-term technical assistance to under-resourced bar associations and law societies. The HRI also produces publications highlighting issues of concern to the worldwide media.

**Judges' Forum 39***Council Liaison Officers***Norman Clark** *Walker Clark, Fort Myers, Florida, USA***Hon Sheila M Murphy** *Rothschild Barry & Myers, Chicago, Illinois, USA**Co-Chairs***Justice Michelle May** *Family Court of Australia, Brisbane, Queensland, Australia***Judge Henrik Rothe** *The Danish Maritime and Commercial Court, Copenhagen, Denmark*

The Judges' Forum offers an opportunity for judges from all jurisdictions to meet and discuss issues that are of common and current interest to members of the judiciary. Membership of the forum is open to judges of all levels of court and seniority, whether exercising general or special jurisdiction, and including part-time retired judges.

**Law Firm Management 39-40***Council Liaison Officers***Stephen MacIver** *Sparke Helmore, Sydney, New South Wales, Australia; Secretary-Treasurer, Public and Professional Interest Division; IBA Assistant Treasurer; Secretary-Treasurer and Council Member, Human Rights Institute***Gabrielle H Williamson JD** *Heuking Kühn Lüer Wojtek, Brussels, Belgium and Düsseldorf, Germany; Vice-Chair, Public and Professional Interest Division**Chair***Stephen Denyer** *Allen & Overy, Frankfurt am Main, Germany*

In the highly competitive and demanding environment where ever increasing pressures are being felt in the practice of law, every lawyer – whether a partner or not, whether performing a specific management responsibility or not – must be prepared to meet these challenges. The Law Firm Management Committee provides lawyers with the practical tools that they need in order to enhance their practice, their business development skills and their management capabilities. The committee provides a forum for informative, practical and relevant programmes, seminars, discussion forums and articles on all aspects of practice and law firm management for firms of all sizes.

**Multidisciplinary Practices 40***Council Liaison Officer***Geraldine Clarke** *Gleeson McGrath Baldwin, Dublin, Ireland; Co-Chair, Professional Ethics Committee**Chair***Peter Smith** *Addleshaw Goddard, London, England*

This committee was first created to follow the developments of multidisciplinary practices in different jurisdictions. In the aftermath of Enron, many multidisciplinary practices were dissolved, and multidisciplinary practices became even more controversial. In more recent times, multidisciplinary practices seem to be on the rise again, and it is becoming increasingly relevant to see how they are governed in different jurisdictions. The committee aims to bring together legal professionals and other interested individuals from many and various jurisdictions and backgrounds to monitor, discuss and shape the developments of multidisciplinary practices and the rules to which they are subject around the world.

**Pro Bono and Access To Justice 40***Council Liaison Officer***Patricia Blair** *Mediation Consultants, Wilton, Connecticut, USA**Chair***Robin Sully** *Canadian Bar Association, Ottawa, Ontario, Canada*

This committee's objectives are to foster worldwide recognition of the principle that access to justice is the right of all individuals and to promote access to justice for all, regardless of their financial means, race, age, ethnicity, gender or popularity of cause. The committee provides a forum for lawyers from diverse backgrounds to exchange views and discuss practical solutions to problems encountered in the provision of legal assistance, including state-funded and non-governmental legal aid, advisory services, the use of public defenders and certificates, clinics, public interest litigation, public legal education, etc. It is also working to ensure that laws reflect the interests of every resident, including the poor and the marginalised, and that judicial, quasi-judicial, administrative and dispute resolution processes are open and accessible to all, administering laws on a fair, transparent and efficient basis.

- Professional Ethics** **40**
- Council Liaison Officer*  
**John Moorhouse** *Attorneys Fidelity Fund, Cape Town, South Africa*
- Co-Chairs*  
**Geraldine Clarke** *Gleeson McGrath Baldwin, Dublin, Ireland; Council Member, Public and Professional Interest Division*  
**John Corcoran** *Russell Kennedy, Melbourne, Victoria, Australia*
- Professional ethics involves an area that all lawyers must be familiar with, regardless of their field of practice. The Professional Ethics Committee seeks to promote the high standards of professional conduct and ethics on a global basis. The committee provides a forum for all international lawyers who are interested in discussing and debating issues affecting the practice of law. In today's world a lawyer may face conflicting duties and the application of professional standards may be far from apparent.
- Anti-Money Laundering Legislation Implementation Working Group** **40**
- Chair*  
**Stephen Revell** *Freshfields Bruckhaus Deringer, London, England*
- The group tackles the practical difficulties for the legal profession presented by compliance with anti-money laundering legislation in Europe and the rest of the world. The group is in constant dialogue with the Financial Action Task Force (FATF), the European Commission, local regulatory bodies, bar associations and others to share information and encourage more coordination.
- Rule of Law Action Group** **40**
- Council Liaison Officer*  
**Anne Ramberg** *Swedish Bar Association, Stockholm, Sweden; Council Member, Human Rights Institute*
- Co-Chairs*  
**Justice Richard J Goldstone** *Past Justice of the South African Constitutional Court and Former President for the ICTR and ICTY, Sandton, South Africa*  
**Robert A Stein** *University of Minnesota, Gray Plant Mooty, Minneapolis, Minnesota, USA; Council Member, Public and Professional Interest Division*
- The Rule of Law Action Group continues to address and guide the Association in its rule of law work.
- Senior Lawyers** **40**
- Council Liaison Officer*  
**John H Morrison** *Evanston, Illinois, USA*
- Chair*  
**Rachel Levitan** *Levitan Sharon & Co, Tel Aviv, Israel*
- The Senior Lawyers' Committee is designed, as the name implies, to cater for the needs and interests of senior lawyers. It acts, not only within, but also outside the IBA to advance the interests of senior lawyers, particularly in issues of age discrimination.
- War Crimes** **40-41**
- Council Liaison Officer*  
**Peter Pyungwoo Kim** *Korean Bar Association, Seoul, South Korea*
- Co-Chairs*  
**Stuart Alford** *Former UN Prosecutor, East Timor; Chambers of Frances Oldham QC, London, England*  
**Cecile Aptel** *International Center for Transitional Justice, Washington DC, USA*
- The IBA's War Crimes Committee is the only IBA committee of its kind focused specifically on international criminal law, a field of law that has seen tremendous growth and development over the past 15 years. The committee endeavours to provide IBA members with comprehensive and reliable information and resources on international criminal law. It also provides lawyers, international agencies and tribunals with an unparalleled and easily accessible network of contacts and, in turn, is directly involved with the IBA's ongoing programme in support of international, ad hoc and domestic war crimes tribunals. The committee works alongside the Human Rights Institute to promote justice around the world, and uphold the principle of accountability.
- Women Lawyers' Interest Group** **41**
- Council Liaison Officer*  
**Roxana Kahale** *Kahale Abogados, Buenos Aires, Argentina*
- Chair*  
**Anne-Marie Hutchinson** *Dawson Cornwell, London, England*
- The Women Lawyers' Interest Group offers a forum for women members from Australia to Zambia to discuss topics of global significance to women practitioners.
- World Organisations** **41**
- Council Liaison Officer*  
**John Heaps** *Eversheds, London, England*  
**Graeme Kirk** *Gross & Co, Bury St Edmunds, England*
- Co-Chair*  
**Hans Corell** *Former Under-Secretary-General for Legal Affairs and the Legal Counsel for the United Nations, Stockholm, Sweden; Vice-Chair, Rule of Law Action Group*  
**John Heaps**
- The aim of this committee is to oversee IBA contacts with the UN and other world organisations, ensuring the relevant IBA committees and constituents are fully informed and their inputs coordinated.
- Young Lawyers** **41**
- Council Liaison Officer*  
**Eric Rieger** *European Chemicals Agency, Helsinki, Finland; Secretary, Environment, Health and Safety Law Committee*
- Chair*  
**Rouven Bodenheimer** *Lungerich Lenz Schuhmacher, Cologne, Germany*
- The Young Lawyers' Committee's primary goal is to further the interests and objectives of young lawyers around the world and within the IBA. It aims to help them establish themselves within the legal profession by promoting their professional skills.

# Arbitration & Mediation BCDR-AAA

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# Schedule of sessions by committee

**The conference venue – Dubai International Convention and Exhibition Centre – will be referred to throughout this programme as the DICEC.**

## Conference headquarters

Dubai International Convention and Exhibition Centre (DICEC),  
Sheikh Zayed Road, Dubai, UAE  
Tel: +971 (4) 332 1000

[www.dwtc.com/en/Organisers/Our+Venues/DICEC](http://www.dwtc.com/en/Organisers/Our+Venues/DICEC)

The working sessions, ticketed and non-ticketed lunches, unless otherwise stated, will take place at the conference headquarters.

The working language of the conference is English. This programme is provisional and subject to change. Sessions may be changed or withdrawn at any time.

Working sessions will take place from 0930 – 1230 and 1430 – 1730 at the DICEC.

The conference dress code is business attire for working sessions and smart casual for social events unless otherwise stated.

Coffee and tea breaks will be held at 1100 – 1130 and 1600 – 1630.

## Conference social programme

| Day       | Time        | Title  | Page |
|-----------|-------------|--|------|
| Sunday    | 1800 – 1930 | <b>Opening Ceremony</b>                                | 75   |
| Sunday    | 1930 – 2230 | <b>Welcome Party</b><br><i>Sponsored by</i>            | 75   |
| Monday    | 1800        | <b>Newcomers' reception</b>                            | 75   |
| Tuesday   | 1000 – 1300 | <b>Tour of the Dubai Law Courts</b>                    | 45   |
| Tuesday   | 0800 – 0930 | <b>Korean Bar Association breakfast</b>                | 45   |
| Wednesday | 0800 – 0930 | <b>Japan Federation of Bar Associations breakfast</b>  | 45   |
| Thursday  | 1800        | <b>Young Lawyers' reception</b>                        | 77   |
|           | 1930 – 2100 | <b>DIFC legal community – Host Committee reception</b> | 77   |
| Friday    | 1930 – 2230 | <b>Closing Party</b>                                   | 77   |

| Section/Committee                             | Co-presented with | Title   | Page |
|---|-------------------|---|------|
| <b>IBA Showcase</b>                           |                   |   |      |
| Monday  | 1430 – 1730       | Human Rights Institute/Legal Practice Division/<br>Media Law/ Rule of Law Action Group  | 43   |
| <b>LPD Showcase</b>                           |                   |   |      |
| Tuesday                                       | 0930 – 1230       | Legal Practice Division/Corporate Counsel<br>Forum/Bar Issues Commission  | 43   |
| <b>PPID Showcase</b>                          |                   |   |      |
| Thursday                                      | 0930 – 1230       | Public and Professional Interest Division/<br>Bar Issues Commission/Forum for Barristers<br>and Advocates/Judges' Forum/Professional<br>Ethics/Rule of Law Action Group | 43   |
| <b>HRI Showcase</b>                           |                   |   |      |
| Monday  | 0930 – 1230       | Human Rights Institute/Discrimination Law/<br>Human Rights Law  | 43   |
| <b>IBA Task Force on the Financial Crisis</b> |                   |   |      |
| Tuesday                                       | 1430 – 1730       | Recapitalising financial institutions in<br>distress – can it really work?  | 60   |

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| <b>LEGAL PRACTICE DIVISION</b>                       |             |   |  |      |
| Monday   | 1430 – 1730 | Human Rights Institute/IBA/Media Law/Rule of Law Action Group   | IBA SHOWCASE: Putting the genie back in the bottle: how new media is affecting government control of information | 43   |
| Tuesday  | 0930 – 1230 | Bar Issues Commission/Corporate Counsel Forum                   | LPD SHOWCASE: In-house counsel: legal professional privilege   | 43   |
| Wednesday  | 1230 – 1430 |   | Legal Practice Division Lunch  | 77   |
| <b>ANTITRUST AND TRADE LAW SECTION</b>               |             |   |  |      |
| Wednesday  | 0930 – 1230 |   | Competition and trade law issues for SOEs and sovereign funds  | 63   |
| <b>Antitrust</b>                                     |             |   |  |      |
| Monday   | 0930 – 1230 | Corporate and M&A Law   | Legal issues involving minority investments  | 50   |
| Monday   | 1430 – 1730 | Intellectual Property and Entertainment Law                     | Dominance issues v IP rights   | 52   |
| Tuesday  | 0930 – 1230 | Business Crime  | Cartel investigations and enforcement before agencies and criminal courts  | 56   |
| Wednesday  | 1430 – 1730 | Oil and Gas Law   | Antitrust issues in investments, joint ventures and long-term infrastructures in the oil and gas industry        | 65   |
| <b>Trade and Customs Law</b>                         |             |   |  |      |
| Tuesday  | 0930 – 1230 |   | Iran sanctions – practicalities and perils for international business  | 56   |
| Tuesday  | 1430 – 1730 | Arab Regional Forum/Latin American Regional Forum               | Trade protection and the rise of nationalism   | 60   |
| <b>CORPORATE LAW SECTION</b>                         |             |   |  |      |
| <b>Closely Held and Growing Business Enterprises</b> |             |   |  |      |
| Monday   | 0930 – 1230 | Arab Regional Forum   | Fundraising for family and private businesses in the Middle East   | 49   |
|  | 1430 – 1730 | Corporate Counsel Forum/Employment and Industrial Relations Law | Talent management: reducing legal challenges and risks to identifying and retaining key employees                | 54   |
| Tuesday  | 0930 – 1230 | Arab Regional Forum   | Succession planning in closely held and family enterprises: is the next generation ready?                        | 57   |
| Wednesday  | 0930 – 1230 |   | Private enterprises and growth capital   | 64   |
| <b>Corporate and M&amp;A Law</b>                     |             |   |  |      |
| Monday   | 0930 – 1230 | Antitrust   | Legal issues involving minority investments  | 50   |
| Monday   | 1430 – 1730 |   | Dissecting the deal  | 53   |
| Tuesday  | 0930 – 1230 |   | Dealing with stakeholders – from cradle to the grave   | 56   |
| Tuesday  | 1430 – 1730 |   | Negotiating and terminating a joint venture  | 59   |
| Wednesday  | 0930 – 1230 | Corporate Counsel Forum   | Mergers and acquisition  | 63   |
| Wednesday  | 1430 – 1730 | Employment and Industrial Relations Law                         | Managing the conflict between confidentiality and industrial democracy in the context of M&A transactions        | 66   |
| Wednesday  | 1430 – 1730 |   | Merger agreements and schemes of arrangement   | 66   |
| Thursday   | 0930 – 1230 |   | Current legal developments   | 68   |

| Section/Committee                 |             | Co-presented with                         | Title  | Page |
|-----------------------------------|-------------|---|--|------|
| Thursday                          | 1430 – 1730 | International Sales                       | Getting the most for your money in an international acquisition – stripping assets, buying shares and more   | 71   |
| Thursday                          | 1430 – 1730 | Arbitration                               | Reaching across the aisle: preventing and managing disputes in corporate and M&A matters   | 72   |
| Friday                            | 0930 – 1230 |   | Recent trends in private equity  | 72   |
| <b>CRIMINAL LAW SECTION</b>       |             |   |  |      |
| Monday                            | 0930 – 1230 |   | The use of private investigator services in prosecuting and defending criminal offences  | 51   |
| <b>Business Crime</b>             |             |   |  |      |
| Monday                            | 1430 – 1730 | Immigration and Nationality Law           | Immigration policies and security concerns in dangerous countries: what do expats and their employers need to know?  | 53   |
| Tuesday                           | 0930 – 1230 | Antitrust                                 | Cartel investigations and enforcement before agencies and criminal courts  | 56   |
| Tuesday                           | 0930 – 1230 | Anti-Corruption                           | Cross-border investigations of corruption  | 56   |
| Wednesday                         | 0930 – 1230 |   | Interpol stop notices and other international detention regimes and how to challenge them  | 63   |
| Thursday                          | 0930 – 1230 | Insurance                                 | Insuring against criminal risk and liabilities   | 69   |
| <b>Criminal Law</b>               |             |   |  |      |
| Monday                            | 1430 – 1730 | Human Rights Institute                    | The death penalty – can it ever be justified?  | 54   |
| Tuesday                           | 0930 – 1730 |   | The re-trial of a fixed case: the Edmond Safra affair  | 55   |
| Wednesday                         | 0930 – 1230 | Family Law/Medicine and the Law           | Buying bodies and the need for spare parts   | 62   |
| Thursday                          | 0930 – 1230 | Human Rights Law                          | New rights and reversals: the development of legal frameworks to include and exclude participation of vulnerable groups  | 69   |
| <b>DISPUTE RESOLUTION SECTION</b> |             |   |  |      |
| Monday                            | 0930 – 1230 |   | The art and science of persuasion – Part II  | 51   |
| <b>Arbitration</b>                |             |   |  |      |
| Monday                            | 1430 – 1730 |   | Hot topics in international arbitration  | 53   |
| Tuesday                           | 0930 – 1230 | Mediation                                 | Mediation processes as strategic tools for arbitration counsel: can mediation windows, parallel mediation or other structured settlement processes be effective instruments in the toolkit of arbitration counsel? | 57   |
| Tuesday                           | 1430 – 1730 |   | Review of investment arbitration awards: where to draw the line  | 60   |
| Wednesday                         | 0800 – 0930 |   | Open committee business meeting and breakfast  | 61   |
| Wednesday                         | 1430 – 1730 |   | Get what you need: winning damages and other remedies in international arbitration   | 65   |
| Thursday                          | 0930 – 1230 |   | New York Convention workshop   | 70   |
| Thursday                          | 0930 – 1230 | Asia Pacific Regional Forum/Young Lawyers | Young arbitration institutions in the Middle East and Asia – perspectives from providers and users   | 70   |

| Section/Committee  |             | Co-presented with   | Title  | Page |
|--|-------------|---|--|------|
| Thursday   | 1430 – 1730 | Corporate and M&A Law   | Reaching across the aisle: preventing and managing disputes in corporate and M&A matters   | 72   |
| Friday   | 0930 – 1230 | Oil and Gas Law/Power Law   | The big mess: disputes in complex international energy and infrastructure projects   | 72   |
| <b>Consumer Litigation</b>   |             |   |  |      |
| Monday   | 1430 – 1730 |   | Gone in a click  | 53   |
| Wednesday  | 0930 – 1230 |   | Class actions – force for good or bad?   | 62   |
| Thursday   | 0930 – 1230 | Negligence and Damages/Product Law and Advertising                  | Damages for product liability: is the consumer adequately protected?   | 69   |
| <b>Litigation</b>  |             |   |  |      |
| Tuesday  | 0930 – 1230 | Forum for Barristers and Advocates/Judges' Forum/Young Lawyers      | Advocacy in commercial litigation – what do judges want from advocates and what do advocates want from judges?   | 55   |
| Tuesday  | 1430 – 1730 |   | 'Tweedledum and Tweedledee agreed to have a battle': forum selection and forum shopping  | 61   |
| Wednesday  | 0930 – 1230 |   | Litigation in the Middle East and Islamic worlds   | 63   |
| Wednesday  | 1430 – 1730 |   | 'My court is better than your court': the latest in specialised courts around the globe  | 66   |
| Thursday   | 0930 – 1230 | Intellectual Property and Entertainment Law                         | Specialist intellectual property courts  | 70   |
| <b>Mediation</b>   |             |   |  |      |
| Tuesday  | 0930 – 1230 | Arbitration   | Mediation processes as strategic tools for arbitration counsel: can mediation windows, parallel mediation or other structured settlement processes be effective instruments in the toolkit of arbitration counsel? | 57   |
| Thursday   | 0930 – 1230 |   | The use of ADR in the management and control of dispute related costs  | 70   |
| <b>Mediation Techniques</b>  |             |   |  |      |
| Monday   | 1430 – 1730 |   | The art of mediation – what skills are needed to effectively mediate and how to obtain them  | 54   |
| <b>State Mediation</b>   |             |   |  |      |
| Wednesday  | 0930 – 1230 |   | The IBA rules for investor-state mediation   | 64   |
| <b>Negligence and Damages</b>  |             |   |  |      |
| Tuesday  | 0930 – 1230 |   | Recent developments in the liability of lawyers to clients and third parties   | 57   |
| Thursday   | 0930 – 1230 | Consumer Litigation/Product Law and Advertising                     | Damages for product liability: is the consumer adequately protected?   | 69   |
| <b>ENERGY, ENVIRONMENT AND NATURAL RESOURCES AND INFRASTRUCTURE LAW SECTION (SEERIL)</b> |             |   |  |      |
| Monday   | 0930 – 1230 | Arab Regional Forum/Banking Law/Latin American Regional Forum/Taxes | Workshop on Arab foreign direct investment in Latin America  | 52   |
| Wednesday  | 1430 – 1730 |   | Legal fallout of nuclear disasters – a close look at the legal issues surrounding the tragic events occurring with the Fukushima reactors in Japan in the aftermath of the earthquake and tsunami of 11 March 2011 | 66   |

| Section/Committee                          |             | Co-presented with                                  | Title  | Page |
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| <b>Environment, Health and Safety Law</b>  |             |  |  |      |
| Monday                                     | 0930 – 1230 | Water Law  | Environmental impacts of rapid industrial development  | 49   |
| Tuesday                                    | 1430 – 1730 | Water Law  | What water shortage – can desalination plants solve water shortage in the world?   | 61   |
| Wednesday                                  | 0930 – 1230 | Mining Law/Oil and Gas Law                         | Managing environmental risks of deep sea resource extraction   | 63   |
| <b>International Construction Projects</b> |             |  |  |      |
| Monday                                     | 0930 – 1230 |  | As tears go by: the impact of fundamental changes on long-term contracts   | 49   |
| Monday                                     | 1430 – 1730 |  | Construction contracts in the Middle East: expect the unexpected   | 52   |
| Tuesday                                    | 1430 – 1730 |  | Dispute boards: effects, defects and side effects  | 59   |
| Wednesday                                  | 0930 – 1230 |  | Anti-corruption measures in infrastructure projects: moving from preaching to practice   | 62   |
| Thursday                                   | 1430 – 1730 |  | Latest developments in construction  | 71   |
| <b>Mining Law</b>                          |             |  |  |      |
| Tuesday                                    | 0930 – 1230 |  | Developing and financing mining projects in the Middle East  | 56   |
| Wednesday                                  | 0930 – 1230 | Environment, Health and Safety Law/Oil and Gas Law | Managing environmental risks of deep sea resource extraction   | 63   |
| Wednesday                                  | 1430 – 1730 |  | Cross-border acquisitions of natural resources: open or restricted?  | 65   |
| Thursday                                   | 0930 – 1230 | Human Rights Institute                             | Key issues in artisanal mining: safety, human rights and security  | 69   |
| <b>Oil and Gas Law</b>                     |             |  |  |      |
| Monday                                     | 0930 – 1230 | Maritime and Transport Law                         | New developments and legal issues in offshore shipping contracts   | 50   |
| Monday                                     | 1430 – 1730 |  | The role of national oil companies and international oil companies: challenges and opportunities for oil and gas exploration and exploitation in the Middle East | 54   |
| Wednesday                                  | 0930 – 1230 | Environment, Health and Safety Law/ Mining Law     | Managing environmental risks of deep sea resource extraction   | 63   |
| Wednesday                                  | 1430 – 1730 | Antitrust  | Antitrust issues in investments, joint ventures and long-term infrastructures in the oil and gas industry  | 65   |
| Thursday                                   | 1430 – 1730 | Corporate Counsel Forum/Insurance                  | Connecting the dots between risk and insurance in oil and gas  | 71   |
| Friday                                     | 0930 – 1230 | Arbitration/Power Law                              | The big mess: disputes in complex international energy and infrastructure projects   | 72   |
| <b>Power Law</b>                           |             |  |  |      |
| Tuesday                                    | 0930 – 1230 |  | Incentives of renewable energies: an update  | 56   |
| Thursday                                   | 0930 – 1230 |  | Solving the problems in constructing new generation capacity   | 70   |
| Friday                                     | 0930 – 1230 | Arbitration/Oil and Gas Law                        | The big mess: disputes in complex international energy and infrastructure projects   | 72   |

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| <b>Water Law</b>                  |             |   |   |      |
| Monday                            | 0930 – 1230 | Environment, Health and Safety Law  | Environmental impacts of rapid industrial development   | 49   |
| Tuesday                           | 1430 – 1730 | Technology Law  | Renewable energies  | 60   |
| Tuesday                           | 1430 – 1730 | Environment, Health and Safety Law  | What water shortage – can desalination plants solve water shortage in the world?  | 61   |
| Friday                            | 0930 – 1230 |   | Water sector privatisation: good, bad or evil?  | 72   |
| <b>FINANCIAL SERVICES SECTION</b> |             |   |   |      |
| Wednesday                         | 0930 – 1230 | Arab Regional Forum/Reorganisation and Workouts   | Insolvency and Sharia law: principles and practice: can Sharia-compliant markets, practices and products operate effectively when an insolvency event occurs? | 63   |
| Wednesday                         | 1430 – 1730 |   | Light and shadow? The emerging international legal framework for monitoring systemic risk in the financial system   | 66   |
| <b>Banking Law</b>                |             |   |   |      |
| Monday                            | 0930 – 1230 |   | Negotiating legal opinions: how far should lawyers go?  | 50   |
| Monday                            | 0930 – 1230 | Arab Regional Forum/Energy, Environment and Natural Resources and Infrastructure Law Section (SEERIL)/Latin American Regional Forum/Taxes | Workshop on Arab foreign direct investment in Latin America   | 52   |
| Monday                            | 1430 – 1730 | Insolvency, Restructuring and Creditors' Rights Section (SIRC)/Reorganisation of Regulated Industries                                     | Sovereign debt: a new wave of restructuring?  | 54   |
| Tuesday                           | 0930 – 1730 |   | Microfinance: is it the way forward?  | 57   |
| Tuesday                           | 0930 – 1230 | Arab Regional Forum/International Sales   | Sharia-compliant financing – structures, trends and challenges  | 57   |
| Thursday                          | 1430 – 1730 | Technology Law/Communications Law   | Payment services going mobile   | 71   |
| <b>Capital Markets Forum</b>      |             |   |   |      |
| Thursday                          | 0930 – 1230 | Securities Law  | Disclosure documentation and issues post-GFC  | 69   |
| <b>Insurance</b>                  |             |   |   |      |
| Monday                            | 1430 – 1730 | Maritime and Transport Law  | Dubai and its sister Emirates as major hubs for trade and the shipping industry   | 53   |
| Tuesday                           | 0930 – 1230 | Leisure Industries Section/Space Law  | Tourism in space and insurance: now that we are doing it, what are the legal pitfalls?  | 58   |
| Wednesday                         | 0930 – 1130 |   | Protecting confidential communications in insurance disputes  | 62   |
| Thursday                          | 0930 – 1230 | Business Crime  | Insuring against criminal risk and liabilities  | 69   |
| Thursday                          | 1430 – 1730 | Corporate Counsel Forum/Oil and Gas Law   | Connecting the dots between risk and insurance in oil and gas   | 71   |
| <b>Investment Funds</b>           |             |   |   |      |
| Monday                            | 1430 – 1730 |   | Growth in fund domiciles in the Gulf region   | 53   |
|                                   |             |   | Creating Sharia-compliant investment funds and products   | 53   |
| Tuesday                           | 1430 – 1730 | Private Investment Funds  | One size fits all? Recent case studies of bespoke structuring of funds for specific purposes  | 59   |

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| <b>Private Investment Funds</b>   |             |  |   |      |
| Tuesday   | 1430 – 1730 | Investment Funds   | One size fits all? Recent case studies of bespoke structuring of funds for specific purposes                        | 59   |
| <b>Securities Law</b>   |             |  |   |      |
| Monday  | 0930 – 1230 |  | Islamic securities and structured products: new products or new paradigms?  | 50   |
| Wednesday   | 0930 – 1230 |  | Shareholder activism – how shareholders drive change and how boards and advisers respond                            | 64   |
| Thursday  | 0930 – 1230 | Capital Markets Forum  | Disclosure documentation and issues post-GFC  | 69   |
| Thursday  | 1430 – 1730 |  | Regulatory responses in the securities world post-GFC   | 72   |
| <b>HUMAN RESOURCES SECTION</b>  |             |  |   |      |
| Tuesday   | 1430 – 1730 | Human Rights Institute/Human Rights Law  | The human rights of foreign and migrant workers   | 60   |
| <b>Discrimination Law</b>   |             |  |   |      |
| Monday  | 0930 – 1230 | Human Rights Institute/Human Rights Law  | HRI SHOWCASE: Recent political events in the region: are human rights relevant?                                     | 43   |
| Monday  | 0930 – 1230 | Employment and Industrial Relations Law  | The rise of multiculturalism and resulting challenges of managing diversity in the workplace                        | 51   |
| Wednesday   | 1430 – 1730 | Human Rights Institute/Human Rights Law/<br>Lesbian, Gay, Bisexual and Transgender (LGBT) Issues Working Group | Extraterritorial application of human rights law  | 65   |
| Thursday  | 0930 – 1230 | Senior Lawyers   | Discrimination in law firms – fighting back!  | 69   |
| <b>Lesbian, Gay, Bisexual and Transgender (LGBT) Issues Working Group</b> |             |  |   |      |
| Wednesday   | 1430 – 1730 | Discrimination Law/Human Rights Institute/<br>Human Rights Law   | Extraterritorial application of human rights law  | 65   |
| <b>Employment and Industrial Relations Law</b>                            |             |  |   |      |
| Monday  | 0930 – 1230 | Discrimination Law   | The rise of multiculturalism and resulting challenges of managing diversity in the workplace                        | 51   |
| Monday  | 1430 – 1730 | Closely Held and Growing Business Enterprises/Corporate Counsel Forum  | Talent management: reducing legal challenges and risks to identifying and retaining key employees                   | 54   |
| Tuesday   | 0930 – 1230 | Technology Law   | Privacy in the workplace  | 57   |
| Wednesday   | 1430 – 1730 | Corporate and M&A Law  | Managing the conflict between confidentiality and industrial democracy in the context of M&A transactions           | 66   |
| <b>IBA Global Employment Institute</b>                                    |             |  |   |      |
| Wednesday   | 0930 – 1230 | Immigration and Nationality Law  | A 'flat world'? Management of employees' global geographic mobility   | 62   |
| <b>Immigration and Nationality Law</b>                                    |             |  |   |      |
| Monday  | 1430 – 1730 | Business Crime   | Immigration policies and security concerns in dangerous countries: what do expats and their employers need to know? | 53   |
| Wednesday   | 0930 – 1230 | IBA Global Employment Institute  | A 'flat world'? Management of employees' global geographic mobility   | 62   |
| Thursday  | 0930 – 1230 |  | The shifting global economic order and its impact on corporate immigration  | 70   |

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| <b>IBA FORA</b>                    |                   |   |   |    |
| <b>African Regional Forum</b>      |                   |   |   |    |
| Monday                             | 0930 – 1230       | A new order for the protection of traditional knowledge, genetic resources and folklore   | 49  |    |
| Tuesday                            | 0800 – 0930       | African Regional Forum breakfast  | 77  |    |
| Thursday                           | 1230 – 1430       | Lunch   | 77  |    |
| Thursday                           | 1430 – 1730       | Private equity deals in Africa: performance, prospects and challenges   | 72  |    |
| <b>Arab Regional Forum</b>         |                   |   |   |    |
| Monday                             | 0930 – 1230       | Closely Held and Growing Business Enterprises   | Fundraising for family and private businesses in the Middle East  | 49 |
| Monday                             | 0930 – 1230       | Banking Law/Energy, Environment and Natural Resources and Infrastructure Law Section (SEERIL)/Latin American Regional Forum/Taxes | Workshop on Arab foreign investment in Latin America  | 52 |
| Monday                             | 1230 – 1430       |   | Lunch   | 75 |
| Monday                             | 1430 – 1730       | Asia Pacific Regional Forum/Inter-Pacific Bar Association   | Asian investment in the Middle East   | 52 |
| Tuesday                            | 0930 – 1230       | Banking Law/International Sales   | Sharia-compliant financing – structures, trends and challenges  | 57 |
| Tuesday                            | 0930 – 1230       | Closely Held and Growing Business Enterprises   | Succession planning in closely held and family enterprises: is the next generation ready?   | 57 |
| Tuesday                            | 1430 – 1730       |   | Common law jurisdictions in the Middle East Arab countries/DIFC and QFC   | 59 |
| Wednesday                          | 0930 – 1230       | Financial Services Section/Reorganisation and Workouts  | Insolvency and Sharia law: principles and practice: can Sharia-compliant markets, practices and products operate effectively when an insolvency event occurs? | 63 |
| Wednesday                          | 0930 – 1230       | Family Law/Judges' Forum  | International relocation of children (non-Hague Convention countries)   | 63 |
| Wednesday                          | 0930 – 1230       | Latin American Regional Forum/Trade and Customs Law   | Trade opportunities between the Arab region and Latin America   | 65 |
| Wednesday                          | 1430 – 1730       | Family Law  | Islamic personal law in an international context  | 65 |
| Wednesday                          | 1430 – 1730       | Asia Pacific Regional Forum/International Sales   | Overcoming obstacles to sales in growing but challenging markets: India, China and the Middle East  | 66 |
| Wednesday                          | 1430 – 1730       | European Regional Forum/Asia Pacific Regional Forum/Latin American Regional Forum   | The growth of international private wealth and its implications for law firms worldwide   | 67 |
| Thursday                           | 1430 – 1730       | Anti-Corruption   | Addressing corruption risks in the Middle East  | 71 |
| <b>Asia Pacific Regional Forum</b> |                   |   |   |    |
| Monday                             | 1430 – 1730       | Arab Regional Forum/Inter-Pacific Bar Association   | Asian investment in the Middle East   | 52 |
| Tuesday                            | 1230 – 1430       |   | Lunch   | 77 |
| Wednesday                          | 1430 – 1730       | Arab Regional Forum/International Sales   | Overcoming obstacles to sales in growing but challenging markets: India, China and the Middle East  | 66 |

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| Wednesday   | 1430 – 1730 | Arab Regional Forum/European Regional Forum/Latin American Regional Forum   | The growth of international private wealth and its implications for law firms worldwide                                  | 67   |
| Thursday  | 0930 – 1230 | Arbitration/Young Lawyers   | Young arbitration institutions in the Middle East and Asia – perspectives from providers and users                       | 70   |
| <b>Corporate Counsel Forum</b>  |             |   |  |      |
| Monday  | 1430 – 1730 | Closely Held and Growing Business Enterprises/Employment and Industrial Relations Law                                   | Talent management: reducing legal challenges and risk to identifying and retaining key employees                         | 54   |
| Monday  | 1430 – 1730 | Medicine and the Law/Public Law   | World Health Organization: the why and the how of the WHO  | 55   |
| Tuesday   | 0930 – 1230 | Legal Practice Division/Bar Issues Commission   | LPD SHOWCASE: In-house counsel: legal professional privilege   | 43   |
| Tuesday   | 1230 – 1430 |   | Lunch  | 77   |
| Tuesday   | 1430 – 1730 | Media Law/North American Regional Forum   | Has social media become anti-social?   | 59   |
| Wednesday   | 0930 – 1230 | Corporate and M&A Law   | Mergers and acquisitions   | 63   |
| Thursday  | 1430 – 1730 | Insurance/Oil and Gas Law   | Connecting the dots between risk and insurance in oil and gas  | 71   |
| <b>European Regional Forum</b>  |             |   |  |      |
| Monday  | 0930 – 1230 | Law Firm Management   | Successful models for cross-border legal practice: the economics of law firms after the recession                        | 51   |
| Monday  | 1230 – 1430 |   | Lunch  | 75   |
| Wednesday   | 0930 – 1230 |   | The banking supervision in the aftermath of the credit crisis: which legal tools are used to achieve a level of control? | 64   |
| Wednesday   | 1430 – 1730 | Arab Regional Forum/Asia Pacific Regional Forum/Latin American Regional Forum   | The growth of international private wealth and its implications for law firms worldwide                                  | 67   |
| <b>Latin American Regional Forum</b>                                  |             |   |  |      |
| Monday  | 0930 – 1230 | Arab Regional Forum/Banking Law/Energy, Environment and Natural Resources and Infrastructure Law Section (SEERIL)/Taxes | Workshop on Arab foreign direct investment in Latin America  | 52   |
| Tuesday   | 1230 – 1430 |   | Lunch  | 77   |
| Tuesday   | 1430 – 1730 | Trade and Customs Law   | Trade protection and the rise of nationalism   | 60   |
| Tuesday   | 1730 – 1830 |   | Open committee business meeting  | 61   |
| Wednesday   | 0930 – 1230 | Arab Regional Forum/Trade and Customs Law   | Trade opportunities between the Arab region and Latin America  | 65   |
| Wednesday   | 1430 – 1730 | Arab Regional Forum/Asia Pacific Regional Forum/European Regional Forum   | The growth of international private wealth and its implications for law firms worldwide                                  | 67   |
| <b>North American Regional Forum</b>                                  |             |   |  |      |
| Monday  | 1230 – 1430 |   | Lunch  | 75   |
| Tuesday   | 1430 – 1730 | Corporate Counsel Forum/Media Law   | Has social media become anti-social?   | 59   |
| <b>INSOLVENCY, RESTRUCTURING AND CREDITORS' RIGHTS SECTION (SIRC)</b> |             |   |  |      |
| Monday  | 1430 – 1730 | Banking Law/Reorganisation of Regulated Industries  | Sovereign debt: a new wave of restructuring?   | 54   |

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| <b>Enforcement of Creditors' Rights</b>                                 |             |   |   |      |
| Tuesday   | 0930 – 1230 | Real Estate   | Buying and selling distressed commercial real estate assets – issues relating to hotels, office buildings and other commercial properties                     | 55   |
| <b>Insolvency Legislation</b>   |             |   |   |      |
| Monday  | 0930 – 1230 |   | What's new in Vienna? The view of judges and practitioners on UNCITRAL insolvency law reforms affecting corporate groups                                      | 52   |
| <b>Insolvency of Regulated Industries</b>                               |             |   |   |      |
| Monday  | 1430 – 1730 | Banking Law/Insolvency, Restructuring and Creditors' Rights Section (SIRC)  | Sovereign debt: a new wave of restructuring?  | 54   |
| <b>Reorganisation and Workouts</b>                                      |             |   |   |      |
| Wednesday   | 0930 – 1230 | Arab Regional Forum/Financial Services Section                              | Insolvency and Sharia law: principles and practice: can Sharia-compliant markets, practices and products operate effectively when an insolvency event occurs? | 63   |
| <b>INTELLECTUAL PROPERTY, COMMUNICATIONS AND TECHNOLOGY LAW SECTION</b> |             |   |   |      |
| Monday  | 0930 – 1230 |   | Round the tables – a degustation menu of hot topics in the Intellectual Property, Communication and Technology Section  | 50   |
| Wednesday   | 0930 – 1730 |   | No more secrets and the right to oblivion? The consequences of ubiquitous computing   | 61   |
| <b>Art, Cultural Institutions and Heritage Law</b>                      |             |   |   |      |
| Monday  | 1430 – 1730 | Real Estate/Taxes   | Legal issues related to the creation and continuation of museums and major private collections  | 53   |
| <b>Communications Law</b>   |             |   |   |      |
| Monday  | 1430 – 1730 |   | International contracting for communications services   | 53   |
| Thursday  | 1430 – 1730 | Banking Law/Technology Law  | Payment services going mobile   | 71   |
| <b>Intellectual Property and Entertainment Law</b>                      |             |   |   |      |
| Monday  | 1430 – 1730 | Antitrust   | Dominance issues v IP rights  | 52   |
| Tuesday   | 0930 – 1230 | Young Lawyers   | Intellectual property and new business models in the electronic games industry  | 56   |
| Tuesday   | 1430 – 1730 |   | Is brand recognition enough – can you enforce a reputation?   | 59   |
| Thursday  | 0930 – 1230 | Litigation  | Specialist intellectual property courts   | 70   |
| Thursday  | 1430 – 1730 |   | Life, science and the pursuit of patents – the next frontier: where are we and where do we go from here?  | 71   |
| <b>Media Law</b>  |             |   |   |      |
| Monday  | 1430 – 1730 | IBA/Human Rights Institute/Legal Practice Division/Rule of Law Action Group | IBA SHOWCASE: Putting the genie back in the bottle: how new media is affecting government control of information  | 43   |
| Tuesday   | 1430 – 1730 | Corporate Counsel Forum/North American Regional Forum                       | Has social media become anti-social?  | 59   |
| <b>Space Law</b>  |             |   |   |      |
| Tuesday   | 0930 – 1230 | Insurance/Leisure Industries Section  | Tourism in space and insurance: now that we are doing it, what are the legal pitfalls?  | 58   |

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| <b>Technology Law</b>   |             |   |  |      |
| Tuesday   | 0930 – 1230 | Employment and Industrial Relations Law         | Privacy in the workplace   | 57   |
| Tuesday   | 1430 – 1730 | Water Law                                       | Renewable energies   | 60   |
| Thursday  | 0930 – 1230 |   | Best practices in technology contracting   | 68   |
| Thursday  | 1430 – 1730 | Banking Law/Communications Law                  | Payment services going mobile  | 71   |
| <b>INTERNATIONAL SALES, FRANCHISING AND PRODUCT LAW SECTION</b> |             |   |  |      |
| Monday  | 0930 – 1230 |   | Hot topics for international sales, international franchising, and product law and advertising             | 49   |
| <b>International Franchising</b>                                |             |   |  |      |
| Tuesday   | 1430 – 1730 |   | How commercial agency laws impact franchise relationships  | 59   |
| Tuesday   | 1730 – 1830 |   | Open committee business meeting  | 61   |
| Wednesday   | 0930 – 1230 |   | Recent trends in franchise relationship laws, and news from around the world                               | 64   |
| Thursday  | 0930 – 1730 | Leisure Industries Section/Real Estate          | From desert to dessert: leisure development in MENA nations and beyond                                     | 68   |
| <b>International Sales</b>                                      |             |   |  |      |
| Monday  | 1430 – 1730 | Product Law and Advertising                     | Promoting sales by the use of ambush-marketing – do sponsorship rights hamper competition?                 | 54   |
| Tuesday   | 0930 – 1230 | Arab Regional Forum/Banking Law                 | Sharia-compliant financing – structures, trends and challenges   | 57   |
| Wednesday   | 1430 – 1730 | Arab Regional Forum/Asia Pacific Regional Forum | Overcoming obstacles to sales in growing but challenging markets: India, China and the Middle East         | 66   |
| Thursday  | 1430 – 1730 | Corporate and M&A Law                           | Getting the most for your money in an international acquisition – stripping assets, buying shares and more | 71   |
| <b>Product Law and Advertising</b>                              |             |   |  |      |
| Monday  | 1430 – 1730 | International Sales                             | Promoting sales by the use of ambush-marketing – do sponsorship rights hamper competition?                 | 54   |
| Thursday  | 0930 – 1230 | Consumer Litigation/Negligence and Damages      | Damages for product liability: is the consumer adequately protected?                                       | 69   |
| <b>LAW AND INDIVIDUAL RIGHTS SECTION</b>                        |             |   |  |      |
| <b>Family Law</b>   |             |   |  |      |
| Monday  | 0930 – 1230 |   | Show me the money, honey   | 50   |
| Monday  | 1430 – 1730 | Individual Tax and Private Client               | So you are married, but what marital regime and what impact on your tax and estate planning situation?     | 54   |
| Wednesday   | 0800 – 0930 |   | Open committee business meeting and breakfast  | 61   |
| Wednesday   | 0930 – 1230 | Medicine and the Law/Criminal Law               | Buying bodies and the need for spare parts   | 62   |
| Wednesday   | 0930 – 1230 | Arab Regional Forum/Judges' Forum               | International relocation of children (non-Hague Convention countries)                                      | 63   |
| Wednesday   | 1430 – 1730 | Arab Regional Forum                             | Islamic personal law in an international context   | 65   |
| <b>Human Rights Law</b>   |             |   |  |      |
| Monday  | 0930 – 1230 | Discrimination Law/Human Rights Institute       | HRI SHOWCASE: Recent political events in the region: are human rights relevant?                            | 43   |

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| Tuesday                                  | 1430 – 1730 | Discrimination Law/Human Rights Institute   | The human rights of foreign and migrant workers   | 60   |
| Wednesday                                | 1430 – 1730 | Discrimination Law/Human Rights Institute/<br>Lesbian, Gay, Bisexual and Transgender<br>(LGBT) Issues Working Group | Extraterritorial application of human rights law  | 65   |
| Thursday                                 | 0930 – 1230 | Criminal Law  | New rights and reversals: the development of legal frameworks to include and exclude participation of vulnerable groups | 69   |
| Thursday                                 | 1430 – 1730 | Indigenous Peoples  | Protecting and preserving indigenous language and culture   | 72   |
| <b>Indigenous Peoples</b>                |             |   |   |      |
| Thursday                                 | 1430 – 1730 | Human Rights Law  | Protecting and preserving indigenous language and culture   | 72   |
| <b>Medicine and the Law</b>              |             |   |   |      |
| Monday                                   | 1430 – 1730 | Corporate Counsel Forum/Public Law  | World Health Organization: the why and the how of the WHO   | 55   |
| Wednesday                                | 0930 – 1230 | Criminal Law/Family Law   | Buying bodies and the need for spare parts  | 62   |
| <b>LEISURE INDUSTRIES SECTION</b>        |             |   |   |      |
| Tuesday                                  | 0930 – 1230 | Insurance/Space Law   | Tourism in space and insurance: now that we are doing it, what are the legal pitfalls?                                  | 58   |
| Thursday                                 | 0930 – 1730 | International Franchising/Real Estate   | From desert to dessert: leisure development in MENA nations and beyond  | 68   |
| <b>MARITIME AND AVIATION LAW SECTION</b> |             |   |   |      |
| <b>Aviation Law</b>                      |             |   |   |      |
| Monday                                   | 0930 – 1230 |   | Issues in operating leasing   | 50   |
| Tuesday                                  | 0930 – 1230 |   | The Gulf aviation scene   | 58   |
| Tuesday                                  | 1430 – 1730 |   | Aviation Roundtable and visit to the Emirates   | 59   |
| Wednesday                                | 1430 – 1730 |   | Comparative country approaches to issues under the Montreal Convention  | 65   |
| <b>Maritime and Transport Law</b>        |             |   |   |      |
| Monday                                   | 0930 – 1230 | Oil and Gas Law   | New developments and legal issues in offshore shipping contracts  | 50   |
| Monday                                   | 1430 – 1730 | Insurance   | Dubai and its sister Emirates as major hubs for trade and the shipping industry   | 53   |
| Wednesday                                | 0930 – 1230 |   | Vessel financing: ownership issues including vessel financing under Islamic law   | 65   |
| Wednesday                                | 1430 – 1730 |   | Risks and liabilities in developing offshore resources  | 67   |
| Thursday                                 | 0930 – 1230 |   | Multimodal issues including a keynote address featuring the vessel owner's and operator's views on the Rotterdam Rules  | 69   |
| <b>PUBLIC LAW SECTION</b>                |             |   |   |      |
| Monday                                   | 1430 – 1730 | Corporate Counsel Forum/Medicine and the Law  | World Health Organization: the why and the how of the WHO   | 55   |
| Tuesday                                  | 0930 – 1230 |   | The impact of the global economic meltdown on the modern welfare state  | 58   |

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| <b>REAL ESTATE SECTION</b>               |             |   |   |      |
| Monday                                   | 1430 – 1730 | Art, Cultural Institutions and Heritage Law/<br>Taxes   | Legal issues related to the creation and continuation of museums and major private collections  | 53   |
| Monday                                   | 1430 – 1730 | Law Firm Management   | Office leases for law firms: ten mistakes you can't afford to make!   | 54   |
| Tuesday                                  | 0930 – 1230 | Enforcement of Creditors' Rights  | Buying and selling distressed commercial real estate assets – issues relating to hotels, office buildings and other commercial properties     | 55   |
| Tuesday                                  | 1430 – 1730 |   | 'Shop 'til you drop – a million': shopping for shopping centres   | 60   |
| Wednesday                                | 1430 – 1730 |   | Real estate property tour   | 66   |
| Thursday                                 | 0930 – 1730 | International Franchising/Leisure Industries Section  | From desert to dessert: leisure development in MENA nations and beyond  | 68   |
| <b>TAXATION SECTION</b>                  |             |   |   |      |
| Monday                                   | 0930 – 1230 |   | Tax lawyers in the game and on stage: tax planning for athletes, sports leagues, entertainers and related persons                             | 51   |
| <b>Individual Tax and Private Client</b> |             |   |   |      |
| Monday                                   | 1430 – 1730 | Family Law  | So you are married, but what marital regime and what impact on your tax and estate planning situation?  | 54   |
| Wednesday                                | 1430 – 1730 |   | Tax compliance: will it ever go away?   | 67   |
| Thursday                                 | 1430 – 1730 |   | The family business that crosses borders: what structures are desirable for holding the international family business and which ones are not? | 72   |
| <b>Taxes</b>                             |             |   |   |      |
| Monday                                   | 0800 – 0930 |   | National rapporteurs breakfast meeting  | 49   |
| Monday                                   | 0930 – 1230 | Arab Regional Forum/Banking Law/Energy, Environment and Natural Resources and Infrastructure Law Section (SEERIL) | Workshop on Arab foreign direct investment in Latin America   | 52   |
| Monday                                   | 1430 – 1730 | Art, Cultural Institutions and Heritage Law/<br>Real Estate   | Legal issues related to the creation and continuation of museums and major private collections  | 53   |
| Monday                                   | 1430 – 1530 |   | A primer on taxes and the Gulf Cooperation Council countries  | 52   |
| Monday                                   | 1530 – 1730 |   | Practical management of the taxation of foreign currency gains and losses   | 55   |
| Tuesday                                  | 0930 – 1230 | Organisation for Economic Co-operation and Development (OECD)   | The bear hug, or will taxpayers and tax administrators soon be sharing the same bed?  | 58   |
| Tuesday                                  | 1430 – 1730 |   | Approaches to group taxation and issues presented for M&A transactions  | 59   |
| Wednesday                                | 0930 – 1730 |   | Global trends   | 61   |
| Thursday                                 | 0930 – 1230 |   | Use of partnerships in international joint ventures and other business transactions   | 70   |
| Thursday                                 | 1230 – 1430 |   | New members lunch and open committee business meeting   | 71   |

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| <b>PUBLIC AND PROFESSIONAL INTEREST DIVISION</b>  |                   |  |   |
| Thursday  | 0930 – 1230       | Bar Issues Commission/ Forum for Barristers and Advocates/Judges' Forum/Professional Ethics/Rule of Law Action Group                     | PPID SHOWCASE: Independent judges: free people 43   |
| Thursday  | 1230 – 1430       |  | Lunch 77  |
| <b>ACADEMIC AND PROFESSIONAL DEVELOPMENT</b>  |                   |  |   |
| Tuesday   | 1430 – 1730       | Pro bono and Access to Justice   | Pearls and swords: developing clinical law and pro bono programmes in the Middle East and Gulf regions 59                             |
| Wednesday   | 0930 – 1230       | Law Firm Management  | Developing the international lawyer 63  |
| Thursday  | 0800 – 0930       |  | Open committee breakfast meeting 68   |
| Thursday  | 0930 – 1230       | Professional Ethics  | Ethics development from cradle to grave – best practice in the legal professional lifecycle 69  |
| <b>ANTI-CORRUPTION</b>  |                   |  |   |
| Monday  | 1430 – 1730       |  | Global update on anti-corruption enforcement 53   |
| Monday  | 1730 – 1830       |  | Open committee business meeting 55  |
| Tuesday   | 0930 – 1230       | Business Crime   | Cross-border investigations of corruption 56  |
| Thursday  | 1430 – 1730       | Arab Regional Forum  | Addressing corruption risks in the Middle East 71   |
| <b>BAR ISSUES COMMISSION</b>  |                   |  |   |
| Tuesday   | 0930 – 1230       | Corporate Counsel Forum/Legal Practice Division  | LPD SHOWCASE: In-house counsel: legal professional privilege 43   |
| Tuesday   | 1000 – 1300       |  | Tour of Dubai Law Courts 45   |
| Wednesday   | 0930 – 1730       |  | One-day roundtable – WHY and HOW? 61-62   |
|   |                   | Rule of Law Action Group/Human Rights Institute  | WHY have bar associations and why should they be independent?   |
|   |                   | Judges' Forum/Rule of Law Action Group   | WHY have an independent judiciary?  |
|   |                   | Law Firm Management/Professional Ethics  | WHY have rules and regulations?   |
|   |                   | Human Rights Institute   | HOW is a bar association established?   |
| Thursday  | 0730 – 0930       |  | BIC open forum and open policy committee breakfast meeting 68   |
| Thursday  | 0930 – 1230       | Public and Professional Interest Division/ Forum for Barristers and Advocates/Judges' Forum/Professional Ethics/Rule of Law Action Group | PPID SHOWCASE: Independent judges: free people 43   |
| Friday  | 1230 – 1430       |  | Bar Executives Lunch meeting 73   |
| <b>BIC International Trade in Legal Services Committee (formerly the WTO Working Group)</b> |                   |  |   |
| Monday  | 0930 – 1230       | Professional Ethics  | The promise and perils of global outsourcing: old wine in new bottles? 51   |
| <b>CORPORATE SOCIAL RESPONSIBILITY</b>  |                   |  |   |
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| <b>FORUM FOR BARRISTERS AND ADVOCATES</b> |             |   |  |      |
| Tuesday                                   | 0930 – 1230 | Judges' Forum/Litigation/Young Lawyers  | Advocacy in commercial litigation – what do judges want from advocates and what do advocates want from judges?   | 55   |
| Tuesday                                   | 1430 – 1730 | Judges' Forum/Young Lawyers   | Advocacy in commercial motions and appeals   | 59   |
| Thursday                                  | 0930 – 1230 | Public and Professional Interest Division/<br>Bar Issues Commission/Judges' Forum/<br>Professional Ethics/Rule of Law Action Group                  | PPID SHOWCASE: Independent judges: free people   | 43   |
| <b>HUMAN RIGHTS INSTITUTE</b>             |             |   |  |      |
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| Monday                                    | 1430 – 1730 | IBA/Legal Practice Division/Media Law/Rule of Law Action Group  | IBA SHOWCASE: Putting the genie back in the bottle: how new media is affecting government control of information | 43   |
| Tuesday                                   | 1230 – 1300 | War Crimes  | ICC list of counsel campaign   | 58   |
| Tuesday                                   | 1430 – 1730 | Human Rights Law/Human Resources Section  | The human rights of foreign and migrant workers  | 60   |
| Wednesday                                 | 1430 – 1730 | Discrimination Law/Human Rights Law/<br>Lesbian, Gay, Bisexual and Transgender (LGBT) Issues Working Group  | Extraterritorial application of human rights law   | 65   |
| Thursday                                  | 0930 – 1230 | Mining Law  | Key issues in artisanal mining: safety, human rights and security  | 69   |
| <b>JUDGES' FORUM</b>                      |             |   |  |      |
| Tuesday                                   | 0930 – 1230 | Forum for Barristers and Advocates/<br>Litigation/Young Lawyers   | Advocacy in commercial litigation – what do judges want from advocates and what do advocates want from judges?   | 55   |
| Tuesday                                   | 1430 – 1730 | Forum for Barristers and Advocates/Young Lawyers  | Advocacy in commercial motions and appeals   | 59   |
| Wednesday                                 | 0930 – 1230 | Arab Regional Forum/Family Law  | International relocation of children (non-Hague Convention countries)  | 63   |
| Thursday                                  | 0930 – 1230 | Public and Professional Interest Division/<br>Bar Issues Commission/Forum for Barristers and Advocates/Professional Ethics/Rule of Law Action Group | PPID SHOWCASE: Independent judges: free people   | 43   |
| <b>LAW FIRM MANAGEMENT</b>                |             |   |  |      |
| Monday                                    | 0930 – 1230 | Multidisciplinary Practices   | Breaking the mould: changing the delivery model for legal services   | 49   |
| Monday                                    | 0930 – 1230 | European Regional Forum   | Successful models for cross-border legal practice: the economics of law firms after the recession                | 51   |
| Monday                                    | 1430 – 1730 | Real Estate   | Office leases for law firms: ten mistakes you can't afford to make!  | 54   |
| Monday                                    | 1430 – 1730 |   | Rethinking the law firm I: non-traditional services for law firm clients   | 54   |
| Tuesday                                   | 0930 – 1230 |   | Rethinking the law firm II: outsourcing of legal services  | 57   |
| Tuesday                                   | 1430 – 1730 |   | Rethinking the law firm III: can traditional leadership meet today's challenges – or tomorrow's?                 | 60   |
| Wednesday                                 | 0930 – 1230 | Academic and Professional Development   | Developing the international lawyer  | 63   |

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| Wednesday   | 1430 – 1730 |  | Rethinking the law firm IV: do small and midsize law firms have a future?  | 67   |
| Wednesday   | 1430 – 1730 | Pro Bono and Access to Justice   | You know it makes sense: the role of pro bono in a well-managed law firm   | 67   |
| Thursday  | 0800 – 0930 |  | Managing partners' breakfast   | 68   |
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| Thursday  | 0930 – 1730 |  | Rethinking the law firm V: practice and profitability in the AFA age   | 68   |
| <b>MULTIDISCIPLINARY PRACTICES</b>                                    |             |  |  |      |
| Monday  | 0930 – 1230 | Law Firm Management  | Breaking the mould: changing the delivery model for legal services   | 49   |
| <b>PRO BONO AND ACCESS TO JUSTICE</b>                                 |             |  |  |      |
| Tuesday   | 1430 – 1730 | Academic and Professional Development  | Pearls and swords: developing clinical law and pro bono programmes in the Middle East and Gulf regions           | 59   |
| Wednesday   | 1430 – 1730 | Law Firm Management  | You know it makes sense: the role of pro bono in a well-managed law firm   | 67   |
| <b>PROFESSIONAL ETHICS</b>  |             |  |  |      |
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| Thursday  | 0930 – 1230 | Public and Professional Interest Division/ Bar Issues Commission/Forum for Barristers and Advocates/Judges' Forum/Rule of Law Action Group | PPID SHOWCASE: Independent judges: free people   | 43   |
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| <b>RULE OF LAW ACTION GROUP</b>                                       |             |  |  |      |
| Monday  | 1430 – 1730 | Legal Practice Division/Media Law/Human Rights Institute   | IBA SHOWCASE: Putting the genie back in the bottle: how new media is affecting government control of information | 43   |
| Thursday  | 0930 – 1230 | Public and Professional Interest Division/ Bar Issues Commission/Forum for Barristers and Advocates/Judges' Forum/Professional Ethics      | PPID SHOWCASE: Independent judges: free people   | 43   |
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| Thursday  | 0930 – 1230 | Discrimination Law   | Discrimination in law firms – fighting back!   | 69   |
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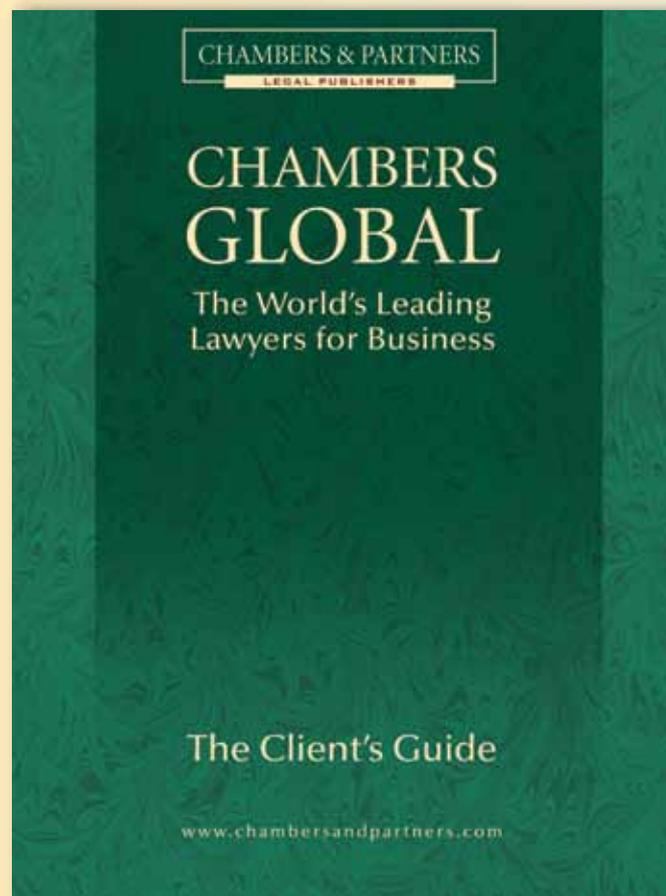
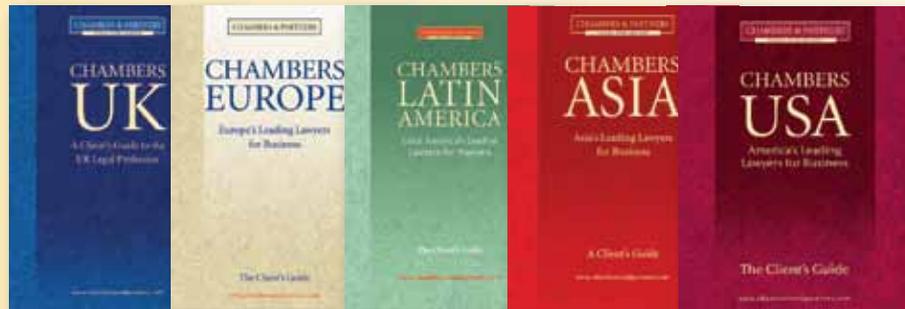
| Section/Committee                    |             | Co-presented with   | Title   | Page |
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| Tuesday                              | 1230 – 1300 | Human Rights Institute                                      | ICC list of counsel campaign  | 58   |
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| <b>WOMEN LAWYERS' INTEREST GROUP</b> |             |   |   |      |
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| Tuesday                              | 0930 – 1230 |   | The sky's the limit: making women partners – is gender an advantage or is there a glass ceiling?                  | 58   |
| Tuesday                              | 1430 – 1730 | Professional Ethics   | Women lawyers – more ethics and fewer malpractice claims... true or false?  | 61   |
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| Tuesday                              | 0930 – 1230 | Forum for Barristers and Advocates/Judges' Forum/Litigation | Advocacy in commercial litigation – what do judges want from advocates and what do advocates want from judges?    | 55   |
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| Tuesday                              | 1430 – 1730 | Forum for Barristers and Advocates/Judges' Forum            | Advocacy in commercial motions and appeals  | 59   |
| Wednesday                            | 0930 – 1230 | Law Firm Management/Senior Lawyers                          | What kind of law firm is more appealing? The giant, the small or something in between?                            | 65   |
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| <b>GENERAL INTEREST</b>              |             |   |   |      |
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| Wednesday                            | 1430 – 1730 |   | Increase your value to current and future clients: Pippa's RAINBOW strategy                                       | 45   |
| Thursday                             | 1430 – 1730 |   | Give a winning presentation   | 45   |
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## Photography, audio and video recording

Please note that certain sessions and social functions may be photographed, videoed and/or audio recorded. Some of the material may be used for future IBA publications, marketing materials, member communications and/or published via the IBA website.

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# Showcase sessions

## HRI Showcase

### **Recent political events in the region: are human rights relevant?**

*Presented by the Discrimination Law Committee, the Human Rights Institute and the Human Rights Law Committee.*

The Human Rights Institute will examine the implications for human rights of the current political changes in the Middle East. Events in early 2011 in Bahrain, Egypt, Tunisia, Yemen and Libya, are likely to have a profound effect on fundamental rights in the region. Leading regional speakers will discuss and assess issues such as freedoms of expression and assembly, torture, police powers and equality before the law.

MONDAY 0930 – 1230

## IBA Showcase

### **Putting the genie back in the bottle: how new media is affecting government control of information**

*Presented by the Legal Practice Division, Media Law Committee, IBA Rule of Law Action Group and the Human Rights Institute.*

Governments throughout the world have sought to protect the confidentiality of their inner workings. In some countries, free speech rights and freedom of information laws have counterbalanced government secrecy; in others, governments have exercised great control over the flow of information to the public. Have Wikileaks and Twitter completely altered the balance of power?

Our panel will discuss the Wikileaks disclosures, the use of Twitter and other social media by citizen journalists, and how governments have and will respond to the changes in public access to information brought about by technology. Speakers will include Mark Stephens, counsel to Wikileaks founder Julian Assange.

MONDAY 1430 – 1730

## LPD Showcase

### **In-house counsel: legal professional privilege**

*Presented by the Legal Practice Division, Corporate Counsel Forum and Bar Issues Commission.*

In *Akzo Nobel Chemicals Ltd and Akros Chemical Ltd v Commission of the European Communities*, the court held that a lawyer is not independent, for the purpose of the test for legal professional privilege, if bound to his or her client by a relationship of employment. The court concluded that due 'to the in-house lawyer's economic dependence and the close ties with his employer, he does not enjoy a level of professional independence comparable to that of an external lawyer'.

The IBA submitted to the European Court of Justice that advice given by lawyers who are members of a Bar or law society must be subject to legal professional privilege. In its submission, the IBA argued (inter alia) that members of a Bar or law society have the intellectual and professional independence necessary to give free and autonomous advice principally because they are subject to, and regulated by, professional rules of ethics and discipline. Additionally, the IBA argued that the difference in treatment of in-house and external counsel infringed the principles of discrimination and equality.

The practical implications of this ruling are significant both for in-house counsel and their employers alike around the world. While common law jurisdictions recognise legal professional privilege for communication with in-house counsel as well as outside counsel, most civil law jurisdictions, similarly to the EU Commission, deny its application to in-house counsel. Several countries in Asia, Africa and Latin America deny its application as well. The same legal professional privilege, when it applies, is endangered if advice is sought from in-house counsel based in a jurisdiction that recognises legal privilege and then circulated, inter alia, to in-house counsel in a jurisdiction that does not recognise it.

This session provides an overview and a survey of legal professional privilege for in-house and outside counsel globally, and looks at the recent developments in this critical area. It debates and identifies, in a thought-provoking fashion, possible strategies to enhance and strengthen the application of legal professional privilege around the world.

TUESDAY 0930 – 1230

## PPID Showcase

### **Independent judges: free people**

*Presented by the Public and Professional Interest Division, Bar Issues Commission, Forum for Barristers and Advocates, Judges' Forum, Professional Ethics Committee and the Rule of Law Action Group.*

The Rule of Law requires an independent judiciary, separate from the legislative and executive branches of government. In many countries – even in jurisdictions with democratic traditions – there are on-going rule of law problems because the other branches do not respect the independence of the judiciary. A reliable and independent judiciary is crucial not only for the protection of human rights but also for confidence in the business environment.

Prominent speakers will discuss the independence of the judiciary as a key element of the Rule of Law, and the session will provide a forum for discussion as to why it should continue to be a primary issue for any lawyer in the 21st century. Speakers will include Geoffrey Robertson QC.

THURSDAY 0930 – 1230

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## Developing your practice

Pippa Blakemore, BSc, PGCE, of The PEP Partnership, will be leading three fully participative and interactive sessions on ways in which you can develop your practice.

### **Win more work – turn contacts into clients and referrers: Pippa's COPACABANA approach to international networking**

This interactive and participative session will give you practical tips and ideas on how to grow your practice and how to:

- network successfully;
- build relationships internationally;
- make the most of any event you attend without feeling 'pushy' or uncomfortable;
- introduce yourself to other people and remember their names;
- extract yourself from boring people;
- follow-up with any people you meet in a personal way;
- develop and strengthen relationships with referrers and intermediaries;
- read other people's body language and control your own;
- find reasons to keep in touch in different ways;
- talk about fees without embarrassment;
- conduct sales meetings with confidence; and
- win new work.

MONDAY 1430 – 1730

### **Increase your value to current and future clients: Pippa's RAINBOW strategy**

Your clients can be your greatest ambassadors and sources of new work. We will develop strategies to:

- understand the current pressures on your clients;
- understand your clients' business;
- strengthen and deepen your relationships with your clients;
- increase the quality and quantity of work from your clients;
- meet client expectations;
- provide 'added value';
- obtain feedback on your clients' perceptions of you;
- anticipate and prevent problems;
- deal with difficult clients and complaints;
- handle challenging fee discussions;
- cross-sell between your firm and the client;
- prepare a client relationship management strategy and plan; and
- implement your client relationship strategy.

WEDNESDAY 1430 – 1730

### **Give a winning presentation**

By the end of this session, you will have given a presentation, in which you know how to:

- win and keep the audience's attention for a wide range of audiences;
- make a complex legal lecture interesting to all;
- deliver a winning pitch presentation;
- keep to time;
- project your voice effectively;
- use your body language powerfully;
- be impressive in your personal appearance;
- handle awkward people and answer difficult questions;
- increase your confidence and overcome your nerves; and
- use your notes and visual aids effectively.

THURSDAY 1430 – 1730

## The Korean Bar Association breakfast

### **Challenges and developments in the Asian legal market**

Hosted by the Korean Bar Association, this breakfast session will explore the challenges and developments in the legal market of Asia.

TUESDAY 0800 – 0930

## Tour of the Dubai Law Courts

The Dubai International Financial Center Courts (DIFC Courts) and the municipal Dubai Courts will provide a tour and insight into their respective courts. The morning will begin at 1100 – 1145 with a tour of the DIFC Courts to provide some insight into their unique English language, common law legal system and day-to-day operations. Participants will then be transported by coach to arrive at the Dubai Courts at 1200 – 1300 for a video about Dubai Courts and its latest accomplishments and an introduction by the General Manager about the Dubai Courts' electronic services and the Courts' procedures. Places will be limited and participation will be via e-mail sign up in advance or at the conference by signing up at the IBA speakers' desk.

TUESDAY 1000 – 1300

## The Japan Federation of Bar Associations breakfast

### **Who should bear the cost for nurturing legal professionals – governments, bar associations, or individuals?**

Hosted by the Japan Federation of Bar Associations and in cooperation with the IBA Young Lawyers' Committee, this breakfast session will cover issues such as the cost for education of law students and training of young lawyers.

WEDNESDAY 0800 – 0930

## IBA Council Meeting

The IBA Council is the governing body of the Association, having the general control of the affairs of the IBA and passing, as required, resolutions and guidelines for members. Those entitled to attend are the IBA Officers and Division Officers, any Honorary Life President and Honorary Life Members of the Council, appointed representatives from member organisations and any co-opted members.

THURSDAY 1400 – 1730



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## Rule of Law Symposium

Friday 4 November

ALL DAY 1000 - 1700

In Prague 2005 the IBA Council passed a Rule of Law Resolution. It was followed by a rule of law initiative in 2006. The Rule of Law Action Group has been given the responsibility to provoke, urge and assist the membership of the IBA in supporting and promoting the rule of law.

Since 2006 the final day of the annual IBA conferences has been dedicated to rule of law issues. Following successful rule of law symposia in Chicago, Singapore, Buenos Aires, Madrid and Vancouver the final morning of the conference in Dubai 2011 will also be devoted to the rule of law.

### Economic sustainability and the rule of law

This session will consider the relationship between economic success and sustainability on the one hand, and, on the other, the rule of law. Some states have been prepared or even driven to sacrifice the fundamental freedoms of their people in the interests of building a sustainable and successful economy. To what extent is that choice necessary and to what extent can the rule of law be the handmaiden of economic advance and security? To what extent can it retard such advance? Is it possible to generalise with regard to this issue or is it a matter of context and local concerns? What role can the international community play in assisting developing countries to advance economically and at the same time respect the human rights and freedoms of their people?

1000 – 1230

### Women's inequality and the rule of law

Laws and practices in most countries throughout the world prevent women from enjoying full equality with men. This inequality may have many causes, such as discriminatory laws and practices, cultural history or religious traditions. To what extent does this inequality constitute a violation of the rule of law? Should bar associations address these issues as part of their responsibility to uphold the rule of law? These and other questions will be addressed in this session examining the unequal status of women and the rule of law.

1430 – 1700

### Presentation of the IBA Human Rights Award 2011

The 2011 IBA Human Rights Award will be presented to the winner at the Rule of Law Symposium. The award recognises outstanding achievement by a lawyer making a substantial contribution to the promotion, protection and advancement of human rights. Previous winners include Clive Stafford Smith of the UK, for his commitment to death penalty justice in the USA and his representation of clients and dedication to fighting against the use of torture and rendering prisoners to third party rendition in Guantanamo Bay; Femi Falana of Nigeria for his commitment to increasing access to justice and ending the culture of impunity in the West African region, and Maria Inés Miranda Navarro of Spain for her dedication in promoting and protecting human rights in the disputed territories of Western Sahara.





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# Working sessions

Monday 0800 - 0930

## National rapporteurs breakfast meeting

*Presented by the Taxes Committee.*

All national rapporteurs are invited to attend a breakfast meeting on the Monday morning in order to meet each other, the Co-Chairs of their sessions and some of the Taxes Committee Officers.

Monday 0930 - 1230

## A new order for the protection of traditional knowledge, genetic resources and folklore

*Presented by the African Regional Forum.*

Africa is endowed with diverse and rich forms of traditional knowledge, genetic resources and folklore. The challenge confronting African states is how to establish appropriate regimes to protect these abundant and economically valuable resources from misappropriation while ensuring the benefits from exploitation are shared in an equitable manner. The session will discuss the benefits of protecting and commercialising traditional knowledge, genetic resources and folklore and examine the challenges and critical issues that have to be addressed. The panel will also discuss global and regional initiatives such as the World Intellectual Property Organization's Intergovernmental Committee on Intellectual Property and Genetic Resources, Traditional Knowledge and Folklore (IGC) and the African Regional Intellectual Property Organization's Swakopmund Protocol on the Protection of Traditional Knowledge and Expressions of Folklore.

## As tears go by: the impact of fundamental changes on long-term contracts

*Presented by the International Construction Projects Committee.*

Many construction industry and infrastructure contracts extend for periods upwards of 30 years, and their pricing mechanisms are based upon financial models with multiple assumptions. Post-GFC, there are those who believe that it is impossible to reliably predict financial and other conditions beyond a long-stop date of a decade. This session will consider the potential impact on these types of contractual relationships of unanticipated changes that have the effect of undermining base-line financial modelling assumptions, and in some cases potentially undermining the entire relationship. These will include changes in technology, changes in scope of services, and changes in the economic balance. These issues will be considered from both a civil law and a common law perspective.

## Breaking the mould: changing the delivery model for legal services

*Joint session with the Law Firm Management Committee and the Multidisciplinary Practices Committee.*

All around the world, the delivery models used by the legal profession and by others in the legal services sector are changing. The demand for change is fuelled by the global economic climate and is coming from all directions: governments and regulators; consumers of legal services; sophisticated clients; advancing technology; as well as from lawyers who see opportunities to gain commercial and competitive advantage through meeting client demand in a different way.

Not all of the models facilitate (or require) a multidisciplinary approach but statutory intervention in several countries (most recently the UK) has introduced radical possibilities including external

**PLEASE NOTE THAT THE WORKING SESSIONS ARE IN DAY AND TIME ORDER, ALPHABETICALLY BY SESSION TITLE.**

investment in law businesses. The American Bar Association is considering its position on multidisciplinary practices as part of the work of its 'Commission on Ethics 20/20'.

This session will explore the latest, mould-breaking changes in the organisation of legal practice in different jurisdictions, as well as providing the annual opportunity for updates, views and experience from around the world to enrich the debate in jurisdictions where MDPS are not permitted and to assist their effective operation where they are.

## Environmental impacts of rapid industrial development

*Joint session with the Environment, Health and Safety Law Committee and the Water Law Committee.*

The industrial development of the 'old world' in the past two centuries has shown that rapid industrial development very often results in severe environmental damage. Nowadays it is the new world, in particular the so-called BRIC States whose economies develop with immense speed. Thus, high demand for all media is experienced. This includes consumption of space, air and water with the – very often – negative consequences that were experienced in the old world, in particular in the past 50 years. This rapid industrial development comes with massive extraction of natural resources, such as fossil fuels, minerals and rare earths as well as excessive use of water for production purposes and the generation of electricity. In this context, the panel will discuss lessons to be learned from large projects, such as hydropower plants on the Yellow River in China and the Aswan Dam. Effects on large reservoirs of water such as the Aral Sea will also be addressed.

## Fundraising for family and private businesses in the Middle East

*Joint session with the Arab Regional Forum and the Closely Held and Growing Business Enterprises Committee.*

Family and private businesses all over the world have their own special issues. This is particularly so in the Middle East, where there are both important cultural and succession (Sharia) planning issues and legal and regulatory issues that drive commercial transactional structures. Although the Middle East houses some of the world's wealthiest families and businesses, growth and expansion of businesses require capital. The panel will give an overview of the landscape of family and private businesses typically operating in the Middle East and the key fundraising avenues open to them; discuss issues such as the impact of the central role of the patriarch on family ownership and management, local ownership restrictions on trading entities, land issues, licensing requirements, taxation and corporate structures peculiar to the Middle East countries; and share the experiences of specialised business advisers who advise family offices in the United Arab Emirates.

## Hot topics for international sales, international franchising, and product law and advertising

*Presented by the International Sales, Franchising and Product Law Section.*

International sales, international franchising and product law and advertising are experiencing evolutionary changes that will continually affect the core of daily legal practice. These changes require periodical re-examination of current approaches to both clients' and lawyers' businesses. This discussion-based session, hosted by the three committees, will highlight recent developments using experienced practitioners to lead a discussion on relevant law and practice. Participants will move from one table to another, covering a number of hot topics of current interest

and, in the process, actively discussing issues with other participants and the moderators. Each moderator will have prepared for discussion issues arising from a topic of international significance.

### **HRI SHOWCASE: Recent political events in the region: are human rights relevant?**

*Presented by the Human Rights Institute, Human Rights Law Committee and the Discrimination Law Committee.*

*See page 43 for details.*

### **Islamic securities and structured products: new products or new paradigms?**

*Presented by the Securities Law Committee.*

Islamic securities and structured products have been held up as an alternative to conventional financing techniques. Such claims, and the products themselves, have been closely scrutinised recently in light of market events. This session will consider issues relevant to such products, including:

- key structural differences between conventional and Islamic products and their consequences on the parties to a structure;
- the enforcement of Islamic structured products, including the effect of conflicting governing law provisions. In particular, the lessons learnt from the Dubai World restructuring, including the resulting concerns of sukuk holders in respect of their rights will be explored; and
- hedging strategies that have been developed in the market, the asset coverage of such strategies and the impact the Tahawwut Master Agreement (the standard form document) has had on such strategies.

### **Issues in operating leasing**

*Presented by the Aviation Law Committee.*

This session will address important issues in operating leasing, such as the role of equity funds in financing operating leasing companies, debt and equity offerings by leasing companies, bank facilities, securitisations, managing an operating lease portfolio and structuring joint venture leasing companies.

### **Legal issues involving minority investments**

*Joint session with the Antitrust Committee and the Corporate and M&A Law Committee.*

This panel will address the broad range of legal issues raised by minority ownership interests, including corporate governance, antitrust and securities law issues.

### **Negotiating legal opinions: how far should lawyers go?**

*Presented by the Banking Law Committee.*

The session will deal with questions on how to respond to client expectations regarding the content of legal opinions and how far lawyers should go to understand the circumstances in which clients use their opinions. Part of the session is dedicated to recent developments in legal opinions practice.

### **New developments and legal issues in offshore shipping contracts**

*Joint session with the Maritime and Transport Law Committee and the Oil and Gas Law Committee.*

This session will discuss the charter and operational contracts executed by oil majors and ship and rig owners, including the Supplytime, Heavycon and customised contractual structures. Included in the discussion will be consideration of the main contractual challenges and pitfalls when drafting such contracts and the most common areas of dispute arising from them. Indemnity clauses (included the 'knock for knock' clause), contractual rebalance,

late delivery situations, frustration of charter contracts, insurance coverage implications and other interesting aspects of offshore shipping contracts will be addressed by the panel.

### **Round the tables – a degustation menu of hot topics in the Intellectual Property, Communications and Technology Section**

*Presented by the Intellectual Property, Communications and Technology Section.*

This always very dynamic and well attended session enables you to select from a menu of hot topics in the IP, communications, media and technology sectors and participate in roundtable discussions. The format is interactive networking and topics are selected to be of current interest and likely to stimulate a lively debate. Moderators on each table introduce the table topic and the participants do the rest. Background knowledge or experience within areas for discussion is not required. You will have the opportunity to discuss three or four topics: at scheduled turnover times the participants move around the tables to the next topic of their choosing.

Our menu will include tasters for some of the section's sessions later in the week, as well as 'late breaking' topics. The session topics in Dubai will include a premium selection of the latest developments in intellectual property law, internet law and mobile technologies (including Wikileaks, Google and Twitter), technology contracting and dispute resolution, arts law and space tourism. Discussion is usually around the interface of law, business and technology, with a global focus.

Some novelties will make this year's session even more attractive: participants may volunteer to act as table topic 'rapporteur'. Rapporteurs will be invited to draw up a brief note on the issues discussed at their table and their combined notes will be published in our leading legal periodical *Convergence*. In addition, a 'degustation' breakfast buffet will be hosted in the room so that no time is wasted for those who want to boost their energy levels prior to or during the session.

The session will provide you with a great opportunity to meet many other lawyers and to discuss topics of mutual interest with them: don't forget your business cards. We welcome new participants in these discussions. Through our 'tasters' for the section's sessions, we assist you in planning possible participation in these sessions and the social activities of the section's committees throughout the week in Dubai and beyond. We will also be soliciting your views about your areas of interest and other suggestions, to enable the Section to programme future activities accordingly.

Proposed topics will include:

1. patent auctions, trolls and aggressive licensing – the monetisation of patents;
2. football fixtures, photo libraries and databases – are their rights in compilations?
3. simultaneous release of new films in cinemas and homes : a new business model;
4. mobile marketplaces and mobile commerce – challenges ahead;
5. location-based services, web tracking and digital advertising – the privacy paradigm;
6. Wikileaks, Twitter and social media – freedom of speech and freedom of the internet – are the courts getting it?
7. recent developments in search engine law – are we all on the same page?
8. best practices in technology contracting – value for money;
9. litigating technology cases – are the courts getting it? and
10. tourism in space and insurance: a snapshot of legal issues.

### **Show me the money, honey**

*Presented by the Family Law Committee.*

Many lawyers will have had experience of trying to establish the existence of assets, or obtain production of documents in a foreign country. This is a frequently encountered problem with the increasing mobility of the world's population and has consequences for to-

be-married parties, married persons, divorcing spouses, domestic partners and family members. Many lawyers will have experienced frustration in trying to discover assets and/or obtain documents in foreign jurisdictions.

The session will focus on the various processes available for asset discovery and legal discovery, in the context of litigation and enforcement, with a particular focus on the obstacles and time delays that may be encountered. The consequences of self-help will also be considered. With a multijurisdictional focus, the session will provide insight and answers to commonly and uncommonly encountered problems.

### **Tax lawyers in the game and on stage: tax planning for athletes, sports leagues, entertainers and related persons**

*Presented by the Taxation Section.*

This topic will deal with the special problems arising from the taxation of athletes, sports leagues, entertainers and related persons. Article 17 of the Model OECD Treaty and anti-abuse rules will be addressed. The panel will consider criteria for classification of professionals as athletes and entertainers. (Is the caddy a golf pro?) The panel will address the utility of using corporations to employ athletes and entertainers; the practical procedural, and substantive aspects of dealing with taxes collected through withholding; and the various exceptions and exemptions designed to stimulate the international exchange of athletes and artists.

In addition, the panel will discuss wealth transfer and other estate planning issues for athletes, including the use of trusts and other structures for privacy, asset protection, wealth transfer, pre-immigration planning and as a 'family bank'. The panel will address issues of residency and pre-immigration planning raised by the frequent moves of athletes. The panel also will explore ways to protect athletes and their families against threats (such as fraud, divorce claims, death and injury), and means to transfer licensing and other intellectual property rights to athletes' families.

### **The art and science of persuasion – Part II**

*Presented by the Dispute Resolution Section.*

Whether it is in a negotiation, a mediation, an arbitration or a courtroom, the ability to persuade is a required skill for any lawyer involved in dispute resolution. But what does it take to 'persuade'? How does an international lawyer cause an arbitrator, judge, businessperson or other lawyer willingly to reach the desired conclusion?

In one of the most well-received programmes at last year's annual conference in Vancouver, we explored a multitude of factors that influence the decision-making process including cognitive biases such as anchoring, attribution error and hindsight. The panellists showed how differences in legal and social culture affect the ability to persuade.

All these factors can hinder or help a lawyer to achieve the desired outcome. It is not enough, though, simply to recognise that such factors exist. How does an international lawyer deal with these factors in the course of attempting to persuade? This programme will examine practices and techniques that lawyers can apply in practice to steer the decision-making process to the desired results.

### **The promise and perils of global outsourcing: old wine in new bottles?**

*Joint session with the BIC International Trade in Legal Services Committee (formerly WTO Working Group) and the Professional Ethics Committee.*

For decades, law firms and private companies have engaged independent sources for the performance of law-related work. In most cases, it went under other names. However, in the past several years, outsourcing has expanded into the legal services sector to the extent of becoming a worldwide phenomenon, prompting the issuance of ethics

opinions and growing into a multi-billion dollar business. While often seen as limited to English-speaking countries for the principal players – for instance, the US and India – legal outsourcing, in reality, transcends national boundaries and affects civil law as well as common law countries, in both developed and developing worlds. This programme explores the practical, legal and ethical aspects of outsourcing.

Specific topics to be addressed include:

- Defining outsourcing, and an overview of the outsourcing phenomenon, including some economics and statistics.
- The types of work being outsourced, and the practical considerations in selecting an outsourced entity.
- Outsourcing in litigation and transactional work: responsibilities of the outsourcing and outsourced lawyers.
- Ethical and regulatory issues: supervision, privilege, practising law without a licence; survey of ethics opinions.
- Repercussions and conclusions.

### **The rise of multiculturalism and resulting challenges of managing diversity in the workplace**

*Joint session with the Discrimination Law Committee and the Employment and Industrial Relations Law Committee.*

Immigration and globalisation has led, on the one hand, to increasingly diverse religious and cultural practices in secular countries, and, on the other hand, to the importation of equality principles to jurisdictions that follow religious law. This session will examine the challenges that employers face in seeking to accommodate multiculturalism in the workplace, including:

- How far must employers go in accommodating religious and cultural practices and differences?
- How can employers resolve conflicts between equality principles (eg gender, race or sexual orientation) and accommodation of religious beliefs?
- How do these issues impact multinational employers and mobile employees?

### **The use of private investigator services in prosecuting and defending criminal offences**

*Presented by the Criminal Law Section.*

This session will examine the increasing use of private investigators both by prosecuting authorities in investigating criminal offences and by corporations and individuals in defending prosecutions. The session will also cover the use of investigators by companies who suspect that they may have committed criminal acts and wish to conduct an internal investigation before considering whether to report themselves to the authorities.

### **Successful models for cross-border legal practice: the economics of law firms after the recession**

*Joint session with the European Regional Forum and the Law Firm Management Committee.*

Is the model of the global firm outperforming the others? How are 'national champions' faring? What about regional firms and specialist practices? What is the impact of opposition from local bars in some emerging markets towards the entry of international firms? In an environment where more and more clients demand 'more for less', what are the pricing implications for different types of competitors, and how much impact will this have on their long-term success? What are the pricing implications of different practice models? How should firms respond to the growing tendency for clients to have panels and to encourage different panel firms to compete on price? Are we likely to see a further move towards value and fixed cost pricing models? These are just some of the questions this session will try to address.

## What's new in Vienna? The view of judges and practitioners on UNCITRAL insolvency law reforms affecting corporate groups

*Presented by the Insolvency Legislation Subcommittee, Insolvency, Restructuring and Creditors' Rights Section (SIRC).*

Leading jurists and practitioners will engage in a lively critique of UNCITRAL's recent international insolvency law reform proposals and will debate future initiatives for Working Group V's next session in Vienna, including:

- Do UNCITRAL efforts to extend officers' and directors' liability for 'wrongful trading' in the zone of insolvency imperil corporate reorganisations – or should strict penalties be proposed?
- What are the chief concerns of civil and common law judges in coordinating cross-border corporate group insolvency cases? Would an UNCITRAL international procedural insolvency convention promote judicial cooperation in those cases more efficiently than a Model Law?
- What should be the 'centre of main interests' of a corporate group in cross-border insolvency proceedings, and factors that should be included in order to set a standard for such a determination?

## Women and Islam – challenges and opportunities

*Presented by the Women Lawyers' Interest Group.*

This session will deal with the impact Islam has over women in the legal profession. A panel of experts will deal with the matter in an interactive session that will explore challenges and opportunities surrounding the subject.

## Workshop on Arab foreign direct investment in Latin America

*Joint session with the Latin American Regional Forum, Arab Regional Forum, Banking Law Committee, Energy, Environment and Natural Resources and Infrastructure Law Section (SEERIL) and the Taxes Committee.*

In the last decade, Gulf Arab countries, which also include Qatar and Kuwait, have shown their interest in some emerging markets and especially in Latin American and Caribbean countries. The main investments have been in real estate, agribusiness, port developments and energy (primarily oil and gas), among others. Latin America's growth in real estate projects has captured the attention of Arab real estate investors who have participated as developers in diverse and important projects throughout the continent. But Arab investors have faced cultural and regulatory differences in the business community. This panel will focus on what the most common problems are and on the challenges that companies face when entering Latin America and will share their major concerns regarding the legal problems to be faced in the region.

## Young lawyers' introductory meeting

*Presented by the Young Lawyers' Committee.*

*A must-attend if this is your first IBA event!*

IBA Annual Conferences can be rather overwhelming or even intimidating, particularly for those who are attending one for the first time. To help you find your way, the Young Lawyers' Committee traditionally hosts an introductory meeting for young lawyers, to which you are warmly invited.

Officers of the Young Lawyers' Committee will provide a general introduction to the IBA, guide you through the conference programme, share with you how to get the most out of the conference and inform you of social events particularly targeted at young lawyers. We are planning to address other topics of interest to newcomers as well.

Moreover, it has also become a much appreciated tradition for the Young Lawyers' Committee to invite Chairs from other IBA committees to present their group and plans for the conference week. This has led to the perfect win-win situation in which young lawyers learn who to address when identifying their focus of interest, and in which committees from both the LPD and PPID are able to attract and recruit 'fresh blood'. Hence, make

this session your priority check-in for the Monday morning. And by the way, don't worry if you can't make head nor tail of those abbreviations used two sentences above – this will be only one of the thousand topics covered in this essential nutshell to the IBA!

## Monday 1430 - 1530

### A primer on taxes and the Gulf Cooperation Council countries

*Presented by the Taxes Committee.*

This session will provide an overview of the administration of taxes in the region, the impact of Sharia law on tax planning, the region's treaty networks, and the special tax regimes for certain industries in the region. The speakers will address whether GCC countries are good locations for holding companies, what things are *not* done in tax planning that may be thought of as common outside the region, the basic tax strategies of the region, and tax opportunities and pitfalls for investors in the region. The speakers will outline the fundamental tax approaches pursued by the region's sovereign wealth funds.

## Monday 1430 - 1730

### Asian investment in the Middle East

*Joint session with the Arab Regional Forum, the Asia Pacific Regional Forum and the Inter-Pacific Bar Association.*

This panel will explore current developments and issues relating to the investment and trading activities of Asian-based multinationals, funds and others in the Middle East. The panel will address the current opportunities, regulatory, investment, finance, political and other issues and practical considerations for Asian companies and investors doing business in the Middle East. Panel members will also address these matters from the perspectives of the recipient countries in the Middle East. The panel will discuss case studies involving successful projects in various Middle East markets and lessons learned from projects that have been less successful. The panel will be conducted in an interactive format, and audience participation will be encouraged.

### Construction contracts in the Middle East: expect the unexpected

*Presented by the International Construction Projects Committee.*

Many international parties advise to 'expect the unexpected' while executing construction projects in the Middle East. Is it possible to reduce the scope of the unexpected? To what extent should Sharia law and local culture be taken into account? The purpose of this panel is to align expectations with the local realities and provide the participants with useful takeaways to mitigate risk and to allow for more success and less heartache during project execution in the Middle East. Leading experts will address this topic with focus on each stage of the lifecycle of a project, from project establishment to project execution and dispute resolution.

### Dominance issues v IP rights

*Joint session with the Antitrust Committee and the Intellectual Property and Entertainment Law Committee.*

Competition authorities continue to critically review the use of IP rights and its impact on competition, with particular areas of concern being the extension of IP rights, the use of IP rights in the context of standard setting bodies and the settlement of patent litigation, in particular in the pharmaceutical sector. The panel will consider recent developments in competition policy and administrative practice in relation to these topics: do they produce results and do they, by their nature, foster innovation and competition?

## Dissecting the deal

*Presented by the Corporate and M&A Law Committee.*

This session will put the spotlight on a few of the world's most significant deals over the last year. War stories about the issues that arose and how they were resolved will be recounted.

## Dubai and its sister Emirates as major hubs for trade and the shipping industry

*Joint session with the Insurance Committee and the Maritime and Transport Law Committee.*

This session will look at the issues that surround shipping and trade, including financing, and all aspects of insurance, including cargo, hull, trade credit, political risk, piracy and war and terrorism to name but a few. This will be an interactive session with a worked example and contributions from the audience.

## Global update on anti-corruption enforcement

*Presented by the Anti-Corruption Committee.*

Members of the Anti-Corruption Committee from different regions of the world will give updates on developments in anti-corruption enforcement that have occurred in the last year in their respective regions. Reports may include major enforcement actions, ongoing investigations, new legislation, treaty implementation, national initiatives, recovery of looted assets, and exposés of high-level corruption by the media and NGOs. Objectives of the session are information-gathering and information-sharing, so the format will be an open forum, with opportunity for contributions and discussion from the floor.

## Gone in a click

*Presented by the Consumer Litigation Committee.*

This session considers the best practices and the biggest risks in consumer transactions, in particular over the internet, and the litigation that ensues globally.

As more business is conducted over the internet – exemplified by global holidays that promote increased shopping online for everything today from businesses and goods and services to even relationships – lawyers need to understand that such consumer contractual transactions present unique issues. While there exists a body of both contract and consumer law, the international aspects of these transactions raise issues that impact upon all lawyers, including questions of dealing with infringement, payment, choice of law, consumer protection from exploitation, jurisdiction and venue. How can sellers, global consumers and regulators protect themselves? What are the best practices? An international panel representing a cross-section of consumers, sellers/businesses and regulators will explore these issues in a lively debate.

## Growth in fund domiciles in the Gulf region Creating Sharia-compliant investment funds and products

*Presented by the Investment Funds Committee.*

This half-day session will have two parts, exploring the growth in the use of fund domiciles in states in the Gulf region, and to some extent interlinking, but also distinct, issues relating to creating Sharia-compliant investment funds and products.

## Hot topics in international arbitration

*Presented by the Arbitration Committee.*

This year's 'hot topics' session will once again examine a wide range of developments that define the cutting edge of international arbitration. The topics panellists will cover include the controversial proposal to curtail party appointment of arbitrators; ongoing efforts from many quarters to propound ethics standards for counsel in international arbitration; issues that have arisen in third-party financing of arbitration; as well as regional issues including the

proliferation of arbitration centres in the Middle East and elsewhere and potentially significant changes driven by central EU bodies in the European international arbitration landscape.

## IBA SHOWCASE: Putting the genie back in the bottle: how new media is affecting government control of information

*Presented by the Legal Practice Division, the Media Law Committee and supported by the Rule of Law Action Group and the Human Rights Institute.*

*See page 43 for details.*

## Immigration policies and security concerns in dangerous countries: what do expats and their employers need to know?

*Joint session with the Business Crime Committee and the Immigration and Nationality Law Committee.*

This session will look at the various challenges and protection issues that expats and employers are facing in high risk countries due to factors such as civil wars, drug trafficking, human trafficking, kidnappings and the consequential high incidence of crime. How are countries' immigration procedures and policies changing in this scenario? What are the local protocols for foreigners? What are the security risks that assignees and their families may encounter in these countries? What do employers need to know and do to keep employees safe while continuing with their business as usual? What are the employers' liabilities? What are the issues and position for high net worth individuals when targeted by governments?

Panellists from various jurisdictions will provide their legal and practical recommendations for working, living and doing business in this ever-changing and dangerous environment.

## International contracting for communications services

*Presented by the Communications Law Committee.*

With the lessening of regulation of communications services, suppliers and their customers have resorted to contracts to set out their rights and obligations. Services contracts for corporate customers with numerous sites in several jurisdictions are usually long and complex, dealing with such issues as performance and incentives/penalties, residual regulatory aspects, multijurisdictional subcontractors, green adoption and privacy and lawful interception, among others.

These arrangements become particularly important when service providers become acquisition targets.

The session will analyse the pitfalls of contracting communications services in a multinational environment, how to avoid pitfalls, how to deal with different and sometimes conflicting regulatory requirements in the various countries where the services are provided and how to take into account the needs of potential investors upfront when concluding such contracts.

## Legal issues related to the creation and continuation of museums and major private collections

*Joint session with the Art, Cultural Institutions and Heritage Law Committee, the Real Estate Committee and the Taxes Committee.*

The Gulf region is currently experiencing an extraordinary surge of many new art museums and major private collections. Some of them are joint ventures with famous western museums (eg the Louvre or the Guggenheim), but many are entirely new and unrelated to any other previous institutions. New models for the management of those collections or museums, to take into account local regulations and uses, are being created or tested, and many new problems are being encountered in the acquisition, loan, import and export, restoration, reproduction, insurance and storage of artworks and

other collectibles. The Art, Cultural Institutions and Heritage Law Committee has therefore put together a panel of international experts coming from important museums and private practice to examine these new problems and provide the most up-to-date solutions to them, so taking the opportunity to shape the ideal future of museums and collections management in a brand new art museum environment such as the Gulf region.

### **Office leases for law firms: ten mistakes you can't afford to make!**

*Joint session with the Law Firm Management Committee and the Real Estate Committee.*

This is one of the very few sessions at the annual conference that should be of interest to almost any attendee regardless of their professional specialisation. What are the 'dos and don'ts' in office leases for law firms?

### **Promoting sales by the use of ambush-marketing – do sponsorship rights hamper competition?**

*Joint session with the International Sales Committee and the Product Law and Advertising Committee.*

This session will address the legal issues related to ambush or guerrilla marketing from the perspective of the major legal jurisdictions. How are sponsorship rights regulated and protected? The session will address issues such as the protection of trademark rights, unfair competition, advertising regulation, procedural enforcement, etc. In addition, the session will look into relevant aspects of contract drafting.

### **Rethinking the law firm I: non-traditional services for law firm clients**

*Presented by the Law Firm Management Committee.*

Law firms sometimes can create distinct competitive advantages by offering something more than just traditional legal services. Ancillary services, in areas such as risk management, consultancy, company relocation and management of intellectual property are examples of how even small law firms can create new opportunities, add highly profitable service lines and expand existing client relations.

### **Sovereign debt: a new wave of restructuring?**

*Joint session with the Banking Law Committee, the Insolvency, Restructuring and Creditors' Rights Section (SIRC) and the Insolvency of Regulated Industries Subcommittee.*

This session will explore the recent spate of sovereign debt defaults and the methods used for restructuring such defaults. The panel will explore the political and economic restructuring of sovereign debt in various European countries, US Chapter 9 restructurings and the restructuring of sovereign wealth funds such as Dubai World.

### **So you are married, but what marital regime and what impact on your tax and estate planning situation?**

*Joint session with the Family Law Committee and the Individual Tax and Private Client Committee.*

This panel will examine the impact of one's marital regime on taxation, estate planning and matrimonial rights of moving assets that are subject to one property regime (such as community property) into a country that may not have that property regime. It will look at whose law will be applied by the new jurisdiction and for what purposes (current management and control, marital dissolution by death or divorce, income and transfer taxation, etc), and the ability to control the results through property titling or other arrangements.

### **Talent management: reducing legal challenges and risks to identifying and retaining key employees**

*Joint session with the Closely Held and Growing Business Enterprises Committee, the Corporate Counsel Forum and the Employment and Industrial Relations Law Committee.*

This session will look at:

- international assignment as a tool to develop and retain talent – the employee relations and employment contract pitfalls;
- startups going global: the balance between the fixed salary and variable incentive pay component to attract and retain talent – employee relations and employment contract issues to consider;
- HR tools to 'objectively' measure employee performance and reduce the risk of successful legal challenge by underachieving performers;
- structuring incentive pay to reward performance, create value for the company and survive discrimination and regulatory challenges;
- the role of employee representatives in identifying and developing key talent – ally or foe? – and, how to make it work;
- the ethical position of the business v recruitment and retention;
- the growing applicability of local statutory protection to peripatetic employees; and
- tax avoidance and ethical considerations.

### **The art of mediation – what skills are needed to effectively mediate and how to obtain them**

*Presented by the Mediation Techniques Subcommittee.*

This session will feature prominent experts from different backgrounds who will provide first-hand advice on essential success factors and techniques for mediation. Special focus will be placed on the importance of the proper 'foundations' for mediation:

- What role does (cultural) background play?
- Which technical skills are really needed?
- How can the parties' expectations be adequately addressed at the outset?

Speakers will include a senior statesman from the Middle East, a general counsel of a global enterprise, as well as internationally experienced practitioners from North America, Europe, Asia and the Middle East.

### **The death penalty – can it ever be justified?**

*Joint session with the Criminal Law Committee and the Human Rights Institute.*

The use of the death penalty is one of the most controversial topics in international human rights law. While many countries have formally abolished it, and others do not use it in practice even though it is still part of their law, some countries have frequent resort to it. There are arguments both for and against the use of the death penalty. Terrorism today adds a further dimension to these arguments. This session will be in the form of a debate, which will then ask the audience to add their comments and decide the outcome.

### **The role of national oil companies and international oil companies: challenges and opportunities for oil and gas exploration and exploitation in the Middle East**

*Presented by the Oil and Gas Law Committee.*

Petroleum projects in the Middle East give rise to sovereign and commercial challenges, which redefine the role of private energy companies in the region. Among these projects are new auction blocks for licensing in Iraq, joint partnerships in the Emirates, ambitious oil and gas exploration projects by Saudi Aramco both on and offshore, and requests for wide ranging oil support services. There are also still unresolved tensions over shared resources and the constraints sharing produces. This session will address these subjects and latest developments.

**Win more work – turn contacts into clients and referrers: Pippa’s COPACABANA approach to international networking**

See page 45 for details.

**World Health Organization: the why and the how of the WHO**

Joint session with the Corporate Counsel Forum, the Medicine and the Law Committee and the Public Law Committee.

The current Health and Human Rights Advisor, Department of Ethics, Equity, Trade and Human Rights of the World Health Organization will address the programmes, agendas, projects, tasks and achievements of the World Health Organization (the ‘WHO’) and the context of the objectives and priorities of the WHO. This session will provide lawyers in private practice with a good idea of the work of the WHO and how, if possible, lawyers in private practice may augment, supplement or even cooperate with the WHO in its endeavours, by bringing a unique perspective of private healthcare law into the arena of public healthcare law.

**Monday 1530 - 1730**

**Practical management of the taxation of foreign currency gains and losses**

Presented by the Taxes Law Committee.

The panel will identify the tax implications of fluctuations in currency values, identifying common and disparate themes among jurisdictions in taxation of currency gains and losses. The panel will address the concepts of functional currency, types of transactions requiring accounting for currency gain or loss separately from the underlying items. Issues of translation, time of recognition, character (capital or ordinary) of items, and source of items will be addressed. The panel will also address possible advantages that may be gained from inconsistent jurisdictional treatment, traps that can cause the non-recognition of currency losses or recognition of currency gains, and how hedges, swaps and forward contracts are used for currency planning. The panel will also address accounting for branches, including translation of operating profit and issues of remittance of branch assets or equity.

**Monday 1730 - 1830**

**Open committee business meeting**

Presented by the Anti-Corruption Committee.

An open meeting of the Anti-Corruption Committee will be held to discuss matters of interest and future activities.

**Tuesday 0800 - 0930**

**Open committee business meeting and breakfast**

Presented by the World Organisations Committee.

An open meeting of the World Organisations Committee will be held to discuss matters of interest and future activities.

**Tuesday All Day 0930 - 1730**

**The re-trial of a fixed case: The Edmond Safra affair**

Presented by the Criminal Law Committee.

In 1999, billionaire banker Edmond Safra died in a fire that raged through his Monaco home. He was asphyxiated along with his nurse in the bathroom while firefighters and police rushed to the scene. Although another nurse on his staff was ultimately convicted of arson by a Monaco court in a highly controversial trial that gained worldwide publicity, numerous questions about the case persist to this day. Central to the controversy were doubts that surfaced after the trial about the impartiality of the trial judge. In a mock trial session, the Criminal Law Committee will restage the trial with leading jurists and lawyers from across the globe, as in Monaco, there will be a jury consisting of three professional judges and three lay jurors.

**Tuesday 0930 - 1230**

**Advocacy in commercial litigation – what do judges want from advocates and what do advocates want from judges?**

Joint session with the Forum for Barristers and Advocates, the Judges’ Forum, the Litigation Committee and the Young Lawyers’ Committee.

What does a commercial court judge look for in an advocate? What does a commercial court advocate want from a judge? This session aims to discuss the issues facing judges and advocates in the conduct of commercial litigation. The panel will consist of leading commercial court judges and litigators. It aims to map out practical ways in which the desire of courts for efficiency and cost containment can be reconciled with the desire of parties and advocates for a full opportunity to advocate their cases. It will consider the use of written legal submissions and witness statements, the role of technology and the importance of oral advocacy. This session should be seen as complimentary to the session on advocacy in commercial motions and appeals.

**Buying and selling distressed commercial real estate assets – issues relating to hotels, office buildings and other commercial properties**

Joint session with the Enforcement of Creditors’ Rights Subcommittee, Insolvency, Restructuring and Creditors’ Rights Section (SIRC) and the Real Estate Committee.

The recent crisis has fundamentally affected investment in the real estate market. Opportunistic investment is now on the rise. New property funds and other tailor-made structures are expected to absorb distressed properties, either individually or at the portfolio level, through many different means, whether in a foreclosure, through an insolvency proceeding, or by another distressed acquisition method. These processes require specific legal expertise, providing an interesting opportunity for both restructuring and real estate lawyers to assist clients in adding value to their business. A panel consisting of experienced investors, bankers, lawyers and real estate consultants will discuss these issues and share their techniques and insights for taking advantage of these opportunities.

## Cartel investigations and enforcement before agencies and criminal courts

*Joint session with the Antitrust Committee and the Business Crime Committee.*

### Criminal cartel immunity – the fault lines

This session will examine the various approaches taken by competition authorities to immunity applicants, the issues that are thrown up in an internal investigation, dealing with the regulator and the public policy in blanket immunity. The panel will consider, among other questions:

- What threshold is required to achieve immunity?
- Is it necessary to go to every NCA?
- What level of cooperation is required on an ongoing basis?
- Is a waiver of privilege a pre-condition?
- Will the NCA allow the applicant to conduct its own internal investigation or become proactively involved at an early stage?
- What is required of individuals to qualify for immunity?

### Cross-border investigations of corruption

*Joint session with the Anti-Corruption Committee and the Business Crime Committee.*

Your company client is faced with enquiries/prosecutions in a number of different jurisdictions. The company wants to cooperate with the enquiries, bring them to a speedy conclusion, deal with the issue of rogue directors/employees, minimise reputational damage, suffer the smallest financial penalties possible, protect its share price, and if possible avoid debarment/exclusion.

‘Global’ settlements: What’s possible? What’s not? In the absence of an international anti-corruption legal framework, an international agency, and an international tribunal, these expert speakers who bring more than 100 years of collective experience will provide invaluable insights into an increasing problem of crisis management.

### Dealing with stakeholders – from cradle to the grave

*Presented by the Corporate and M&A Law Committee.*

This session will review relationships with stakeholders from when a company is first set up (family and friends), as it grows (venture capital and private equity) through its listing (institutions and sovereign wealth funds) to its demise (banks and administrators).

### Developing and financing mining projects in the Middle East

*Presented by the Mining Law Committee.*

For decades the Middle East has been a region known for its oil and gas resources. On the other side the mineral industry has been relatively absent despite the existence of great mineral resources. Bearing in mind the world’s globalisation process and the commodity prices that we have been experiencing in the mineral industry in the last years, developing those mineral resources has become a major challenge. To achieve such an objective explorers, developers, constructors, mining companies and financial institutions need to be brought together with local communities and governments in order to build up knowledge, trust and confidence to allow the development and financing of the mineral industry.

### Human trafficking – a 21st-century problem for responsible businesses

*Presented by the Corporate Social Responsibility Committee.*

*‘What it takes to turn a person who is destitute and vulnerable into a slave is the absence of the rule of law’ – Kevin Bales, President, Free the Slaves*

Human trafficking is a global problem that touches many businesses which at first are often not obvious, including construction, travel,

leisure, development projects and others. The reach and impact of human trafficking from an economic perspective is staggering. On a par with arms dealing and behind only illegal drugs, it is the second-largest criminal industry in the world with an estimated US\$32 billion in annual profits touching every one of the world’s economies.

From a human perspective, its impact is even more significant. According to the International Labour Organization, there are some 12.3 million adults and children in forced labour, bonded labour, and commercial sexual servitude at any given time. Human trafficking spans all sectors of the economy and can be found in expected and unexpected venues from strip clubs, massage parlours and sweatshops to construction sites, hotels and resorts and even to farms and private homes. While some victims are hidden from the outside world, many toil in forced labour where they have daily contact with everyday members of society, yet the reality of their situation is unknown and legal systems are often not in place to protect them.

This session will present clips from the film *Not My Life*, and a panel of leading experts will discuss the legal CSR issues of which companies should be aware. Filmed on five continents over a four-year period, *Not My Life* is a documentary that depicts the horrifying and dangerous practices of human trafficking and features dignified and inspiring testimony from survivors, depictions of trafficking, exploitation and slavery across a wide variety of industries and in all parts of the world.

### Incentives of renewable energies: an update

*Presented by the Power Law Committee.*

This session will cover how different countries have been promoting the development of new renewable sources of energy. Feed-in tariffs, emissions reductions, tax incentives and other mechanisms will be addressed for different jurisdictions in anticipation of what may be next in connection with renewables.

### Intellectual property and new business models in the electronic games industry

*Joint session with the Intellectual Property and Entertainment Law Committee and the Young Lawyers’ Committee.*

The electronic games industry is the fastest growing sector in the field of entertainment and has easily outgrown film, publishing or music. Blockbuster games distributed through point of sale or MMOs (massive multiplayer online games) have reached a level of complexity and development budgets that easily compare with large film productions. Currently the value chain in the electronic games industry and large electronic games publishers like Electronic Arts, Take Two or Activision Blizzard are constantly changing, trying to adapt to these developments. At the same time, new fast-growing markets are being created, such as browser games that require rather low budgets and online distribution only. Here, players like Bigpoint or Gameforge are evolving quickly. This session will look at issues of ownership and financing of IP and how the described changes influence known models. One of the questions will be whether lessons from the film industry can be applied to the electronic games industry.

### Iran sanctions – practicalities and perils for international business

*Session presented by the Trade and Customs Law Committee.*

It is well known that the UN has adopted sanctions against business with Iran. However, sanctions are not uniformly implemented, and the regulations imposed unilaterally by some Member States have a much greater scope and are more severe than those imposed by others. The extraterritorial application of sanctions extends the reach of sanctions to corporations and individuals who may not have thought they would be covered, and heightens the risks of doing business, not only in Iran but also in and around the Middle East region.

When does a company’s attempts at being ‘sanctions-compliant’ become ‘circumvention’? How are the nationals of, eg the EU and the US affected when they are working in foreign subsidiaries? What

implications are there for repatriation of profits through the international banking system? How do government officials 'at the border' incorporate sanctions into their administration of export controls?

Our expert panel will explain the laws that apply, give first-hand accounts of the problems that can arise in Iran trade and investment, and engage in questions and answers with our audience of business people and lawyers.

### **LPD SHOWCASE: In-house counsel: legal professional privilege**

*Presented by the Legal Practice Division, Corporate Counsel Forum and Bar Issues Commission.*

See page 43 for details.

### **Mediation processes as strategic tools for arbitration counsel: can mediation windows, parallel mediation or other structured settlement processes be effective instruments in the toolkit of arbitration counsel?**

*Joint session with the Arbitration Committee and the Mediation Committee.*

This session will address the strategic use of mediation-type processes in the course of an arbitral proceeding. Leading arbitration counsel, international arbitrators and mediators from around the world will review the challenges and opportunities raised by hybrid processes where the parties agree either pre- or post-dispute to combine various methods of dispute resolution.

Among the issues to be explored:

- when and how to obtain agreement to segregate out issues for resolution through mediation without impairing the integrity of an arbitration and the prospects for enforcement under the New York Convention;
- how to protect the confidentiality of litigation positions, strategies and evidence during a mediation window or parallel proceeding undertaken in the midst of a contentious arbitration;
- how to structure a med-arb/arb-med solution that serves the interests of the parties without undermining the effectiveness of the adversarial presentation of claims;
- what changes are being considered by the arbitral institutions to accommodate hybrid processes?
- how to select appropriate arbitrators and mediators where hybrid processes might be employed and what different skill sets may be expected from them;
- how to navigate the evolving civil law and common law perceptions, aptitudes and rules affecting hybrid processes; and
- what types of disputes are particularly attractive for a hybrid resolution process?

### **Microfinance: is it the way forward?**

*Presented by the Banking Law Committee.*

Microfinance is an important tool in the establishment and evolution of small businesses at their most basic level, and is a source of hope for fledgling enterprises in the world's least developed economies. This panel will explore the state of microfinance today; its successes and challenges, and the legal framework that helps it function.

### **Privacy in the workplace**

*Joint session with the Employment and Industrial Relations Law Committee and the Technology Law Committee.*

This session will look at:

- employee privacy in the workplace (from hiring – questions that can be asked of an applicant during the hiring process – to performance monitoring);
- workplace technology (its impact on protecting employee privacy but also preserving the employer's right to manage employees: the pitfalls and challenges in the global workplace);

- employer confidentiality (conflict of interest, confidentiality of transactions, how to protect employer information, non-compete covenants);
- social networking (curtailing employer risk and lawfully using employee information published on networking sites); and
- consequences of improper disclosures/the issue of employee blogging.

### **Recent developments in the liability of lawyers to clients and third parties**

*Presented by the Negligence and Damages Committee.*

This session will examine the duties owed by lawyers in various jurisdictions to their clients and to third parties in contract, in tort as well as the duties arising from their fiduciary relationship. The measure of damages arising from such breach of duties will also be debated. Presenters will discuss the statutory regime as well as relevant self-regulatory provisions impacting on the duty of care that is owed.

The distinction in liability owed by solicitors to that owed by barristers will also be analysed. Speakers will also discuss the possibility of limiting or excluding lawyers' liability for professional negligence.

### **Rethinking the law firm II: outsourcing of legal services**

*Presented by the Law Firm Management Committee.*

Outsourcing of legal services and tasks to other service providers, both locally and offshore, has become a basic part of the profitability strategy of many law firms. Some clients now expect it. However, outsourcing also presents significant risks in the areas of workflow management and quality assurance.

Is outsourcing right for your firm? Our panel will explore the opportunities and management challenges that outsourcing offers.

### **Sharia-compliant financing – structures, trends and challenges**

*Joint session with the Arab Regional Forum, the Banking Law Committee and the International Sales Committee.*

The lack of financing can often be an impediment in sale transactions. Sharia-compliant Islamic finance structures are becoming increasingly common in these transactions and can provide a means to clear this impediment, opening the door to some very attractive markets. Export and asset financing transactions are especially compatible with the predominantly asset-based structure of Islamic finance.

This session will consider the structures, trends and challenges of Sharia-compliant finance through a case study that will explore:

- Sharia principles governing a sale contract (*bay'a*), interest (*riba*), and risk (*gharar*);
- Sharia-compliant export financing contracts (*murabaha*, *tawarruq*, *ijara*) and other sophisticated Sharia-compliant finance structures;
- security and export credit agency insurance for Sharia-compliant transactions;
- the challenges that arise when conventional structures are adapted to Sharia requirements;
- specific regulatory and accounting issues, such as booking 'loans' versus 'trade receivables'; and
- the practical issues of litigation, enforcement and Sharia defences 'when things go wrong'.

### **Succession planning in closely held and family enterprises: is the next generation ready?**

*Joint session with the Arab Regional Forum and the Closely Held and Growing Business Enterprises Committee.*

Millions of closely held and family enterprises are up for change of ownership around the world. But is the next generation ready to succeed the patriarch? What do they need to do to ensure a smooth ownership succession? Or should they rather sell to a third party?

This session will focus on the principal legal, tax and practical issues that must be considered when the owner wishes to retire. Our panellists will address several questions presented to the next generation of family owners, including the decision to sell or keep the family business, the possible corporate, contract (such as family protocols) and tax structuring alternatives to pass on the business to the next generation, how to deal with dissident family members, how to manage the enterprise post-succession, and the pros and cons of resorting to outside advisers. They will also draw the audience's attention to legal and cultural differences in the responses to these issues around the world, as well as to current trends affecting management and financing of closely held and family owned businesses that may be apparent post global financial crisis.

The moderators will invite the audience to participate in the discussions and provide the attendees with opportunities to present their views and experiences on the topics discussed.

### **The bear hug, or will taxpayers and tax administrators soon be sharing the same bed?**

*Joint session with the Taxes Committee and the Organisation for Economic Co-operation and Development (OECD).*

This panel, jointly organised with the OECD, will address how approaches to tax audits are evolving. On the one hand, penalties are becoming stiffer and relative interest rates higher. Also, the risk of personal liability of managers, advisers and tax directors seems to be on the rise. In addition, demands for information continue to increase. On the other hand, tax administrators in some jurisdictions seem willing to sign off on returns early in the process, and even to reward taxpayers for good conduct. The traditional model for relationships between enterprises and tax administration is eroding in favour of enhanced relationship models, such as the Dutch horizontal monitoring programme and the US compliance assurance program (CAP). Where will this all lead? The panel will provide a glimpse into the future of tax audits and administration. The panel will also address the evolution of multijurisdiction joint audit.

### **The ICC in Kenya: an early assessment**

*Presented by the War Crimes Committee.*

After Kenya failed to establish a special tribunal to address the allegations of international crimes committed in the context of the 2007 election, the ICC prosecutor was authorised by the ICC judges to investigate these crimes.

The investigation of the situation in Kenya is the first one begun by the prosecutor acting on his own initiative. In December 2010, the ICC prosecutor designated six key Kenyan politicians among the suspects of post-election violence.

This session will assess the scope and impact of the work of the ICC in Kenya, to determine whether the ICC intervention reinforces accountability and the rule of law.

### **The Gulf aviation scene**

*Presented by the Aviation Law Committee.*

This session will focus on the aviation scene in Dubai and the wider Gulf region. The Gulf is a particular and unique transport hub and the session will address the legal, regulatory and economic factors affecting the growth of aviation in that region both in terms of airlines and airports. As well as the established carriers there are a number of start-up airlines – itself unusual in the current climate – and the airport authorities have active expansion plans. Experts from the region (and beyond) will comment on these topics.

### **The impact of the global economic meltdown on the modern welfare state**

*Presented by the Public Law Committee.*

Austerity programmes across the world in light of the global recession are chipping away at the traditional concept of the welfare state with consequent changes to service delivery models too for the citizen and state alike. This embraces national health schemes; unemployment benefits; the fulfilment of socio-economic rights; transborder migration; retirement age challenges; poverty alleviation programmes; third world development aid schemes and education. Can the state maintain its position as refuge of last resort and/or will the markets intervene even more?

A question of subsidy over state?

### **The sky's the limit: making women partners – is gender an advantage or is there a glass ceiling?**

*Presented by the Women Lawyers' Interest Group.*

The panel will analyse the general access of women to partnership, including their progress to positions such as those that involve management of the firm. A group of panellists will discuss how the situation has evolved in the last 20 years and what the future may hold.

### **Tourism in space and insurance: now that we are doing it, what are the legal pitfalls?**

*Joint session with the Insurance Committee, the Leisure Industries Section and the Space Law Committee.*

This interactive session will involve roundtable discussions of different segments of the growing space tourism business, representing insurers, tourism companies, facilities providers and tourists. Using a hypothetical scenario of a collision of a space transportation vehicle with a satellite, participants will discuss issues and negotiate possible solutions, each to protect their unique interest in the venture. Then, participants will watch a short video of the actual launch and its consequences. Finally, the session's expert panel will identify the legal issues stemming from the scenario and incident. Who was adequately protected? Where are the gaps in the law?

Insuring these commercial space ventures raises practical and expensive hurdles because the industry depends upon unproven technology and there are hardly any track records to assess the risks involved. Customers are likely to be high net worth individuals, many of them still professionally active. The threat that a fatal accident could result in a multimillion-dollar award has been shadowing the space tourism business since the beginning. Drawing on waivers used in other leisure activities, recent laws in the United States intend to set barriers to bar or limit future liabilities. Whether these historical tourism laws will be enforceable for space activities is untested. The licensing conditions of a spaceport provider pose other legal problems associated with space tourism.

The session will consider the civil law implications, insurance dilemmas and licensing conditions of space tourism.

**Tuesday 1230 - 1300**

### **ICC list of counsel campaign**

*Presented by the Human Rights Institute and the War Crimes Committee.*

While all current cases before the International Criminal Court (ICC) relate to situations in Africa, by January 2010 just 3.58 per cent of lawyers admitted to the court's list of counsel were African women. To address this disproportion, the IBA launched a campaign, in collaboration with the ICC, to encourage African women lawyers to apply to the list. The results of this campaign, as well as its extension to the Arab world, will be presented at a short event featuring ICC officials closely involved in the campaign.

## Advocacy in commercial motions and appeals

*Joint session with the Forum for Barristers and Advocates, the Judges' Forum and the Young Lawyers' Committee.*

Due to the costs and risks associated with trial, more and more commercial disputes are being resolved through motions. Motions are also the way that young litigators and barristers cut their teeth. Appellate advocacy utilises many of the same skills as those required for motions and many appeals today concern the outcomes of motions. Leading judges will address what they expect from litigators'/barristers' written materials and oral submissions on motions and appeals. The litigators/barristers will set out helpful best practices. The viewpoint of the client will also be explored to examine whether motions are resulting in the legal economy associated.

## Approaches to group taxation and issues presented for M&A transactions

*Presented by the Taxes Committee.*

Many countries have systems to tax groups of companies together as if they were in every respect or in some respect one taxable unit. There are differences in prerequisites and in consequences (full consolidation, partial consolidation, attribution of income, etc.) This panel will address the availability and consequences of group taxation in selected countries, as well as non-discrimination and other treaty issues. A particular focus will be on issues and traps in M&A transactions in connection with groups of companies.

## Aviation roundtable and visit to Emirates

*Presented by the Aviation Law Committee.*

The aviation roundtable will be held at an Emirates facility and shall be the traditional 'round table' session at which attendees will be encouraged to raise issues of interest to the wider audience, including any area of aviation finance, regulatory concerns and litigation developments. We invite attendees to contact the Committee in advance, so that we can co-ordinate prior to the conference.

The aviation roundtable session will be held in conjunction with a tour of Emirates' facilities. Further details of the tour will be provided closer to the conference. Numbers of attendees will be limited and pre-booking will be required for security reasons.

To register your attendance at this session please e-mail Charlotte Evans at the IBA ([charlotte.evans@int-bar.org](mailto:charlotte.evans@int-bar.org)).

## Common law jurisdictions in the Middle East Arab countries/DIFC and QFC

*Presented by the Arab Regional Forum.*

The Arab Middle Eastern countries are moving towards having common law jurisdictions inside their own civil law jurisdictions. Case studies will focus on the Dubai International Financial Centre (DIFC) and the Qatar Financial Centre (QFC).

## Dispute boards: effects, defects and side effects

*Presented by the International Construction Projects Committee.*

This session will explore DABs, DRBs and hybrid forms of DBs and their (perceived) effectiveness. Lawyers from a range of jurisdictions will address the different forms of DBs from the perspective of their jurisdiction and comment on the effectiveness for resolving disputes in construction projects. A debate over a case involving various issues, such as enforcement issues, will then highlight the differences between the three forms of DBs and the additional issues that may arise in some jurisdictions.

## Has social media become anti-social?

*Joint session with the Corporate Counsel Forum, the Media Law Committee and the North American Regional Forum.*

Social media is affecting every generation, every industry, every organisation and every aspect of doing business, whether it's Facebook, Twitter, LinkedIn, Foursquare or other platforms. As

advisers, lawyers are now counted on to know how social networking is changing the rules of the game. This expert panel will address organisational best practices relative to social networking, digital marketing, data mining techniques used to gather information on witnesses, adversaries or even potential employees, as well as trademark and copyright protection issues. No matter what industry you operate in, this interactive and fast-moving session will provide exceptional insight to help you not only to understand, but also harness the power of social media.

## How commercial agency laws impact franchise relationships

*Presented by the International Franchising Committee.*

This session will address whether franchise relationships are covered by commercial agency laws that exist throughout the Middle East and many other countries. Do these laws create special liabilities for franchisors? What are the risks? Can franchisors protect themselves?

## Is brand recognition enough – can you enforce a reputation?

*Presented by the Intellectual Property and Entertainment Law Committee.*

Brand owners often face problems with third parties using or registering their brands in jurisdictions where they are well known but do not have a registration. What can they do in those situations especially if they have never traded in that jurisdiction or the registration is made by their distributor? Some jurisdictions claim to grant enhanced protection to trademarks with a reputation but in practice does this give brand owners broader protection?

This session will give a practical guide to the problems faced by brand owners in these situations and review the tools available to deal with these issues in different jurisdictions.

## Negotiating and terminating a joint venture

*Presented by the Corporate and M&A Law Committee.*

This session will review the important terms in a joint venture and will take the form of a mock negotiation of key issues. It will also look at the issues that arise when a joint venture breaks down.

## One size fits all? Recent case studies of bespoke structuring of funds for specific purposes

*Joint session with the Investment Funds Committee and the Private Investment Funds Subcommittee.*

This session will look at examples of bespoke fund structuring, for example in relation to developments in ETFs, retailisation of hedge funds, liquidity issues for open-ended property funds, managed accounts, single investor partnerships and acquisition structuring. The panel will also consider the convergence of fund structures.

## Pearls and swords: developing clinical law and pro bono programmes in the Middle East and Gulf regions

*Joint session with the Academic and Professional Development Committee and the Pro Bono and Access to Justice Committee.*

During the 19th century some of the traditional Middle East and Gulf countries were famous for their pearl-diving and sword-making. In modern developmental states pearls of wisdom are needed to advance social justice for all, and the rule of law replaces rule by the sword. Law schools and legal practitioners can play a crucial role in this respect by engaging in pro bono activities.

In recent years, in the Middle East and Gulf region, there have been a number of initiatives by law schools and bar associations to promote pro bono work. The session will begin with a panel discussion by law teachers and lawyers involved in some of these initiatives. It will conclude with an interactive exercise in which academic

and practising lawyers from the region, and lawyers from other jurisdictions, will have an opportunity to share their experiences and to develop networks to encourage further initiatives in the region.

### **Recapitalising financial institutions in distress – can it really work?**

*Presented by the IBA Task Force on the Financial Crisis.*

The worst of the global financial crisis is over – so it seems at least. While much work has gone into developing new rules and instruments designed to prevent large financial institutions from becoming insolvent to protect the system from systemic risk, no one would seriously claim that enhanced capital and liquidity requirements immunise banks against financial distress. This means that designing innovative tools to stabilise an ailing financial institution is equally important. Based on their experience with the current crisis, governments have become acutely sensitive to the risk of finding their arms twisted into interfering with funds not in the budget.

The trend is clearly towards new self-cure mechanisms under which the financial industry and investors are obliged to bear the cost of a bank's restructuring. Although some of the new tools like, for example, contingent convertible bonds ('CoCos'), that convert into equity once a certain level of regulatory capital is not maintained, have already made their way into the market, others are still under consideration. Often, their legal ramifications are deep and complex. While regulators and investors are used to focusing on the consolidated financial figures of a banking group, as soon as the parent institution becomes insolvent former group assets start walking in many different directions.

The newly discovered maxim that large financial institutions are international in life, but strictly domestic in death, presents huge complications that cannot be ignored in any serious attempt to avert future crises for the global economy. How can recapitalisation of a major banking group work? What kinds of instruments are needed? How can a common approach across jurisdictions be achieved?

With this session the Task Force enters its final stage. A panel of experts will discuss possible ideas, proposals and recommendations for dealing with these issues, which will form the basis for the Task Force's final report.

### **Renewable energies**

*Joint session with the Technology Law Committee and the Water Law Committee.*

Today, renewable energies cover 13 per cent of global primary energy supply and 17.9 per cent of global electricity production (International Energy Agency (IEA), 2007). The IEA's *World Energy Outlook 2006* foresees in its Alternative Policy Scenario that the share of renewables in global energy consumption are expected to grow to around 25 per cent.

The renewable energy sector in the EU has achieved global leadership, has a turnover of €0 billion and employs 300,000 people. The EU issued a Renewable Energy Roadmap in 2007 (COM(2006) 848 final). The 'Renewable Directive' (2009/28/EC) sets among others a binding target to source 20 per cent of the EU's energy consumption from renewables by 2020 and a ten per cent share from renewable sources in each Member State's transport energy consumption by 2020. It requires Member States to adopt national renewable energy action plans.

This session will consider:

- an overview of technologies used for generation of renewable energies;
- the regulatory frameworks to enhance generation of renewable energies (Europe, US, China, India, Arabia, Brazil);
- typical distribution channels and contract arrangements;
- typical joint venture arrangements;
- what to look out for in due diligence in share purchase agreements; and
- project finance arrangements in the solar industry.

### **Rethinking the law firm III: can traditional leadership meet today's challenges – or tomorrow's?**

*Presented by the Law Firm Management Committee.*

The problems and opportunities that law firms have faced in recent years have been tough tests for law firm leaders. Changing economic conditions, intense competition and the frequent conflicts of goals and interests between older partners and younger ones are three examples.

The strongest form of leadership in law firms traditionally has been leadership by example. Which traditional leadership behaviours still work well in law firms? Which ones need to change?

### **Review of investment arbitration awards: where to draw the line**

*Presented by the Arbitration Committee.*

This panel will address the different regimes applicable to the review of investment arbitration awards including awards issued under the ICSID and New York Conventions. It will consider the different standards applied by review bodies in light of the recent decisions of ICSID annulment panels and national courts in the review and enforcement of investment awards and seek to conclude which factors militate in favour of which system. The panel will also address proposals to permit substantive appeals on the merits in investment arbitration.

### **'Shop 'til you drop – a million': shopping for shopping centres**

*Presented by the Real Estate Committee.*

The shopping centre industry is a mature segment of the real estate market. What are its recent economic trends? Is it still a safe-harbour investment for real estate funds? How has the shape of this industry changed in the aftermath of the recession? What is 'hot' from a legal viewpoint? What's next for retailers?

### **The human rights of foreign and migrant workers**

*Joint session with the Human Resources Section, the Human Rights Law Committee and the Human Rights Institute.*

Many countries rely heavily on a labour force made up of workers who were not born in that country. This may be for many reasons, such as lack of a sufficiently large national workforce, lack of local expertise, or getting jobs done that nationals prefer not to do. Sometimes the members of this labour force become nationals of the host country; sometimes they do not. These contexts give rise to myriad legal and social issues, all of which impact on the application, delivery and enforceability of the human rights of the workers. This session will explore these issues through comments from an expert panel and discussion through audience participation.

### **Trade protection and the rise of nationalism**

*Joint session with the Latin American Regional Forum and the Trade and Customs Law Committee.*

As if the global financial crisis was not bad enough, trade is now suffering from a hangover. Many countries have seen a proliferation in trade remedies, some familiar, some newer and more inventive, designed to protect domestic industries and to guard the recovery of still fragile economies. While the major trading powers have not been immune from this policy trend, countries like Brazil, India and China have now armed themselves with the weapons of trade control that, in the past, were aimed against them.

Have WTO members found legitimate ways to avoid their strict obligations? Are small trading blocs fuelling the trend? How does protection manifest itself, such as in export restrictions, border obstacles and 'rules-based' trade measures, and what can exporters do to contest such protection?

This panel will have a particular focus on rising economic nationalism in Latin America.

## 'Tweedledum and Tweedledee agreed to have a battle': forum selection and forum shopping

*Presented by the Litigation Committee.*

In this session, the rather different approaches of the common law and civil law systems towards various jurisdictional matters, such as forum non conveniens and lis pendens, will be highlighted and compared through mock proceedings arising from a fictitious aircraft accident, brought by family members of the deceased passengers. Against a background of multijurisdictional suits in North America, Europe and Asia, participants will argue, explore and attempt to resolve various jurisdictional and procedural points that typically arise in these circumstances.

## What water shortage – can desalination plants solve water shortage in the world?

*Joint session with the Environment, Health and Safety Law Committee and the Water Law Committee.*

This session will offer a 360-degree review of the legal, environmental, infrastructural and political issues in relation to building desalination plants.

## Women lawyers – more ethics and fewer malpractice claims... true or false?

*Joint session with the Professional Ethics Committee and the Women Lawyers' Interest Group.*

The possibility that female lawyers may be more ethical than male lawyers seems to be borne out by research, but is it also true that women have fewer malpractice claims? This session will look at gender differences in lawyers' behaviour and if there are problems, suggest some possible responses by the profession.

## Tuesday 1730 - 1800

### Open committee business meeting

*Presented by the International Franchising Committee.*

An open meeting of the International Franchising Committee will be held to discuss matters of interest and future activities.

### Open committee business meeting

*Presented by the Latin American Regional Forum.*

An open meeting of the Latin American Regional Forum will be held to discuss matters of interest and future activities.

## Wednesday 0800 - 0930

### Open committee business meeting and breakfast

*Presented by the Arbitration Committee.*

In 2010 the IBA's Arbitration Committee issued Guidelines on Drafting International Arbitration Clauses (prepared by the Arbitration Committee's Task Force). The purpose of the Guidelines is to disseminate under the IBA's aegis user-friendly recommendations for drafting arbitration clauses, from basic clauses to complex multiparty and multi-contract clauses. The Guidelines have been translated into French, Spanish, Russian, Greek, Turkish, German, Italian, Chinese, Arabic and Japanese, with additional translations under way. At this breakfast session, Paul Friedland, Chair of the Task Force, will present an overview of the Guidelines.

### Open committee business meeting and breakfast

*Presented by the Family Law Committee.*

An open meeting of the Family Law Committee will be held to discuss matters of interest and future activities.

## Wednesday All Day 0930 - 1730

### Global trends

*Presented by the Taxes Committee.*

The global trends sessions will focus on hot topics, which will be defined in due time before the conference. These topics will be addressed by national reporters from a number of countries. They will relate the most important developments in taxation in their countries and will focus on one of two topics:

- tax deductibility of interest; or
- key transfer pricing developments.

### No more secrets and the right to oblivion? The consequences of ubiquitous computing

*Presented by the Intellectual Property, Communications and Technology Law Section.*

As connectivity, particularly via the internet and mobile networks, becomes pervasive, the infrastructure is being built for 'ubiquitous computing'.

This session will:

- provide an overview of recent or proposed technological developments in the field of the internet, communication devices and geolocation that will impact the availability and accessibility of previously confidential or private data;
- analyse the ability of individuals to protect information about themselves and whether regulatory regimes are keeping up with technical developments. (Does the new environment mandate a further accommodation of rights to anonymity, pseudonymity and oblivion?);
- examine the proactive strategies and urgent reactive strategies in the context of the misappropriation of contractually or non-contractually protected trade secrets, know-how and proprietary information; and
- consider how contracts will be entered into in the internet environment: valid consent; implied consent; changing contract terms; archiving and proving contracts; point to point or point to multipoint contracting; and computers as intelligent contracting agents.

### One-day roundtable – WHY and HOW?

*Presented by the Bar Issues Commission.*

The Bar Issues Commission will have simultaneous translation for the roundtable for French and Arabic speakers. Please collect a headset on arrival at the session. You may need to leave some form of security for the headset such as a credit card.

The Bar Issues Commission (BIC) will hold a one-day roundtable, looking at the role of bar associations, why independence is important and how bar associations can be developed and set up. The roundtable has four topics that will be discussed, with panels of between eight and ten invited 'active participants' with experience of each topic being addressed. All delegates are invited to ask questions and provide their own input into the debate.

The BIC will appoint a rapporteur for each session and summaries will be available on the IBA website as soon as possible after the conference. Discussion topics will be:

### **WHY have bar associations and why should they be independent?**

*Joint session with the Bar Issues Commission, the Human Rights Institute and the Rule of Law Action Group.*

Bar associations are more than simple interest groups for lawyers. Bar associations speaking with the voice of many lawyers serve to promote and defend the rule of law and to provide checks and balances on government through public advocacy for measures that maintain and improve access to justice and the administration of justice.

A bar association can only criticise government if it is free from government influence and control. By advocating for respect of the rule of law, bar associations play a crucial role in ensuring state's laws and institutions are accountable to citizens and business, which in turn supports an environment for sustained, robust economic development.

### **WHY have an independent judiciary?**

*Joint session with the Bar Issues Commission, the Rule of Law Action Group and the Judges' Forum.*

Winston Churchill said, 'As long as the judiciary was independent and functioning, then nothing was lost'. What did he mean? What is an independent judiciary? Why is it necessary? Can democracy exist without it? How independent must an independent judiciary be? What are its safeguards?

Participants from different jurisdictions will explore the value and nature of these questions.

### **WHY have rules and regulations?**

*Joint session with the Bar Issues Commission, the Law Firm Management Committee and the Professional Ethics Committee.*

Do bar associations need to regulate the practice of law? How can bar rules help to assure the quality of legal services? Are bar rules useful to clients? Do they serve society? Is it important or necessary that the profession is self-regulated, especially in matters related to ethics? Can rules and regulations issued by a bar association contribute to guarantee the independence of the lawyer? Do they help to keep the judicial system reliable and promote efficiency? Is the lawyers' monopoly to practise law still necessary?

These and other questions will be the object of a talk-show format panel to which bar leaders and practising lawyers from different jurisdictions will contribute as panellists and members of the audience.

### **HOW is a bar association established?**

*Joint session with the Bar Issues Commission and the Human Rights Institute.*

Who or what decides if a bar association is needed? How can a group of lawyers evolve into a bar association and what should its essential components be? Who should determine its functions, and its focus? Should the association be local, regional or national? Should membership be mandatory or voluntary?

Participants from different jurisdictions will examine how different answers to these questions can impact upon the viability of the bar association that eventually emerges.

## Wednesday 0930 - 1130

### **Protecting confidential communications in insurance disputes**

*Presented by the Insurance Committee.*

This panel will discuss the extent to which jurisdictions around the world protect confidential communications among insureds, insurers, reinsurers and their counsel, through testimonial privileges or otherwise, in insurance disputes, and best practices for maximising protection of these communications. The panel will discuss the results of the Insurance Committee's 2011 substantive project, which compiles surveys from more than 20 jurisdictions on this topic.

## Wednesday 0930 - 1230

### **A 'flat world'? Management of employees' global geographic mobility**

*Joint session with the IBA Global Employment Institute and the Immigration and Nationality Law Committee.*

This session is intended to discuss the strategic employment and immigration issues involved in the transfer of employees worldwide by multinational corporations. How have global transfers been affected by changes in government policy due to the economic crisis? Do employers consider work/life balance for employees when considering global transfers?

### **Anti-corruption measures in infrastructure projects: moving from preaching to practice**

*Presented by the International Construction Projects Committee.*

Corruption can occur during any phase of a construction project, at any level in the contractual hierarchy, and may be committed by various types of project participants. Therefore, more than ever before, the development and implementation of effective anti-corruption actions that address both the supply and demand sides of corruption are critical. The session will debate the role of independent monitoring, due diligence, procurement requirements, training, transparency, reporting and enforcement.

### **Buying bodies and the need for spare parts**

*Joint session with the Criminal Law Committee, the Family Law Committee and the Medicine and the Law Committee.*

This session will analyse whether or not various laws pertaining to organ and human tissue donation should make the purchasing and selling of organs and human tissue lawful. It will examine:

- Informed consent in respect of organ donation – what is the proper consent?
- The legal contract of fertility treatments – buy now; renege later?
- Ownership of human tissue regulating the market place.
- Surrogacy agreements in relation to the ownership of human tissue – why such agreements work and the misery of the legal consequences when they don't.

### **Class actions – force for good or bad?**

*Presented by the Consumer Litigation Committee.*

There are many participants in a class action – consumers, businesses, lawyers, funders – but who are the real winners? Do they provide access to justice for consumers around the world or are they just good business for lawyers? Many jurisdictions are nervous of introducing a 'US-style' class action system – are their fears justified?

In this session we ask an international panel, each with a different perspective on how class actions work in practice, to give their thoughts on how class actions can be best used or structured to provide access to justice around the globe.

## Competition and trade law issues for SOEs and sovereign funds

*Presented by the Antitrust and Trade Law Section.*

The increasingly free movement of capital and the dominance of multinational corporations in cross-border trade and investment has brought with it increased suspicion about investment motives and concerns by countries about threats to their national interests. Where state-owned enterprises and sovereign funds become involved, either as the perceived 'transgressor' or as the domestic 'defender', the debate becomes increasingly tense.

This session will consider how principles of competition law and of trade law apply where governments involve themselves in cross-border business and investment: what are the rules; how are they applied; and are they logical, defensible and even-handed?

## Developing the international lawyer

*Joint session with the Academic and Professional Development Committee and the Law Firm Management Committee.*

Business has become increasingly globalised over time and the legal profession has followed suit, both in terms of lawyers working on cross-border deals and some firms setting up global networks of offices.

Many lawyers around the world now regard themselves as 'international lawyers' but what does that mean?

They have to be experts in the laws and practice of their 'home' jurisdiction but they also need to be able to handle complex cross-border matters, often for clients and with other advisers from other jurisdictions.

In this session we will look at what being an 'international lawyer' involves and what legal expertise, practical knowledge and skills need to be developed for a lawyer to merit that title.

We will look at how lawyers who advise international clients should be trained to ensure they do so effectively.

## Insolvency and Sharia law: principles and practice: can Sharia-compliant markets, practices and products operate effectively when an insolvency event occurs?

*Joint session with the Arab Regional Forum, the Financial Services Section and the Reorganisation and Workouts Subcommittee, Insolvency, Restructuring and Creditors' Rights Section (SIRC).*

Islamic finance is based on Sharia law, which is derived from the Holy Koran. Its basic tenets are the prohibition against the payment and receipt of interest, and the requirement that the capital source (ie the lender) should share in both the risk and reward of the business venture. Sharia finance laws and practices have developed over the centuries as means of providing business entities with needed capital while simultaneously honouring the religious principles of Islam. The panel of world-respected experts will provide an overview of Sharia-compliant finance transactions, and discuss how financially troubled companies can restructure using the interplay of domestic and international insolvency law within the Sharia legal regime and principles.

## International relocation of children (non-Hague Convention countries)

*Joint session with the Arab Regional Forum, the Family Law Committee and the Judges' Forum.*

This session follows on from the very successful sessions that have taken place at the Madrid and Vancouver conferences. It will provide those who represent litigants in Hague cases with an international perspective in relation to relocation of children to non-Hague Convention countries. The session will highlight the difference in cases where there is no treaty obligation to ensure ongoing contact.

The session will involve a mock trial, which will be presided over by experienced judges and will be conducted by internationally renowned practitioners in this field.

## Interpol stop notices and other international detention regimes and how to challenge them

*Presented by the Business Crime Committee.*

This session will examine the use of Interpol Red Notices and other international 'wanted' lists and the methods used by the international community to seek the assistance of countries in the detention of suspects and fugitives.

A particular focus will be on how one can ascertain whether a particular individual is on such lists and, if so, how this can be challenged and the name removed.

## Litigation in the Middle East and Islamic worlds

*Presented by the Litigation Committee.*

It is commonly suggested that, for cultural reasons, litigation in the Middle East and Islamic worlds differs significantly from litigation elsewhere. In this timely session, speakers from different key jurisdictions of the region will explore whether this proposition holds true and how cultural differences play out in the region, with special consideration to the selection of the most appropriate form of dispute resolution and the ways in which the conventional Western approach to dispute resolution is influencing – or failing to influence – this important region.

## Managing environmental risks of deep sea resource extraction

*Joint session with the Environment, Health and Safety Law Committee, the Mining Law Committee and the Oil and Gas Law Committee.*

Natural resource exploration and extraction in a marine environment poses potential significant risks of contaminating the world's oceans. Over the last several decades, the evaluation of those risks has been focussed on oil and gas exploration and production. The associated hazards became world news with the recent Deepwater Horizon event in the Gulf of Mexico. However, the search for rare earth elements has now begun focussing on ocean bed exploration, and the loss of arctic ice pack has raised the issue of discovering substantial new mineral wealth in previously inaccessible areas of the globe. This panel will seek to discuss the nature of the risks posed and the legal mechanisms in place – or needed – to protect the fragile ecosystems where these resources are likely to be found. The session will focus on the views and experience of the environment, health and safety, mining and oil and gas practitioners in dealing with these risks. Immediately following this session the Maritime and Transport Law Committee will host a session dealing with environmental risks from the maritime law perspective. Members are encouraged to attend both sessions which will be held in the same venue.

## Mergers and acquisitions

*Joint session with the Corporate Counsel Forum and the Corporate and M&A Law Committee.*

### Role of counsel in mergers and acquisition transaction

As part of corporate restructure in the ever-competitive financial environment, most firms embrace mergers and acquisition as a means of survival and competitive strategy. In Nigeria, the regulatory-induced consolidation exercise of 2006 reduced the number of existing banks from the existing 89 to 25 through mergers and acquisition (M&A). The parties to M&A transactions typically require extensive legal input and opinions from counsel to either party in the deal. Substantial time and effort is devoted to the negotiation of contracts as the counsel on each side tries to obtain the maximum benefit from the contract for the party they represent while managing the potential liability inherent in the legal opinion prepared through the use of assumptions, qualifications and exceptions. This session explores some of the issues associated with the role of corporate counsel in M&A transactions.

**Post-merger integration: key lessons and best practice**

Very often, parties to a merger view the execution of the merger contract and obtaining the court order sanctioning the merger as the symbolic end of the merger transaction. However, experience shows that this is actually the beginning. Problems faced by the management of the new entity include; diverse culture of the merging entities; different information technology infrastructure; staff integration and of course, board room integration. Inability or failure to deal with such issues has seen the demise of several 'successful' mergers. This session explores the post-merger integration issues anticipated or experienced in post-merger situations and identifies practical suggestions counsel can proffer for addressing them.

**Conducting due diligence in mergers and acquisitions**

In any industry, mergers and acquisitions are inevitable. They are necessary occurrences for any business that seeks upward growth. Before the execution of any mergers and acquisitions, however, it is for each party to carry out detailed due diligence on them. The corporate lawyer is involved in the legal aspects of due diligence. Due diligence is key as it determines whether or not the information disclosed regarding corporate mergers and corporate acquisitions is accurate and whether all material disclosures have been made. This session examines the value of counsel (corporate and external) to the due diligence process in M&A transactions.

**New directions in business and human rights: identifying and meeting corporate human rights responsibilities in new business areas**

*Presented by the Corporate Social Responsibility Committee.*

Scrutiny of corporate human rights responsibilities has often focused most closely on mining and other extractive industries. But the scope of inquiry regarding business and human rights has expanded to include firms other than the extractives. The UN Special Representative's widely cited 'protect, respect, and remedy' framework for business and human rights extends beyond the extractives, and covers all companies. And a series of new 'soft law' initiatives will affect extractive and non-extractive industries alike: these include the ISO 26000 guidance standard on social responsibility (launched on 1 November 2010), the proposed update of the OECD Guidelines for Multinational Enterprises, and the new IBA model mining development agreement.

How will extractive industries adapt to meet these new expectations? Further, what are the human rights responsibilities of non-extractive firms that finance, supply, manage and otherwise contribute to the success of major projects? How do non-extractive firms identify relevant human rights issues and analyse them as business risks? The panel discussion will seek to situate business and human rights in the next stage of CSR development.

**Private enterprises and growth capital**

*Presented by the Closely Held and Growing Business Enterprises Committee.*

This session will focus on issues entrepreneurs face when seeking capital in the context of high growth companies. The role of counsel, in the context of rendering legal and strategic advice, is the focus of this interactive panel that will consider, among other topics, the preparation of pitch interviews, characteristics of most attractive targets, expectations of professional investors, term sheet negotiation, valuation, option pools, exit-related clauses, unavoidable concessions and trade-offs, hidden risks, the interaction with a real board of directors, and dispute management in the context of startups.

**Recent trends in franchise relationship laws, and news from around the world**

*Presented by the International Franchising Committee.*

The first part of this session will deal with recent trends in franchise relationship laws. Are jurisdictions adopting new franchise laws opting for relationship laws rather than sales or disclosure laws, and if so, why? What aspects of the franchise relationship do these laws address? Do they, as a matter of mandatory law, override certain contractual provisions, such as by requiring notice and good cause to terminate or not renew a contract? Can the laws be avoided by choice of law provisions?

The second part of the session is the traditional round-up of the latest developments in franchising and related matters from jurisdictions around the world.

**Shareholder activism – how shareholders drive change and how boards and advisers respond**

*Presented by the Securities Law Committee.*

Institutional shareholders have become increasingly active in recent years in monitoring performance and corporate governance practices of companies in which they invest, and in taking action to effect change when they feel it is warranted. This session will examine the principal objectives of activist shareholders, and the tactics that are available to them to achieve their objectives, including demanding direct communication with boards, making proposals at shareholder meetings, requisitioning shareholder meetings, and engaging in proxy battles. It will also consider what steps boards of directors can take to avoid being subjected to shareholder activism and to respond to activist shareholders. The panel will discuss key regulatory considerations and recent developments that affect activist shareholders and boards of directors in responding to them.

**The banking supervision in the aftermath of the credit crisis: which legal tools are used to achieve a level of control?**

*Presented by the European Regional Forum.*

A lot of talk has been ongoing on financial incentives for bankers, seducing them into creating more risky products to increase turnover, and hence increase bonus payments. It is widely acknowledged that the compensation environment in the financial industry should be controlled. A European initiative discusses whether a banking tax should be levied, to ensure that in the future banks will bear their fair share in the the enormous financial resources needed to save banks as shown in recent history. What have European and national supervisors done in terms of enhancing their supervisory duties? How about their US counterparts? This panel will discuss the results of regulatory reform and their expected efficiency in keeping banks on track.

**The IBA rules for investor-state mediation**

*Presented by the State Mediation Subcommittee.*

Investor-state mediation has developed considerable momentum in recent years. The existing legal infrastructure on the topic, however, is dated. The State Mediation Subcommittee's past work has identified a number of ways in which investor-state mediation can be improved and promoted. One of these is through rules for mediation specifically adapted to this context.

This session will present, evaluate and critique a draft set of mediation rules prepared by a working group established for that purpose. Members of the working group will discuss the policy choices made and the internal debates that resulted in them. The session will also include an extensive opportunity for comment and suggestions from the delegates present. The draft will be revised in response to the commentary at the Annual Conference – and so this session offers an opportunity to have a real impact on the investor-state mediation rules presented for adoption.

## Trade opportunities between the Arab region and Latin America

*Joint session with the Arab Regional Forum, Latin American Regional Forum and Trade and Customs Law Committee.*

The Arab-Latin American relations have developed and strengthened rapidly in recent years. Common interests are now broader than just energy, oil and downstream petrochemicals: trade between the Arab countries and Latin America rose to more than US\$22 billion in 2008, and included a diversity of products. Although the two regions are geographically distant, two key factors for this impressive growth are that the economies are complementary and they share political and historical similarities. This panel will address important trade-related issues, such as comparative advantages of trade products and opportunities for expansion; the need to expand or execute free trade agreements between countries in the two regions; alternatives to finance and insure imports and exports; analysis of existing tariffs and subsidies, as well as customs procedures; and finally, analysis of trade barriers caused by culture or religion.

## Vessel financing: ownership issues including vessel financing under Islamic law

*Presented by the Maritime and Transport Law Committee.*

This session will focus on the range of debt and equity sources and structures available for the financing of vessels and related equipment, including conventional bank lending, leasing, equity funds, public markets, private placements and Islamic financing techniques, as well as the comparative legal advantages and drawbacks of each choice.

## What kind of law firm is more appealing? The giant, the small, or something in between?

*Joint session with the Law Firm Management Committee, the Senior Lawyers' Committee and the Young Lawyers' Committee.*

Choosing a law firm is never an easy task, with the considerations changing as your career progresses.

Come to this session to hear from the experienced ones – what type of law firm would they choose if they could start again? Hear the views of a representative of a niche market law firm and from a large law firm. Hear also from the young lawyers who are currently in a specific law firm – are they happy with their choice, and what would they like to change?

**Wednesday 1430 - 1730**

## Antitrust issues in investments, joint ventures and long-term infrastructures in the oil and gas industry

*Joint session with the Antitrust Committee and the Oil and Gas Law Committee.*

Oil and gas projects involve considerable investment and risk. To provide a commercial underpinning from such investments, these projects have various forms of marketing of their output, whether joint or separate, and often have long-term take or pay arrangements. Joint marketing provides increased certainty for the joint venture and take or pay arrangements provide certainty for the venturers or financiers as well as providing customers with certainty of supply. Nonetheless, these types of arrangements do involve restrictions on competition and competition regulators have raised these issues in various jurisdictions around the world, influencing the structuring of these projects. The panel will consider the commercial rationale for these arrangements, the competition issues raised in various major jurisdictions and how they are constructively resolved with regulators.

## Comparative country approaches to issues under the Montreal Convention

*Presented by the Aviation Law Committee.*

This session will look at compensation limits for victims of air disasters, and comparative approaches to current issues under the Montreal Convention.

## Cross-border acquisitions of natural resources: open or restricted?

*Presented by the Mining Law Committee.*

Ownership of mineral resources is pretty much uncontroversial. In most jurisdictions the nation owns the mineral resources. However, ownership of the business of extracting and marketing the minerals is a more controversial matter. Such concern is likely to intensify over the next few years as the emerging economies, especially China, are on a shopping spree. There is, perhaps understandably, increasing opposition to this trend, particularly when the buyers are state-owned companies.

The panel will analyse the reasons for the concern, how some countries have decided to deal with the issue and also the benefits and disadvantages they may bring.

## Extraterritorial application of human rights law

*Joint session with the Discrimination Law Committee, the Human Rights Institute, the Human Rights Law Committee and the Lesbian, Gay, Bisexual and Transgender (LGBT) Issues Working Group.*

The persistence of state-sanctioned human rights abuses and the inconsistent articulation and enforcement of human rights standards at the national level requires that human rights law has an international component. This session examines the status and propriety of extraterritorial application of human rights law.

- What countries have sought to exercise jurisdiction over human rights abuses outside their borders?
- What sources of law authorise extraterritorial application of human rights standards?
- What are the ethical and legal challenges posed by extraterritorial application of international human rights law?
- What is the role of international organisations in the enforcement of international human rights law?

## Get what you need: winning damages and other remedies in international arbitration

*Presented by the Arbitration Committee.*

A case is only as valuable as the relief a party can win in it. Yet relief remains a topic that is rarely studied either in theory or in practice because it is perceived to be dry and technical. This lively session will change that perception. It will begin with an active give-and-take among in-house and external counsel, experts and arbitrators about remedies and compensation standards in international arbitration as they debate whether international arbitration generally provides adequate relief or fails to do so. Speakers will then demonstrate effective techniques for arguing about remedies through examples and mock advocacy.

## Increase your value to current and future clients: Pippa's RAINBOW strategy

*See page 45 for details.*

## Islamic personal law in an international context

*Joint session with the Arab Regional Forum and the Family Law Committee.*

Family lawyers experience the consequences of the migration of persons internationally, which may give rise to cross-cultural conflicts and jurisdiction issues. This session will focus on the recognition and implementation of Islamic law in a variety of jurisdictions,

with particular emphasis on the recognition of marriage and the consequences of marriage, the procedures for divorce and its consequences with reference to both the person and the property. The similarities in treatment will be highlighted, and the differences exposed. The panel will stimulate debate on the need for recognition and the pitfalls of recognition.

### **Legal fallout of nuclear disasters – a close look at the legal issues surrounding the tragic events occurring with the Fukushima reactors in Japan in the aftermath of the earthquake and tsunami of March 11, 2011**

*Presented by the Energy, Environment and Natural Resources and Infrastructure Law Section (SEERIL).*

This session will look at:

- technical/economic viability and subsistence of risk technologies;
- state or private liability in case of natural disasters or human error;
- nuclear power versus Co2 emissions;
- is nuclear a clean technology?
- whether or not nuclear energy should be the preferred choice over other renewable energies.

### **Light and shadow? The emerging international legal framework for monitoring systemic risk in the financial system**

*Presented by the Financial Services Section.*

This session will consider the developing international legal regimes aimed at identifying and monitoring systemically important institutions and systemic risk in the financial system, spanning the banking, insurance, securities and investment management industries, and will review the interplay between these regimes and the pre-existing sectoral regulators. It will discuss the continuing international trend towards regulatory cooperation and convergence of standards across the financial services industry and examine the legal questions that may arise in connection with this.

Further key topics of the session will be the international expansion of the scope of regulation into areas of financial activity not previously subject to prudential supervision – the so-called ‘shadow banking system’ – and the importance of these developments for lawyers advising the financial industry.

### **Managing the conflict between confidentiality and industrial democracy in the context of M&A transactions**

*Joint session with the Corporate and M&A Law Committee and the Employment and Industrial Relations Law Committee.*

This session will look at:

- Mergers and acquisitions – data privacy and data rooms – effective strategies to deal with the restrictions;
- employee representatives – unions to works councils – what is required and should be done to get the global deal done;
- industrial democracy in corporate transactions – supervisory boards; and
- requirements of confidentiality v requirement to inform and consult – price-sensitive transactions.

### **Merger agreements and schemes of arrangement**

*Presented by the Corporate and M&A Law Committee.*

This session will review the key terms and issues that arise in merger agreements and schemes of arrangement (including creditors’ schemes).

### **‘My court is better than your court’: The latest in specialised courts around the globe**

*Presented by the Litigation Committee.*

Important commercial jurisdictions around the world are increasingly establishing specialised courts designed to improve the quality and efficiency of commercial dispute resolution. Such courts specialise in certain types of cases, others operate in non-native languages, and still others offer fast-track litigation designed to appeal directly to the litigants themselves. States promoting such specialised courts compete with other jurisdictions and with other forms of dispute resolution to build their local legal industry and attract high-profile disputes. In this session, experts from around the world will discuss the latest developments and success rates in such courts and will debate whether there is a need for such courts at all. Then, the audience will be invited to participate in a mock negotiation of a contractual jurisdictional clause, which will provide an interesting forum to debate the most important – and attractive – features of specialised court systems. This session will be a ‘don’t miss’ for practitioners who want to have state-of-the-art information to advise clients on dispute resolution options in cross-border transactions.

### **Overcoming obstacles to sales in growing but challenging markets: India, China and the Middle East**

*Joint session with the Arab Regional Forum, the Asia Pacific Regional Forum and the International Sales Committee.*

In an increasingly interconnected world, competition among nations for trade and investment is intense. This session will examine tariff and non-tariff barriers and other legal rules in India, China and the Middle East and consider how these rules may affect the flow of trade and investment. The session chairs will outline in comparative fashion a range of obstacles to cross-border sales in these markets and then engage the audience in a discussion of the practical problems they present. The session will conclude with a review of potential solutions to clear these hurdles and an evaluation of the relative attractiveness of each of these markets.

### **Pillage: the corporate war crime?**

*Presented by the War Crimes Committee.*

The plundering of natural resources in countries in the midst of war and unrest is of growing concern to those seeking justice out of conflict.

Whether it is multinational corporations seeking to maintain a valuable supply of materials, war lords financing their private armies, or other states seeking a source of essential resources, their role in causing, perpetuating or profiting from conflicts has been attracting greater international interest.

There is a growing belief that the war crime of pillage may be a route to justice in these situations.

This session will explore the background to this crime, who may be the subject of investigation for the offence, and which courts are likely to see any prosecutions.

### **Real estate property tour**

*Presented by the Real Estate Committee.*

The Real Estate Committee has successfully established the tradition of organising special tours of the host city of the Annual Conference. This year, an expert in the Dubai real estate market will provide an insider’s look at a number of properties and developments and will provide unique information on the real estate industry in Dubai. Unlike standard tourist city tours, this afternoon event will not take you to the most famous tourist sites, but to the real hidden treasures of Dubai (as defined by real estate lawyers...).

## Rethinking the law firm IV: do small and midsize law firms have a future?

*Presented by the Law Firm Management Committee.*

Can small and midsize law firms continue to compete successfully against larger and better-known law firms in increasingly competitive legal markets? Or should they focus on developing a more profitable book of business from local and national clients? Can a smaller firm, with limited resources, realistically expect to be able to compete?

Our panel will explore the competitive and financial challenges facing the smaller law firm and how some firms are managing them.

## Risks and liabilities in developing offshore resources

*Presented by the Maritime and Transport Law Committee.*

Recognising that some of the largest marine pollution risks and incidents have occurred from vessels, including the Deepwater Horizon, the maritime and transport law committee will continue its focus on the legal risks and liabilities of offshore pollution and other environmental risks. This session will bring the maritime practitioner's experience and perspective to the legal risks and liabilities created in the development of offshore resources on a regional and international level. The session will follow the joint session of the Environment, Health and Safety Law Committee, the Mining Law Committee and the Oil and Gas Law Committee titled 'Managing environmental risks of deep sea resource extraction'. Members of all involved committees are encouraged to attend both sessions to obtain a full perspective on these issues.

## Tax compliance: will it ever go away?

*Presented by the Individual Tax and Private Client Committee.*

International private clients and their advisers are facing increasingly complex compliance and transparency rules. These rules have an impact on the cross-border wealth planning and the administration of assets. The panellists will examine new developments in compliance issues including the US Foreign Account Tax Compliance Act, the impact of transparency regulations such as the EU initiative to strengthen administrative cooperation in the field of taxation, etc.

## The growth of international private wealth and its implications for law firms worldwide

*Joint session with the Arab Regional Forum, the Asia Pacific Regional Forum, the European Regional Forum and the Latin American Regional Forum.*

The last decade has seen an unprecedented growth and distribution of private wealth with the accelerating convergence of the emerging economies with those of the developed economies. In this new economic order, private wealth in Asia now exceeds that of Europe and is projected to exceed that of North America by 2020. This session, which is being organised by the European Regional Forum in collaboration with each of the Latin American, Arab and Asian Regional Forums, will look at the changing nature of this private wealth and in particular the growth of offshore private wealth. Speakers from Latin America, Asia, the Middle East and Eastern Europe will consider the differing attitudes and priorities of the ultra high net worth individuals in each of the individual regions. They will also discuss the increasing role of family offices, the growth of international family businesses and the impact on the wealth industry. What new demands is this international private wealth placing on law firms and how are law firms responding to the opportunities?

## When to whistleblow – a lawyer's guide

*Presented by the Anti-Money Laundering Legislation Implementation Working Group.*

When does and when should the duty to 'whistleblow' arise? Should it ever arise? This session will examine the practical and difficult position that lawyers are faced with in many jurisdictions where anti-money laundering legislation both exists and has been extended, in line with the Financial Action Task Force (FATF) Recommendations, to include lawyers. The continuing challenges around the world that have been made to such laws will also be discussed. Are the FATF Recommendations and the laws that have implemented them sufficiently clear in the dividing line between providing bona fide advice that should be the subject of client confidentiality and privilege, and turning a blind eye to the 'obvious' intentions of clients to launder money?

How many questions does a lawyer need to ask with regard to the source of funds in connection with a transaction he or she is advising upon? What if he or she is suspicious? What is the appropriate 'customer due diligence' lawyers need to do when taking on a client in the first place? How does a lawyer avoid tipping off?

What evidence is there for lawyers being 'unwittingly' involved in money laundering? What evidence is there to show that lawyers can help in the fight against money laundering? Irrespective of the philosophical arguments as to whether or not lawyers should, given their position in the justice system, have any obligations with regard to investigating and reporting potential acts of money laundering, what is the rationale for involving lawyers? Does the rationale bear any scrutiny and/or does the imposition of burdens on lawyers provide any measurable benefits, particularly taking into account a reasonable cost/benefit analysis?

How do we improve training to the profession in this area?

## You know it makes sense: the role of pro bono in a well-managed law firm

*Joint session with the Pro Bono and Access to Justice Committee and the Law Firm Management Committee.*

Historically, pro bono was a priority issue for very few law firm managers. Individual lawyers were largely left to identify and pursue their own pro bono involvement. Most firms provided little more than tacit support and then subject always to that involvement not getting in the way of chargeable work.

Recent years, however, have seen a major change in outlook from many firms, with far more attention being given to the role pro bono has to play in the successful modern firm. This has, in no small part, been driven by client demands, often, in pursuance of their own corporate social responsibility agendas. But enlightened managers, as well as recognising the need to meet client expectations, have also begun to appreciate the other, substantial benefits that can accrue from the development of a vibrant pro bono ethos and practice within their firms.

The session will demonstrate the nature and extent of these benefits by reference to the experience of the panel members. An opportunity will also be provided for discussion of the main challenges that managers may anticipate in the course of building a significant pro bono practice and how these may be addressed.

**The IBA Pro Bono and Access to Justice Committee 2011 Annual Pro Bono Award will be presented at this session.**

## Thursday 0730 - 0930

### **BIC open forum and open policy committee breakfast meeting**

*Presented by the Bar Issues Commission.*

All bar association representatives are invited to join this meeting for information on the future plans, projects and conference sessions organised by the Bar Issues Commission (BIC). There will be a report from the BIC Policy Committee and business items in the Council Agenda will also be discussed.

## Thursday 0800 - 0930

### **Managing partners' breakfast**

*Presented by the Law Firm Management Committee.*

If you are a managing partner or have some other leadership or management role in your firm, or if you are simply interested in the management of law firms and the lessons that might be learned from the events of the past year, this breakfast will give you the opportunity to exchange views and share experiences in an informal atmosphere. You will meet fellow practitioners performing similar roles, get to know the officers of the Law Firm Management Committee, and learn more about the work of the committee.

## Thursday 0800 - 0930

### **Open committee breakfast meeting**

*Presented by the Academic and Professional Development Committee.*

A BREAKFAST meeting will be held to discuss matters of concern and interest in the academic and professional development field.

This breakfast meeting is an opportunity for IBA members and local lawyers involved in teaching and professional development at academic institutions and/or within firms, who are interested in the work of the Academic and Professional Development Committee, to attend, meet and share ideas.

Proposals for future IBA sessions and feedback from current ones are encouraged.

## Thursday All Day 0930 - 1730

### **From desert to dessert: leisure development in MENA nations and beyond**

*Joint session with the International Franchising Committee, the Leisure Industries Section and the Real Estate Committee.*

This interactive session will involve panel-based roundtable discussions of a variety of topics related to hotel expansions into the MENA (Middle East-North Africa) countries. The day-long session will be broken into a morning and an afternoon sub-session, each with its own co-sponsor committee and topic set.

*Joint session with the Real Estate Committee.*

The morning session will cover the real estate and financing issues presented by expansion into MENA countries. A full range of commercial development issues will be considered, with particular focus on leisure development. Discussion will likely include the continuing issue of condo hotel development and the unique challenges in the real estate realm posed by these kinds of developments in MENA countries in particular. Other current global trends in leisure property development will also be addressed.

Another major topic of discussion will be private equity, and Islamic finance and the impact that alternative finance systems like Islamic finance have on leisure developments. This portion of the discussion will be highly focused on issues in MENA countries, but will likely also address the continued expansion of Islamic finance and growth of private equity into other countries.

*Joint session with the International Franchising Committee.*

The afternoon session will look at the more operational issues that present themselves in the MENA countries, and other emerging issues in hotel and leisure property operations. One prime example will be the new trend of branded hotels, such as the Armani Hotel, focusing on tie-ins with other major, non-hotel brands in the leisure space. Other issues to be discussed are the current state of franchise laws in the MENA countries and their impact on hotel operations and hotel management agreements in those nations.

A good part of this session will take a comparative approach to analysing franchise disclosure and the viability of various management models given the particular regulatory regime in the country. The session will further explore the ability to harmonise compliance documents multinationally, and the most recent developments and difficulties in multinational operations that can result.

### **Rethinking the law firm V: practice and profitability in the AFA age**

*Presented by the Law Firm Management Committee.*

The renewed interest throughout the world in alternative fee agreements (AFAs) has far-reaching implications for the profitable management of law firms. How can law firms deliver more and better services to clients, manage the risks of non-hourly fee arrangements and success fees, and still make a reasonable profit?

Our panels will examine in depth four challenges that AFAs present to law firm operations and how law firms are meeting them:

- how to sell and price alternative fee arrangements;
- how AFAs are changing internal law firm operations;
- how does partner compensation work without the billable hour? and
- AFAs, performance management and partner evaluation.

## Thursday 0930 - 1230

### **Best practices in technology contracting**

*Presented by the Technology Law Committee.*

In everyday life, many lawyers wonder how far to push in negotiating technology contracts. What is reasonable? What is best practice? This session answers such questions with speakers from multiple jurisdictions sharing experiences and giving concrete guidance.

We will discuss the following most heavily negotiated issues:

- scope of IP clauses;
- indemnity clauses, in particular for IP;
- sanctions in relation to deadline overruns;
- limits on and exclusions of liability;
- dispute resolution mechanisms;
- jurisdiction clauses;
- termination grounds for the vendor; and
- the cost of terminating for convenience.

### **Current legal developments**

*Presented by the Corporate and M&A Law Committee.*

This session will review key developments in jurisdictions around the world that have relevance for lawyers globally.

## **Damages for product liability: is the consumer adequately protected?**

*Joint session with the Consumer Litigation Committee, the Negligence and Damages Committee and the Product Law and Advertising Committee.*

This session will examine issues of liability and the measure of damages due to claimants by the various categories of defendants for products determined to be defective and unsafe in different jurisdictions, both in tort and in contract. The statutory regime legislated in various countries to protect victims of such products will also be discussed. Presenters will also analyse the issues relating to liability, consequential damages and, where available, punitive damages both for personal injuries and for property damage arising from defective and unsafe products.

## **Disclosure documentation and issues post-GFC**

*Joint session with the Capital Markets Forum and the Securities Law Committee.*

This session will discuss the future role and form of disclosure documents in relation to the issuance of securities. This topic will be addressed by taking into account the evolving disclosure standards and policies promulgated within IOSCO and other standard setting bodies and by analysing all trends towards global harmonisation of disclosure, and changes in thoughts on this subject after the global financial crisis.

## **Discrimination in law firms – fighting back!**

*Joint session with the Discrimination Law Committee and the Senior Lawyers' Committee.*

In reality, a law firm is a small microcosm. It includes minorities, different genders, as well as old and young lawyers. Discrimination comes in many shapes and forms.

When an 'attitude' or firm policy becomes discrimination, how can you fight back?

## **Ethics development from cradle to grave – best practice in the legal professional lifecycle**

*Joint session with the Academic and Professional Development Committee and the Professional Ethics Committee.*

This session brings together the professional development and academic arms of the Academic and Professional Development Committee to consolidate a comprehensive approach to ethics education in law.

The dominance of ethics as a topic has become significant in seminars on legal education, especially when open discussion is invited. It is apparent that there is a lack of integration in the development of continuing ethics education.

The Academic and Professional Development Committee has initiated a project designed to gather and report on best practices through the lifecycle of a lawyer. As well as providing an opportunity to contribute to and react to proposals coming from the project, this session will invite participants to reflect on fundamental values of their lives as lawyers and what membership of a profession entails.

## **Insuring against criminal risk and liabilities**

*Joint session with the Business Crime Committee and the Insurance Committee.*

The costs of responding to a criminal investigation and defending any subsequent charges are constantly escalating.

This session will examine the extent to which companies can insure against such risks for both the corporate entity and officers and other employees.

Issues to be covered will include:

- the different insurance rules and regimes in different jurisdictions;
- indemnification and its limitations in connection with criminal risk and liability;

- whether insurance can be taken against financial penalties and/or compensation orders;
- the problems with D&O policies and insurance for legal fees; and
- the duties/role of the lawyer when a third party finances a dispute.

## **Key issues in artisanal mining: safety, human rights and security**

*Joint session with the Human Rights Institute and the Mining Law Committee.*

Mining is usually related to big investments in world class deposits that generate important revenues, sometimes creating controversies between the local population and the investors. However, there are several countries in which mining activities are also performed by very small producers and artisanal miners, who are usually local or indigenous people that carry out their activity in a very precarious way, generating other types of problems. Moreover, in most such countries, certain mining activities are also performed by illegal miners. In all these cases, local authorities and international institutions have to deal with very important issues derived from this type of mining; from the lack of adequate safety standards to the violation of human rights, including severe environmental damage and permanent danger to human beings.

This panel will analyse the difference between artisanal and illegal mining, the challenges before all levels of authorities to manage these terrible threats that people in need of making a living permanently confront and the different approaches that several countries and international organisations are adopting to deal with them.

## **Law firm visits**

*Presented by the Law Firm Management Committee.*

Officers of the Law Firm Management Committee will lead a group of IBA delegates to visit several Dubai law firms for briefings on strategy, practice management, organisational issues, marketing and office systems.

Places will be strictly limited and allocated on a 'first come, first served' basis at the conference. Tickets (which are complimentary) must be obtained from the IBA speakers' desk at the conference.

## **Multimodal issues including a keynote address featuring the vessel owner's and operator's views on the Rotterdam Rules**

*Presented by the Maritime and Transport Law Committee.*

Following a keynote address featuring the vessel owner's and operator's view on the Rotterdam Rules in general, this session will focus on the relationship between the Rotterdam Rules and other international conventions in the area of transport law.

Using case studies concerning multimodal transport, the speakers will demystify the scope of applicability of the new rules and how they interface with other international instruments, inter alia, in relation to the carriage preceding or subsequent to the sea carriage.

## **New rights and reversals: the development of legal frameworks to include and exclude participation of vulnerable groups**

*Joint session with the Criminal Law Committee and the Human Rights Law Committee.*

Human rights in the modern era are constantly evolving. As societies attempt to close the doors on discrimination and human rights abuses of some minorities, other violations of basic rights become more prevalent and apparent. The session aims at examining modern human rights through the changes made in regard to 'new' rights protected, as well as some of the setbacks to the protections of vulnerable groups. Particular attention will be given to how human rights practitioners and advocates can use the tools in their current possession to ensure girls are educated, the enforcement of laws protecting women and children from sex-trafficking, to guard against

infringements on the freedoms of religious minorities, to challenge the legality of civil and criminal penalties directed specifically at LGBT persons, and to combat discrimination against the mentally ill.

### **New York Convention workshop**

*Presented by the Arbitration Committee.*

More than 50 years after its creation, the New York Convention remains both the foundation of international arbitration and the subject of dispute over its meaning and application to individual cases. The Convention establishes the fundamental rules for recognition and enforcement of agreements to arbitrate and arbitral awards, and the basic grounds for annulment of or refusal to enforce arbitral awards. In this session, panellists will present the year's most significant New York Convention decisions from courts around the world, and what they mean for the future of international arbitration. The session will include an assessment of the status of recognition and enforcement in the Middle East, as well as reports from Russia and the CIS countries, Latin America, China and other jurisdictions.

### **PPID SHOWCASE: Independent judges: free people**

*Joint session with the Public and Professional Interest Division, the Bar Issues Commission, the Judges' Forum, the Forum for Barristers and Advocates, the Professional Ethics Committee and the Rule of Law Action Group.*

*See page 43 for details.*

### **The shifting global economic order and its impact on corporate immigration**

*Presented by the Immigration and Nationality Law Committee.*

This session will cover the changes in immigration policies against the background of the changes in the global economy that have developed during the first decade of the 21st century. The session will explore the development of corporate immigration policies both from a government and a company perspective. How do the governments, in particular in the BRIC countries, react to such a development? Do they try to attract talent, and if so do they focus on special branches or on special knowledge of the assignees in order to facilitate corporate immigration? Are the BRIC countries copying Western immigration policies, or do they rather develop their own systems? What is the response of 'the West'? What are the most crucial demands companies have in the field of corporate immigration? How do they try to attract talent if needed? Is there a change in the composition of the nationalities of the assignees that mirrors the change of the global economic order?

### **The use of ADR in the management and control of dispute related costs**

*Presented by the Mediation Committee.*

In the recession that has hit everyone, litigation typically flows. What can lawyers do to help clients manage the inevitable dispute process and are there ways to give better transparency to the process and to the costs involved throughout? Mediation plays a role in this. Is it in reality a complementary process alongside the more traditional litigation and arbitration processes, or still an 'add on' at the end?

Should all external legal advisers now produce detailed budgets of likely costs? What dangers lie within such budgets and what agreed assumptions are key for the build-up of mutual trust and confidence between advisers and their clients? This session will work through practical ways in which the continuing dispute environment can be managed to the better satisfaction of clients and their business superiors. This session will show practical ways in which careful budgeting and innovative cost arrangements together with insurance-based cost products can assist clients to see litigation as an affordable option. It will also give practical guidance to advisers assisting clients with mediation and negotiation processes at different stages of the dispute life to better equip them to provide effective cost-benefit analyses of settlement proposals.

### **Solving the problems in constructing new generation capacity**

*Presented by the Power Law Committee.*

An agenda and checklist of the main difficulties and problems encountered in the development and construction of new generation capacity will be covered in this session. Permits, maritime concessions, land access, communities demands, project financing conditions, precedents and other interesting topics every power lawyer has to address daily will be discussed and analysed.

### **Specialist intellectual property courts**

*Joint session with the Intellectual Property and Entertainment Law Committee and the Litigation Committee.*

Do specialist IP courts work? What is the experience of practitioners, judges and claimants? How do jurisdictions without specialist IP courts view the need for them? This session will review these issues and look at the practical changes that have occurred in the years since the IBA survey in 2005 on this topic.

### **Use of partnerships in international joint ventures and other business transactions**

*Presented by the Taxes Committee.*

Notwithstanding an OECD report on partnerships, there is no consistent tax treatment of partnerships and joint ventures and many questions remain. How does a country classify an entity for tax purposes? Can different treatment be used for tax arbitrage? How can partnerships be used most effectively in international joint ventures and what issues are encountered in financing by partners or by the partnership? What opportunities and risks are presented by partnership acquisitions and dispositions and partner exits?

### **Young arbitration institutions in the Middle East and Asia – perspectives from providers and users**

*Joint session with the Arbitration Committee, the Asia Pacific Regional Forum and the Young Lawyers' Committee.*

International commercial arbitration is becoming more and more important in a global economy, being the backbone for international trade and investment when it comes to dispute resolution mechanisms for international business contracts involving countries where recognition and enforcement of foreign court judgments are difficult.

With the significant rise of international trade and investment in the Middle East and Asia in the last 20 years, new arbitration institutions have emerged that can still be described as young arbitration institutions compared to alternative arbitration institutions that were established long ago. What role do these young arbitration institutions play in trade and investment in and with the Middle East and Asia? In which aspects do their rules, services or organisation differ from other well-recognised arbitration institutions? Is there a need for such young institutions – and if so, why? What role do location and cultural issues play?

These and more aspects of arbitration in the Middle East and Asia administered by the Bahrain Centre for Dispute Resolution (BCDR-AAA), the Dubai International Arbitration Centre (DIAC), the Dubai International Financial Centre (DIFC), the Chinese European Arbitration Centre (CEAC), the Kuala Lumpur Regional Centre for Arbitration (KLCA) and the Singapore International Arbitration Centre (SIAC) will be discussed in this session by one speaker each from the provider and the user perspective. Speakers for the user perspective were chosen with respect to experience with the institutions listed but also will contribute their experience with arbitration proceedings administered by other young and established arbitration centres.

**Thursday 1230 - 1430****New members lunch and open committee meeting**

*Presented by the Taxes Committee.*

An open meeting of the Taxes Committee will be held to discuss future activities. All committee members are encouraged to attend and to participate in this discussion.

**Thursday 1430 - 1730****Addressing corruption risks in the Middle East**

*Joint session with the Anti-Corruption Committee and the Arab Regional Forum.*

Doing business in the Middle East, like all areas of the globe, can lead to interactions with corrupt officials. Panellists will address the corruption risks unique to the Middle East, discuss the region's anti-corruption laws, and identify safeguards to mitigate risk.

**Connecting the dots between risk and insurance in oil and gas**

*Joint session with the Corporate Counsel Forum, the Insurance Committee and the Oil and Gas Law Committee.*

**Part One – contracting and allocating risk**

This session will discuss:

- who bears the risk;
- indemnity clauses and pitfalls;
- local regulation; and
- liability regime, ie joint and several or proportionate.

**Part Two**

This session will discuss:

- insurance clauses;
- making sure the insurance requirements can be and have been met;
- indemnity clauses and insurance clauses read together or apart; and
- claims.

**Getting the most for your money in an international acquisition – stripping assets, buying shares and more**

*Joint session with the Corporate and M&A Law Committee and the International Sales Committee.*

'To buy, or not to buy (the shares or the assets)', that is the timeless question asked by purchasers in cross-border acquisitions. Even after a deal has been structured, this question may arise again as due diligence and negotiations expose potential liabilities, tax issues and other concerns.

This session will consider this question through a comparative analysis of model asset and share purchase agreements, such as those of the International Chamber of Commerce and others. The panel will review both civil law and common law approaches and will invite an open discussion with the audience about the issues and possible solutions.

**Give a winning presentation**

*See page 45 for details.*

**Latest developments in construction**

*Presented by the International Construction Projects Committee.*

This session will comprise two short debates on current topics of key interest to the global construction industry, followed by an International Construction Projects Committee planning session.

**Life, science and the pursuit of patents – the next frontier: where are we and where do we go from here?**

*Presented by the Intellectual Property and Entertainment Law Committee.*

Patent protection and the regulatory framework for biotechnology, pharmaceuticals and other life sciences-related technologies varies widely in different jurisdictions throughout the world. What is protectable and how this patent protection can be used to get these technologies to market can be a minefield for anyone trying to compete in a global marketplace.

This panel will focus on the widely varying patent treatment of life sciences-related technologies throughout the world. The panellists, representing the major jurisdictions, will address the patentability and patent-related policy issues surrounding biotechnology, pharmaceuticals and life sciences-related technologies including genetic materials and gene sequences, cloning, biosimilars, pharmaceuticals – both branded and generic – medical devices, and medical methods of treating the human body. The panellists will also address strategies to use patent protection, or in some cases not patenting, to obtain a commercial advantage.

The expertise of the panellists and audience members will converge during the unique break-out sessions addressing the individual disciplines that make up the life sciences.

**Payment services going mobile**

*Joint session with the Banking Law Committee, the Communications Law Committee and the Technology Law Committee.*

Payment services are facing a new legal framework following deregulation in a number of geographical areas (namely the EU with the implementation of the Payment Service Directive) and at the same time are transiting on different platforms including mobile phones.

This session brings you up to speed with the most relevant issues in terms of payment services, non-bank entities, electronic transactions and 'virtual' currency – what regulatory regimes require and current controversies.

It addresses practical issues in contracting and liability and state of the art ways to address such topics. It also brings together new technologies and international perspectives (EU, US, South Korea, the Gulf region and Africa) on how to deal with them, in all cases addressing main banking, communications, IT, competition, anti-money laundering and privacy law issues.

The session will be introduced by experts from the industry who will discuss the solutions with the audience.

**Private equity deals in Africa: performance, prospects and challenges**

*Presented by the African Regional Forum.*

African markets present attractive returns for investors because of the abundance of natural resources and their overall economic growth potential. The continent has exceeded world average growth for a decade and is now the fastest growing region in the world. Private equity investment in Africa has been active for many years. The number of successful transactions in recent years confirms Africa's description as an untapped region. As well as examining the performance of private equity deals in Africa, panellists will assess prospects and identify the challenges. The panel will also examine how private equity could be utilised to promote economic growth in Africa.

**Protecting and preserving indigenous language and culture**

*Joint session with the Human Rights Law Committee and the Indigenous Peoples Committee.*

Business no longer operates in a legislative vacuum. Legislation is driven by the social agenda. Those who ignore these facts will perish. Like anything endangered, language and culture can be protected by legislation, supervision and, where necessary, enforcement.

Language is an essential component of culture and its protection often represents the threshold between cooperation between indigenous interests and non-indigenous interests – be they commercial, government or private – and confrontation. As companies and governments delve deeper into untouched parts of the world in search of new lands and resources, the indigenous peoples are fighting back and demanding protection of their languages and cultures. The success of this fight often depends on the strength of legal oversight and enforcement as well as the cooperation of the stakeholders. Protection of language and culture form the basis of legislation in some parts of the world and impact and benefits agreements are implemented to foster sharing of resources and avoid conflict.

Attendees can learn from those who have pioneered these agreements and associated protective legislation to foster cooperation and find a balance between development and preservation of language and culture.

This session will look at the importance of language and culture and the steps that can be taken to preserve them in a world that is ever more globalised. It will look at what is being done and what can be done to preserve indigenous languages and cultures in the face of a developing world. The session will interest those across a wide spectrum of legal interests including those involved in resource development involving traditional lands, those advising government bodies and agencies, human rights practitioners and anyone regularly in contact with indigenous peoples.

**Reaching across the aisle: preventing and managing disputes in corporate and M&A matters**

*Joint session with the Arbitration Committee and the Corporate and M&A Law Committee.*

Too often transactional lawyers and litigators seem to inhabit distinct professional worlds, with little crossover from one to the other. Transactional lawyers focus on making the deal happen; litigators appear when the deal goes wrong. Would outcomes be different if these lawyers worked more closely together across disciplines?

This session brings together transactional lawyers and litigators to examine aspects of M&A, investment and similar deals that tend to produce disputes, and strategies for minimising or preventing those disputes. Among other topics, the panel will consider when an agreement becomes a binding obligation, enforceability and effectiveness of corporate control provisions, the constraints mandatory laws impose on freedom of contract and risks associated with parallel proceedings concerning the same deal.

**Regulatory responses in the securities world post-GFC**

*Presented by the Securities Law Committee.*

As a consequence of the financial crisis, securities regulators across all of the major financial markets have taken action to address perceived gaps in regulation. This session will explore the regulatory response to the financial crisis, the status of implementation of various regulatory initiatives such as Dodd-Frank in the US and consider the impact of those initiatives on securities markets and securities transactions.

**The family business that crosses borders: which structures are desirable for holding the international family business and which ones are not?**

*Presented by the Individual Tax and Private Client Committee.*

With families becoming more international, it is important to ensure holding structures for the family business can be flexible enough to enable the needs and requirements of members of the family located in different jurisdictions to be considered.

This panel will survey various structures for holding a family or closely held business including trusts, partnerships and other entities. The panel will review how tax and other constraints that may apply in a variety of jurisdictions can be addressed as well as the needs of family members within different generations.

**Friday 0930 - 1230**

**Recent trends in private equity**

*Presented by the Corporate and M&A Law Committee.*

This session will look at recent trends in private equity, focusing on developments in the previous year.

**The big mess: disputes in complex international energy and infrastructure projects**

*Joint session with the Arbitration Committee, the Oil and Gas Law Committee and the Power Law Committee.*

Complex international energy and infrastructure projects are challenging. They often involve high stakes, sophisticated technology, multiple parties, regulatory supervision and exotic locations with unfamiliar laws. In short, a lot can go wrong.

This session will explore what happens when things do go wrong in such projects and disputes arise. Panellists will examine the anatomy of a dispute in a complex international project and look at how it can escalate or de-escalate depending on choices the parties make, including techniques for managing disputes that threaten to grow out of control. They will discuss issues that arise when NGOs and other non-parties attempt to intervene in a project or a dispute. The panel will also look at how investment treaties have been used in disputes involving oil and gas operations and other similar projects, and why projects like these are so often targets of state action and politicisation.

**Water sector privatisation: good, bad or evil?**

*Presented by the Water Law Committee.*

This panel will consider whether corporate funding of water sector projects and privatising the water sector's treatment facilities is:

- an innovative and efficient way to meet 21st-century water and waste water treatment infrastructure needs;
- a short-term fix that will inevitably fail when pressure for profits collides with fundamental public needs; or
- a private takeover of the world's most precious resource, which could result in an ugly gamble with fatal health issues.

**Friday 1000 - 1230**

**Rule of Law Symposium**

*Presented by the Rule of Law Action Group.*

*See page 47 for details.*

**Friday 1430 - 1700**

**Rule of Law Symposium**

*Presented by the Rule of Law Action Group.*

*See page 47 for details.*

**Friday 1230 - 1430**

**Bar executives lunch meeting**

*Presented by the Bar Issues Commission.*

This lunch meeting is for CEOs, bar association executives and international liaison officers who are involved with the running of their association and international project work. A speaker will be invited from the South Pacific Lawyers' Association – established three years ago with the support of the Law Council of Australia and the IBA – to discuss the establishment of a regional professional association of lawyers; the process, the challenges and the benefits.

# The LL.M in International Legal Practice

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| International commercial legal practice          | July 2011                  |
| International public companies practice          | July 2011                  |
| International capital markets and loans practice | July 2011                  |
| International mergers and acquisitions practice  | July 2011                  |
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# Social programme

**The conference venue – Dubai International Convention and Exhibition Centre – will be referred to throughout this programme as the DICEC.**

Social function tickets will **NOT** be confirmed until full payment is received at the IBA office. If full payment is not received by **Friday 30 September**, then ticket allocation will be released without further notice. Tickets, where relevant, must be purchased for children over 13 years old. Some social functions may not be suitable for young children and, if this is the case, the IBA reserves the right not to admit them.

### **Ticket amendments and returns**

All social function ticket bookings must be finalised by close of business on **Wednesday 19 October**. After this date all amendments, returns and purchases of social function tickets will only be possible upon arrival at the conference. Please note that new ticket purchases will be subject to availability at the conference. Refunds, subject to a 25 per cent administration charge, for returned tickets, will only be made if the ticket is resold. All refunds will be made from the London office after the conference.

### **Social function prices**

The IBA does not mark up ticket prices or make a profit from social functions. Dining in a large group will sometimes cost more than dining individually because of additional costs such as room hire, transport, decoration, etc.

### **Beverages**

Alcohol will not be served at any of the lunches taking place at the DICEC or World Trade Club.

### **Committee socials**

A full list of committee social functions and a booking form will be sent to all delegates.

### **Dress code**

The conference dress code is business attire for working sessions and smart casual for social events unless otherwise stated.

### **Sponsorship**

For details of all sponsorship opportunities at this conference, e-mail [andrew.webster-dunn@int-bar.org](mailto:andrew.webster-dunn@int-bar.org) (Head of Advertising & Sponsorship).

\* Indicates functions open to delegates and registered accompanying persons for which there is no charge. Admission is by conference badge.

## Sunday

1800 – 1930

### **\*Opening Ceremony**

DICEC

1930 – 2230

### **\*Welcome party**

Step back in time to the days of Arabian feasts, forts and falaj systems, traditional souks and exotic Arabian spices, as you enter Al Sahra set in the midst of the desert landscape. Guests will experience cuisine typical of the region, with specialities from Lebanon to Egypt, aromas reminiscent of the spice souks of Morocco and Oman and entertainment from the UAE to Syria.

Food, wine and entertainment of Arabian influence add to the excitement of the evening, culminating in a stunning firework display.

Transport will be provided. This venue is only accessible using official IBA transport.

Sponsored by:



## Monday

1230 – 1430

### **Arab Regional Forum lunch**

DICEC

Sponsored by:



Price: £35

1230 – 1430

### **European Regional Forum lunch**

DICEC

Price: £35

1230 – 1430

### **North American Regional Forum lunch**

DICEC

Price: £35

1230 – 1430

### **Women Lawyers' Interest Group lunch**

World Trade Club, 33rd Floor, Dubai World Trade Centre Tower

Price: £35

1800

### **\*Newcomers' reception**

DICEC



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## Tuesday

0800 – 0930

**Korean Bar Association breakfast**  
DICEC

0800 – 0930

**African Regional Forum breakfast**  
DICEC

1230 – 1430

**Asia Pacific Regional Forum lunch**  
DICEC

Sponsored by:  **ZICOLaw**  
Trusted Business Advisor

Price: £35

1230 – 1430

**Corporate Counsel Forum lunch**  
DICEC

Sponsored by:  **Legance**  
Substantive Chamber for Dispute Resolution

Price: £35

1230 – 1430

**Latin American Regional Forum lunch**  
DICEC

Price: £35

## Wednesday

0800 – 0930

**Family Law Committee breakfast**  
DICEC

0800 – 0930

**Japan Federation of Bar Associations breakfast**  
DICEC

0800 – 0930

**Arbitration Committee breakfast**  
DICEC

1230 – 1430

**Legal Practice Division lunch**  
DICEC

Price: £35

## Thursday

### Morning

#### IBA golf day

*Dubai Creek Golf and Yacht Club*

Price: £160

0800 – 0930

**Academic and Professional Development Committee breakfast**  
DICEC

0800 – 0930

**Managing Partners and Professional Development Committee breakfast**  
DICEC

1230 – 1430

**African Regional Forum lunch**  
DICEC

Price: £35

1230 – 1430

**Public and Professional Interest Division lunch**  
DICEC

Price: £35

### Afternoon

#### IBA football match

*Jebel Ali Centre of Excellence*

Once again the famous IBA World Cup football match will challenge the collective team spirits of the Americans, the Latins, the North and Southern Europeans and the wider world. The cost is likely to be in the region of £45, payable on the day or at the IBA registration desk at the conference. Transport and other arrangements will be confirmed nearer the time and e-mailed to delegates who have registered an interest. Please register your interest in playing prior to (or during) the conference week to Keith Oliver ([keoliver@petersandpeters.com](mailto:keoliver@petersandpeters.com)) or Pablo Vergara del Carril ([p.vergara@zbv.com.ar](mailto:p.vergara@zbv.com.ar)). All spectators will be welcome.

1800

**\*Young lawyers' reception**  
DICEC

1930 – 2100

**DIFC legal community – Host Committee reception**

## Friday

1930 – 2230

#### Closing party

*Madinat Jumeirah Resort*

A sanctuary of Arabian essence and a warm welcome awaits you at the closing party, located at the Madinat Jumeirah - a true expression of 'old Arabia'. A time when wind-towers defined the city's silhouette and provided a welcome sight to returning fishermen, travellers and tradesmen sailing homeward on the Gulf. Come and experience a modern Arabian style dinner at this unique hideaway offering a window into a world rich in culture and faithful to time honoured traditions. From ancient trade routes to an international hub, this is a place famed for its hospitality and peaceful welcome. Transport will not be provided

Price: £100

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# Conference information

## Registration

To register for the conference, please complete the enclosed registration form and send it by **19 October**, together with your payment, to:

**International Bar Association**  
**10th Floor, 1 Stephen Street**  
**London W1T 1AT, United Kingdom**  
**Fax: +44 (0)20 7691 6545**  
**E-mail: [confs@int-bar.org](mailto:confs@int-bar.org)**

You can also register online at [www.ibanet.org/conferences/dubai2011/](http://www.ibanet.org/conferences/dubai2011/) Your registration will be acknowledged by e-mail upon receipt of full payment and all registration and joining details will be available from the 'My IBA' section of the IBA website.

## Social functions

Social function tickets will **NOT** be confirmed until full payment is received at the IBA office. If full payment is not received by **Friday 30 September** ticket allocation will be released without further warning.

As numbers may have to be limited for certain functions, tickets will be allocated on a 'first-come-first-served' basis. Requests for tickets for unregistered accompanying persons will only be granted at the discretion of the Head of Conferences.

## Accompanying persons

No member of the legal profession may be registered as an accompanying person. Only registered accompanying persons (ie those paying the fee of £220) are eligible to participate in the social programme and excursions, except with the prior agreement of the Head of Conferences.

Accompanying persons may not attend working sessions.

## Important dates

*Friday 29 July*

**Early registration fee and preliminary list of participants** – registration forms and payment must be received at the IBA office by **Friday 29 July**. The preliminary list of participants will be available to all registered delegates at [www.ibanet.org/conferences/dubai2011/](http://www.ibanet.org/conferences/dubai2011/) by the end of August.

*Friday 23 September*

**Conference list of participants** – for inclusion in the list of participants available at the conference, registration forms and payment must be received at the IBA office by **Friday 23 September**. In addition to the printed list of participants, registered delegates will also have access a mobile list of participants' application, available on PDA's and Smartphones, to search through an up-to-date directory of delegates, view their contact information, discover the location and times of speakers' sessions and send personal messages to one another.

*Friday 30 September*

**Social function tickets** – social function tickets will not be confirmed until full payment is received at the IBA office. If full payment is not received by **Friday 30 September** then ticket allocation will be released without further notice.

*Wednesday 19 October*

**Cancellation** – notice of cancellation must be received at the IBA office, in writing, by **Wednesday 19 October**. A 15 per cent administration charge will be deducted on registration fees and 25 per cent on social function tickets. After this date, no refunds can be made for registration fees; however, your registration fee can be transferred to a substitute delegate. **Only one transfer/substitute per registration**. Social function tickets will only be refunded, minus administration fees of 25 per cent, after this date if the IBA can resell the ticket at the conference.

**Registration** – all registrations (online and by hard copy) must be received by close of business on **Wednesday 19 October** in order to be processed. After this date registration will only be possible upon arrival at the conference; the higher fee will then apply.

**Social functions** – all social function ticket bookings must be finalised by close of business on **Wednesday 19 October**. After this date all amendments, returns and purchases of social function tickets will only be possible upon arrival at the conference. Please note that new ticket purchases will be subject to availability at the conference. Returned tickets will only be refunded if the ticket is resold. All social function refunds will be made from the London office after the conference, and will be subject to a 25 per cent administration charge.

**Fast track registration** – all delegates who have registered and paid for the conference, social functions and membership fees in full before end of business on **Wednesday 19 October** will receive a voucher for the fast track registration desk. The voucher is scheduled to be e-mailed on **Thursday 27 October** to the e-mail address indicated on the registration form. Please bring this voucher to the registration desk either in hard copy or on your smartphone.

## Language

The working language for both the sessions and conference materials is English.

## Cancellation/substitution

Any cancellation must be received at the IBA office, in writing, by **Wednesday 19 October** in order for fees to be refunded. A 15 per cent administration charge will be deducted from registration fees and 25 per cent on social function tickets. **If you have made an accommodation booking, either through our housing agent JLC or independently, you are responsible for cancelling this separately. The IBA takes no responsibility for any financial penalties you may incur.**

After **Wednesday 19 October**, no refunds can be made for registration fees; however, your registration fee can be transferred to a substitute delegate. **Only one transfer/substitute per registration**. Social function tickets will only be refunded, minus administration fees of 25 per cent, after this date if the IBA can resell the ticket at the conference.

## Registration fees

All prices are in GBP £

|   | <i>Before<br/>29 July</i> | <i>30 July –<br/>19 October</i> | <i>At the<br/>conference</i> |
|---|---------------------------|---------------------------------|------------------------------|
| IBA members   | £1275                     | £1570                           | £1725                        |
| IBA members<br>from countries<br>with reduced<br>membership fees* | £960                      | £1570                           | £1725                        |
| IBA members<br>academics/ judges<br>(full time)                   | £960                      | £1570                           | £1725                        |
| Public lawyers  | £960                      | £1570                           | £1725                        |
| Senior lawyers**  | £960                      | £1570                           | £1725                        |
| Young lawyers<br>(under 30<br>years old)                          | £960                      | £1570                           | £1725                        |
| Non-members***  | £1530                     | £1885                           | £1980                        |
| Accompanying<br>person(s)   | £220                      | £220                            | £220                         |

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\* Please check to ensure your country is listed on page 83

\*\* Reduced rate is offered to lawyers who are over the age of 65, have been an IBA member for more than 20 years and are no longer practising law.

\*\*\* Non-members can register at the IBA rate if the IBA membership form is submitted at the same time as their conference registration.

#### **Registration fees include:**

- Attendance at all working sessions
- Conference documentation, including website access to any available speakers' papers, preliminary and conference list of participants
- Opening ceremony and welcome party on Sunday 30 October
- Lunches, Monday – Friday inclusive
- Tea and coffee during breaks
- Hosted reception on Thursday 3 November
- Transfer between the airport and official IBA Conference hotels on Saturday 29 and Sunday 30 October
- Shuttle bus service between the official IBA Conference hotels and DICEC every day

#### **Accompanying person fees include:**

- Opening ceremony and welcome party on Sunday 30 October
- Hosted reception on Thursday 3 November
- Transfer between the airport and official IBA Conference hotels on Saturday 29 and Sunday 30 October
- Shuttle bus service between the official IBA Conference hotels and DICEC every day

### **Payment of registration fees**

**Pounds sterling:** by cheque drawn on a UK bank and in favour of the International Bar Association. Please send to: 10th Floor, 1 Stephen Street, London W1T 1AT, United Kingdom.

**OR** by bank transfer to the IBA account number: 13270222 (Sort Code 56-00-03) at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom or SWIFT address NWBKGB2L, IBAN GB05NWBK56000313270222.

**Please ensure that a copy of the bank transfer details is attached to your registration form and sent to the IBA office.**

**Euro:** by cheque or bank draft, drawn on a euro zone bank and converted at the current rate of exchange and in favour of the International Bar Association.

**OR** by bank transfer to the IBA bank account number 550/00/06570631 (Sort Code 56-00-03) at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom or SWIFT address NWBKGB2L, IBAN GB58NWBK60721106570631. **Please ensure that a copy of the bank transfer details is attached to your registration form and sent to the IBA office.**

**US dollars:** by cheque converted at the current rate of exchange and drawn on a US bank and in favour of the International Bar Association. Please send to: 10th Floor, 1 Stephen Street, London W1T 1AT, United Kingdom.

**OR** by bank transfer to the IBA account number: 01286498 (Sort Code 56-00-03) at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom. SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498.

**Please ensure that a copy of the bank transfer details is attached to your registration form and sent to the IBA office.**

**PLEASE ENSURE THAT YOUR NAME, MEMBERSHIP NUMBER (if applicable) AND THE WORDS 'CON358+ DUBAI' APPEAR ON ANY TRANSFER OR DRAFT.**

**Credit card payments:** by Visa, MasterCard or American Express.

**No other cards are accepted.** Credit cards will be charged in GBP £. Your credit card company will convert this cost to the currency of your credit card.

### **No deductions or withholdings**

All fees payable to us by you in accordance with the terms contained in this 'information' section shall be paid free and clear of all deductions or withholdings whatsoever.

If any deductions or withholdings are required by law to be made from any fees payable to us by you under the terms contained in this 'information' section you shall pay such sum as will, after the deduction or withholding has been made, leave us with the same amount as we would have been entitled to receive in the absence of any such requirement to make a deduction or withholding.

If we obtain the benefit of any tax credit or other relief by reference to any such deductions or withholdings, then we shall repay to you such amount as, after such repayment has been made, will leave us in no worse position than we would have had no such deductions or withholdings been required.

### **Group/agent/third party bookings**

The IBA is unable to process group registrations or registrations supplied through an agency. Registration, payment and all conference correspondence must be made directly with the registered delegate and not via a third party. Should we receive a Conference registration and/or payment from a third party the registration will not be processed and the funds will be returned automatically to the bank they originated from with any applicable charges deducted.

### **Refund of payments**

All cancellations received on or before **19 October 2011** will be subject to a 15 per cent administration charge deducted on registration fees and 25 per cent on social function tickets. Refunds will only be made via the payment method they were originally sent; if a payment is refunded via bank transfer it will also be subject to any applicable bank charges.

### **Cancellation of Registration**

Provided you have cancelled your registration to attend an IBA conference in accordance with the terms of the 'cancellation of registration' clause included in the 'Information' section of the relevant conference programme, you must then confirm to us in writing at the IBA office as soon as possible but in no event later than one year (12 calendar months) from the date of any such conference all necessary details to enable any reimbursement owed to you to be paid. We regret that no refunds will be made after the date that is one year (12 calendar months) after the date of the relevant conference.

The organisers may at any time, with or without giving notice, in their absolute discretion and without giving any reason, cancel or postpone the conference, change its venue or any of the other published particulars, or withdraw any invitation to attend. In any case, neither the organisers nor any of their officers, employees, agents, members or representatives shall be liable for any loss, liability, damage or expense suffered or incurred by any person, nor will they return any money paid to them in connection with the conference unless they are satisfied not only that the money in question remains under their control but also that the person who paid it has been unfairly prejudiced (as to which, decision shall be in their sole and unfettered discretion and, when announced, final and conclusive).

International Bar Association is incorporated as a Not-for-Profit Corporation under the laws of the State of New York in the United States of America and is registered with the Department of State of the State of New York with registration number 071114000655 and the liability of its members is limited. Its registered office in New York is at c/o Capital Services Inc, 1218 Central Avenue, Suite 100 Albany, New York 12205: the administrative office of the Association is at 10th Floor, 1 Stephen Street, London W1T 1AT, United Kingdom.



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## Countries with reduced membership and registration fees

|                              |                                 |                             |
|------------------------------|---------------------------------|-----------------------------|
| <i>Afghanistan</i>           | <i>Angola</i>                   | <i>Armenia</i>              |
| <i>Bangladesh</i>            | <i>Belize</i>                   | <i>Benin</i>                |
| <i>Bhutan</i>                | <i>Bolivia</i>                  | <i>Burkina Faso</i>         |
| <i>Burundi</i>               | <i>Cambodia</i>                 | <i>Cameroon</i>             |
| <i>Cape Verde</i>            | <i>Central African Republic</i> | <i>Chad</i>                 |
| <i>China</i>                 | <i>Comoros</i>                  | <i>Congo</i>                |
| <i>Congo (Dem Rep)</i>       | <i>Cote D'ivoire</i>            | <i>Djibouti</i>             |
| <i>Ecuador</i>               | <i>Egypt</i>                    | <i>El Salvador</i>          |
| <i>Eritrea</i>               | <i>Ethiopia</i>                 | <i>Gambia</i>               |
| <i>Georgia</i>               | <i>Ghana</i>                    | <i>Guatemala</i>            |
| <i>Guinea</i>                | <i>Guinea - Bissau</i>          | <i>Guyana</i>               |
| <i>Haiti</i>                 | <i>Honduras</i>                 | <i>India</i>                |
| <i>Indonesia</i>             | <i>Iraq</i>                     | <i>Jordan</i>               |
| <i>Kenya</i>                 | <i>Kiribati</i>                 | <i>Kosovo</i>               |
| <i>Kyrgyz Republic</i>       | <i>Lao PDR</i>                  | <i>Lesotho</i>              |
| <i>Liberia</i>               | <i>Madagascar</i>               | <i>Malawi</i>               |
| <i>Maldives</i>              | <i>Mali</i>                     | <i>Marshall Islands</i>     |
| <i>Mauritania</i>            | <i>Micronesia (Fed States)</i>  | <i>Moldova</i>              |
| <i>Mongolia</i>              | <i>Morocco</i>                  | <i>Mozambique</i>           |
| <i>Myanmar</i>               | <i>Nepal</i>                    | <i>Nicaragua</i>            |
| <i>Niger</i>                 | <i>Nigeria</i>                  | <i>North Korea</i>          |
| <i>Pakistan</i>              | <i>Papua New Guinea</i>         | <i>Paraguay</i>             |
| <i>Philippines</i>           | <i>Rwanda</i>                   | <i>Samoa</i>                |
| <i>Sao Tome and Principe</i> | <i>Senegal</i>                  | <i>Sierra Leone</i>         |
| <i>Solomon Islands</i>       | <i>Somalia</i>                  | <i>Sri Lanka</i>            |
| <i>Sudan</i>                 | <i>Swaziland</i>                | <i>Syrian Arab Republic</i> |
| <i>Tajikistan</i>            | <i>Tanzania</i>                 | <i>Thailand</i>             |
| <i>Timor-Leste</i>           | <i>Togo</i>                     | <i>Tonga</i>                |
| <i>Tunisia</i>               | <i>Turkmenistan</i>             | <i>Tuvalu</i>               |
| <i>Uganda</i>                | <i>Ukraine</i>                  | <i>Uzbekistan</i>           |
| <i>Vanuatu</i>               | <i>Vietnam</i>                  | <i>West Bank and Gaza</i>   |
| <i>Yemen</i>                 | <i>Zambia</i>                   | <i>Zimbabwe</i>             |

## Registration check-in

The registration desk will be located in Hall 7 at the DICEC. The DICEC has strict security checks in operation, therefore you are required to bring your registration confirmation e-mail with you in order to collect your documents and name badge.

### Registration hours are:

|                 |             |
|-----------------|-------------|
| Saturday        | 1500 – 1800 |
| Sunday          | 1000 – 1800 |
| Monday-Thursday | 0830 – 1730 |
| Friday          | 0830 – 1430 |

## Conference materials

From **Monday 24 October** all conference materials received by the IBA will be available for registered delegates to access and download free of charge from [www.ibanet.org/conferences/Dubai2011/](http://www.ibanet.org/conferences/Dubai2011/)

## Conference headquarters

Dubai International Convention and Exhibition Centre (DICEC)  
Sheikh Zayed Road, Dubai, UAE  
Tel: +971 (4) 332 1000  
[www.dwtc.com/en/Organisers/Our+Venues/DICEC](http://www.dwtc.com/en/Organisers/Our+Venues/DICEC)

## Airport Transfers

Transfers from the airport to the official IBA Conference hotels will be provided on Saturday 29 and Sunday 30 October. You will receive an e-mail in September requesting flight details.

## Entry formalities

All delegates are responsible for checking visa entry requirements for the UAE. Applications can take up to several months to process and some delegates will have to apply for their visa in person at their local embassy. Please contact your local embassy for entry formalities and apply for any required visa well in advance.

For further information please visit the following websites:

<http://www.dnrd.gov.ae/Dnrd/Transactions/Visitors/Visitors%20Services?lang=en-GB>

<http://www.aboutdubai.org/visasandentry.php>

We strongly advise that you check with your embassy a month prior to travelling to ensure that entry requirements have not changed. We are unable to send visa supporting application letters to delegates prior to receipt of your registration form and full payment of fees. **For bank transfer payments** a copy of your bank transfer details is required in order to locate your payment. Upon receipt of the transfer documents the IBA will allocate the payment within five working days, and once this is successfully completed registration confirmation will automatically be sent by e-mail.

## Access for the disabled

Dubai International Convention and Exhibition Centre is accessible by wheelchair. Please notify us if you require special assistance.

## Badges

For security reasons, name badges must be worn at all times during the conference and at social functions. Your name badge is your pass for the Opening Ceremony and Welcome Party. As the Dubai International Convention and Exhibition Centre is a public building, access to the session rooms will be denied unless you are wearing your Conference badge. Proof of identity is required for replacement badges.

## Continuing Professional Development/ Continuing Legal Education

The conference has been accredited for 25 hours of CPD/CLE by the Law Society of England and Wales, the New York State Bar and the State Bar of California.

For delegates from other countries where CPD/CLE is mandatory, the IBA will be pleased to provide a Certificate of Attendance for this conference. Subject to your bar association/law society, the certificate may be used to obtain the equivalent accreditation in your jurisdiction.

Certificates will be available from IBA staff at the Registration Desk.



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# Registration form

- Registrations cannot be acknowledged or processed at the IBA office after **Wednesday 19 October**.
- This form is valid for one delegate only. Copies may be made for additional registrations.

Please return this form to:

**International Bar Association**  
**10th Floor, 1 Stephen Street, London W1T 1AT, United Kingdom**  
**Fax: +44 (0)20 7691 6544 / +44 (0)20 7691 6545**



30 OCTOBER - 4 NOVEMBER 2011

**DUBAI**

INTERNATIONAL BAR ASSOCIATION ANNUAL CONFERENCE

**PLEASE TYPE OR USE BLOCK LETTERS OR ATTACH A BUSINESS CARD**

Title \_\_\_\_\_ Family name \_\_\_\_\_ Given name \_\_\_\_\_  
 IBA membership no (if applicable) \_\_\_\_\_ Date of birth \_\_\_\_\_  
 Firm/Company/Institution \_\_\_\_\_  
 Address \_\_\_\_\_  
 Telephone \_\_\_\_\_ Fax \_\_\_\_\_  
 E-mail \_\_\_\_\_

**GROUP/AGENT/THIRD PARTY BOOKINGS**

The IBA is unable to process group registrations or registrations supplied through an agency. Registration, payment and all conference correspondence must be made directly with the registered delegate and not via a third party. Should we receive a Conference registration and/or payment from a third party the registration will not be processed and the funds will be returned automatically to the bank they originated from with any applicable charges deducted.

**BADGE**

Name and country to be shown on badge, if not as above

\_\_\_\_\_

\_\_\_\_\_

**ACCOMPANYING PERSON(S)**

\*Please note that an accompanying person fee of £220 is applicable. \*Accompanying persons may not attend working sessions

1. Name \_\_\_\_\_ Country \_\_\_\_\_  
 2. Name \_\_\_\_\_ Country \_\_\_\_\_  
 3. Name \_\_\_\_\_ Country \_\_\_\_\_  
 4. Name \_\_\_\_\_ Country \_\_\_\_\_

**LIST OF PARTICIPANTS**

If you already have a confirmed hotel booking please enter details here in order for it to be included in the Conference list of participants.

**NOTE: This is for information purposes only; completing this section does not constitute a hotel reservation. If you wish to make a hotel booking please complete and submit the separate accommodation form to our official housing agent JLC.**

\_\_\_\_\_

\_\_\_\_\_

In order for your name to appear in the preliminary list of participants, available on the IBA website, your registration must be received at the IBA office by **Friday 29 July** at the latest.

In order for your name to appear in the Conference list of participants, your registration must be received at the IBA office by **Friday 23 September** at the latest.

**SPECIAL DIETARY REQUIREMENTS**

If you have special dietary requirements, due to religious or medical reasons, please specify the requirement and indicate the number of meals per function. **The IBA is unable to cater for dietary requirements other than for the above reasons.**

Please state dietary requirements clearly, ie I am a vegetarian, I do not eat red meat, I am allergic to nuts, etc.

| Meal requirement | Function | Date  | No of meals |
|------------------|----------|-------|-------------|
| _____            | _____    | _____ | _____       |
| _____            | _____    | _____ | _____       |
| _____            | _____    | _____ | _____       |

**For official use only** Payment \_\_\_\_\_ Over-payment \_\_\_\_\_ Banked \_\_\_\_\_ Under-payment \_\_\_\_\_  
 Ref no \_\_\_\_\_ Refund \_\_\_\_\_ Processed by \_\_\_\_\_ General \_\_\_\_\_



**METHODS OF PAYMENT**

**Pounds sterling:** by cheque drawn on a UK bank and in favour of the International Bar Association. Please send to: 10th Floor, 1 Stephen Street, London W1T 1AT, United Kingdom.

**OR** by bank transfer to the IBA account number: 13270222 (Sort Code 56-00-03) at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom or SWIFT address NWBKGB2L, IBAN GB05NWBK56000313270222. **Please ensure that a copy of the bank transfer details is attached to your registration form.**

**Euro:** by cheque or bank draft, drawn on a euro zone bank and converted at the current rate of exchange and in favour of the International Bar Association.

**OR** by bank transfer to the IBA bank account number 550/00/06570631 (Sort Code 56-00-03) at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom or SWIFT address NWBKGB2L, IBAN GB58NWBK60721106570631. **Please ensure that a copy of the bank transfer details is attached to your registration form.**

**US dollars:** by cheque converted at the current rate of exchange and drawn on a US bank and in favour of the International Bar Association. Please send to: 10th Floor, 1 Stephen Street, London W1T 1AT, United Kingdom.

**OR** by bank transfer to the IBA account number: 01286498 (Sort Code 56-00-03) at the National Westminster Bank, St James's & Piccadilly Branch, 208 Piccadilly, London W1A 2DG, United Kingdom. SWIFT address NWBKGB2L, IBAN GB55NWBK60730101286498. **Please ensure that a copy of the bank transfer details is attached to your registration form and sent to the IBA office.**

**PLEASE ENSURE THAT YOUR NAME, MEMBERSHIP NUMBER (if applicable) AND THE WORDS 'CON358+ DUBAI' APPEAR ON ANY TRANSFER OR DRAFT.**

**Credit card payments:** by Visa, MasterCard or American Express. **No other cards are accepted.** Credit cards will be charged in GBP £. Your credit card company will convert this cost to the currency of your credit card.

**Please tick appropriate box below**

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**Cancellation/substitution**

Any cancellation must be received at the IBA office, in writing, by **Wednesday 19 October** in order for fees to be refunded. A 15 per cent administration charge will be deducted from registration fees and 25 per cent from social function tickets. **If you have made an accommodation booking, either through our housing agent JLC or independently, you are responsible for cancelling this separately. The IBA takes no responsibility for any financial penalties you may incur.**

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- IBA CONFERENCE       OTHER CONFERENCE       DIRECT MAIL       INTERNET       ADVERTISEMENT
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During the IBA Annual Conference we provide firms and organisations with the chance to mail our delegates with **invitations to social events** around the conference. If you are agreeable to passing on your details for this purpose only, please tick this box

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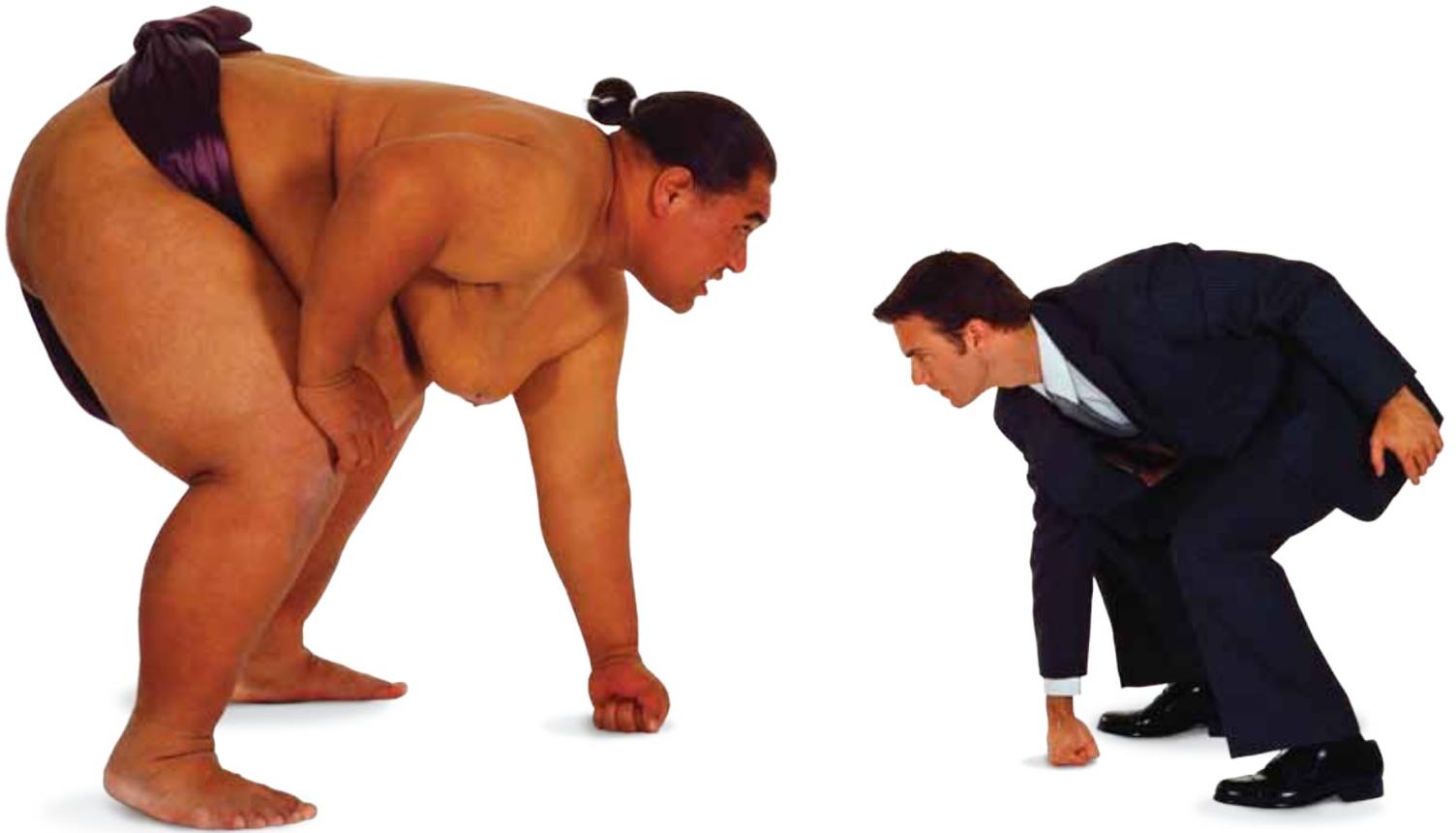
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